**Table of Contents**

<table>
<thead>
<tr>
<th>Topic</th>
<th>Page</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Information</td>
<td>1</td>
</tr>
<tr>
<td>Academic Calendar 2019-2020</td>
<td>2</td>
</tr>
<tr>
<td>Mission and Values</td>
<td>4</td>
</tr>
<tr>
<td>Greetings from the President</td>
<td>5</td>
</tr>
<tr>
<td>Full-time Faculty</td>
<td>6</td>
</tr>
<tr>
<td>Administration and Staff</td>
<td>7</td>
</tr>
<tr>
<td>Board of Governors</td>
<td>8</td>
</tr>
<tr>
<td>Academic Policies and Procedures</td>
<td>9</td>
</tr>
<tr>
<td>Academic Freedom Statement</td>
<td>9</td>
</tr>
<tr>
<td>Information Technology</td>
<td>9</td>
</tr>
<tr>
<td>Copyright Infringement</td>
<td>11</td>
</tr>
<tr>
<td>Social Media</td>
<td>11</td>
</tr>
<tr>
<td>Learning and Other Disabilities</td>
<td>12</td>
</tr>
<tr>
<td>Transfer of Credits</td>
<td>14</td>
</tr>
<tr>
<td>Degree Requirements</td>
<td>15</td>
</tr>
<tr>
<td>Registration</td>
<td>15</td>
</tr>
<tr>
<td>Dropping/Adding courses</td>
<td>16</td>
</tr>
<tr>
<td>Residency Requirement</td>
<td>16</td>
</tr>
<tr>
<td>Language Requirement</td>
<td>16</td>
</tr>
<tr>
<td>Graduation</td>
<td>16</td>
</tr>
<tr>
<td>Thesis/Final Project/Capstone</td>
<td>17</td>
</tr>
<tr>
<td>Grades and Grade Point System</td>
<td>17</td>
</tr>
<tr>
<td>Academic Probation</td>
<td>18</td>
</tr>
<tr>
<td>Additional Grading Policies</td>
<td>18</td>
</tr>
<tr>
<td>Leave of Absence</td>
<td>20</td>
</tr>
<tr>
<td>Student Complaint Policy</td>
<td>21</td>
</tr>
<tr>
<td>Academic Grade Appeals</td>
<td>22</td>
</tr>
<tr>
<td>Code of Academic Responsibility</td>
<td>22</td>
</tr>
<tr>
<td>Violations of the Code of Academic Responsibility</td>
<td>23</td>
</tr>
<tr>
<td>Writing Format and Style Guide</td>
<td>25</td>
</tr>
<tr>
<td>Student Records</td>
<td>25</td>
</tr>
<tr>
<td>Student Privacy and Identification Verification online</td>
<td>28</td>
</tr>
<tr>
<td>Moodle Privacy Statement</td>
<td>29</td>
</tr>
<tr>
<td>Institutional Review Board</td>
<td>29</td>
</tr>
<tr>
<td>Acquaintance Rape and Sexual Violence Policy</td>
<td>30</td>
</tr>
<tr>
<td>Sexual Harassment Policy</td>
<td>31</td>
</tr>
<tr>
<td>Security Policies and Procedures</td>
<td>34</td>
</tr>
<tr>
<td>Additional Policies</td>
<td>35</td>
</tr>
<tr>
<td>Tuition and Fees</td>
<td>36</td>
</tr>
<tr>
<td>Refunds</td>
<td>37</td>
</tr>
<tr>
<td>Financial Assistance</td>
<td>37</td>
</tr>
<tr>
<td>Veterans’ Benefits</td>
<td>42</td>
</tr>
<tr>
<td>Repayment</td>
<td>45</td>
</tr>
<tr>
<td>Loan Disbursements</td>
<td>45</td>
</tr>
<tr>
<td>Refunds</td>
<td>48</td>
</tr>
<tr>
<td>Federal Title IV Refund Policy</td>
<td>49</td>
</tr>
</tbody>
</table>
Transcripts 51
Health Insurance 51
Housing and Transportation 51
Tuttleman Library 52
Undergraduate Admissions 52
Bachelor of Arts in Jewish Studies 55
Bachelor of Arts in Jewish Professional Studies 56
Early Childhood Education Director Credential 56
Undergraduate Certificate in Jewish Studies 56
Graduate Admissions 57
Graduate Programs 58
  Master in Education 59
  PA Early Childhood Education Director Credential 62
  Graduate Certificate Creativity and Technology 62
  Master’s Plus Certificate in Distinguished Teaching & Learning 62
  Master of Arts in Holocaust and Genocide Studies 64
  Graduate Certificate in Holocaust and Genocide Studies 66
  Master of Arts in Interfaith Leadership 67
  Graduate Certificate in Jewish-Christian Studies 68
  Master of Arts in Jewish Communal Service 69
  Graduate Certificate in Jewish Communal Service 71
  Graduate Certificate in Jewish Nonprofit Management 71
  Master of Science in Nonprofit Management 72
  Master of Science in Camp Administration and Leadership 75
  Master of Arts in Jewish Studies 77
  Graduate Certificate in Jewish Studies 78
  Master of Arts in Jewish Professional Studies 79
  Doctor of Education in Leadership 80
  Doctor of Philosophy in Holocaust and Genocide Studies 82
Course List 85
  Course Number Designations 85
  MS in Camp Administration 85
  Master in Education (MED) Courses 87
  Master’s Plus Certificate in Distinguished Teaching Courses 92
  Holocaust and Genocide Studies Courses – Master’s Level 93
  Holocaust and Genocide Studies Courses – Doctoral Level 102
  Interfaith Leadership Courses 107
  Jewish-Christian Studies Courses 109
  Jewish Communal Service Courses 110
  Jewish Education Courses 113
  Jewish Studies Courses 114
  Nonprofit Management Courses 118
  Doctor of Education in Leadership Courses 120
General information

Gratz College has a long history of educational service to the Philadelphia area. Founded in 1895, Gratz is the oldest independent and pluralistic college for Jewish studies in North America. From its inception Gratz holds the distinction of being the first institution of advanced Jewish learning to accept women on par with men.

Addressing evolving needs, Gratz College grew to offer training programs for educators and communal professionals in the Jewish and secular communities. Over the last 20 years, the College has expanded its offerings to include a broad array of credentials and programs, including a PhD and EdD, masters’ programs, BA completion programs, and graduate and undergraduate certificates. An early adopter of online education, Gratz offers blended and fully online degrees and has enrolled students from 36 states and 6 countries. Gratz is a private non-profit institution with a Carnegie Classification as a Master’s – Large Programs level and first received accreditation from the Middle States Commission for Higher Education (MSCHE) in 1967.

Gratz College is accredited by the Middle States Commission on Higher Education, recognized by the Ministry of Education and Culture of the State of Israel, and is a partner of the Jewish Federation of Greater Philadelphia. The institution is guided with transparency by its Board of Governors.

Statement of Non-Discrimination

Gratz College does not discriminate on the basis of race, color, gender, religion, national and ethnic origin, creed, age, veteran status, disability, sexual orientation or gender identity, or any other basis prohibited by law.

This catalog is reviewed and updated yearly. Gratz College reserves the right to change, add, or delete any information contained herein without prior notice. Students are advised to check the website and their advisors regarding changes that may affect them.
### Academic Calendar 2019-2020

#### Fall 2019

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wednesday, August 21</td>
<td>First day of Fall Traditional (15 wks) &amp; Sem. A (8 weeks)</td>
</tr>
<tr>
<td>Wednesday, August 28</td>
<td>Drop/Add deadline for Fall Semester A</td>
</tr>
<tr>
<td>Monday, September 2</td>
<td>LABOR DAY – CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Wednesday, September 4</td>
<td>Drop/Add deadline for Traditional semester</td>
</tr>
<tr>
<td>Monday, Sept. 30, &amp; Tues., October 1</td>
<td>Rosh Hashanah- CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Tuesday, September 17</td>
<td>Final withdrawal date for Semester A</td>
</tr>
<tr>
<td>Wednesday, October 9</td>
<td>Yom Kippur CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Monday and Tuesday, October 14, 15</td>
<td>Sukkot CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Tuesday, October 15</td>
<td>Last day of Fall Semester A (8 weeks)</td>
</tr>
<tr>
<td>Friday, October 18</td>
<td>Final day to withdraw for Fall Traditional Semester</td>
</tr>
<tr>
<td>Wednesday, October 16 through Thursday, Dec. 24 through Wednesday, Jan. 1</td>
<td>Fall Online Break for all classes</td>
</tr>
<tr>
<td>Tuesday, October 22</td>
<td>Shemini Atzeret &amp; Simchat Torah CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Wednesday, October 23</td>
<td>First day of Fall Semester B (8 weeks)</td>
</tr>
<tr>
<td>Wednesday, October 30</td>
<td>Drop/Add deadline for Fall Semester B</td>
</tr>
<tr>
<td>Friday, November 15</td>
<td>Final withdrawal date for Fall Semester B</td>
</tr>
<tr>
<td>Wednesday, November 27</td>
<td>Thanksgiving Eve CAMPUS OFFICES CLOSED 3pm</td>
</tr>
<tr>
<td>Thursday and Friday, Nov. 28, 29</td>
<td>Thanksgiving CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Tuesday, December 10</td>
<td>Last day of Traditional Semester (15 weeks)</td>
</tr>
<tr>
<td>Tuesday, December 17</td>
<td>Last day of Fall Semester B</td>
</tr>
<tr>
<td>Wednesday, December 18 through Tuesday, Jan. 7</td>
<td>Winter Break</td>
</tr>
<tr>
<td>Tuesday, Dec. 24 through Wednesday, Jan. 1</td>
<td>CAMPUS OFFICES CLOSED</td>
</tr>
</tbody>
</table>

#### Spring 2020

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wednesday, January 1</td>
<td>New Year’s Day CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Wednesday, January 8</td>
<td>First day Spring Trad (15 weeks) &amp; Spring A (8 weeks)</td>
</tr>
<tr>
<td>Wednesday, January 15</td>
<td>Drop/Add deadline for Spring Semester A</td>
</tr>
<tr>
<td>Monday, January 20</td>
<td>MLK, Jr. Day- CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Wednesday, January 22</td>
<td>Drop/Add deadline for Spring Traditional Semester</td>
</tr>
<tr>
<td>Friday, January 31</td>
<td>Final withdrawal date for Spring Semester A</td>
</tr>
<tr>
<td>Monday, February 17</td>
<td>President’s Day CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Tuesday, March 3</td>
<td>Last day of Spring Semester A</td>
</tr>
<tr>
<td>Wednesday, March 4- Tuesday, March 10</td>
<td>Spring break- no online classes</td>
</tr>
<tr>
<td>Friday, March 6</td>
<td>Final withdrawal date Spring Traditional Semester</td>
</tr>
<tr>
<td>Wednesday, March 11</td>
<td>First day of Spring Semester B (8 weeks)</td>
</tr>
<tr>
<td>Friday, March 13</td>
<td>Deadline for petition to graduate in May</td>
</tr>
<tr>
<td>Wednesday, March 18</td>
<td>Drop/Add deadline for Spring Semester B</td>
</tr>
<tr>
<td>Tuesday, April 7</td>
<td>Final withdrawal date for Spring Semester B</td>
</tr>
<tr>
<td>Wednesday, April 8</td>
<td>Erev Passover- CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Thursday, April 9 &amp; Friday, April 10</td>
<td>Passover CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Sunday, April 12</td>
<td>Easter</td>
</tr>
<tr>
<td>Tuesday, April 14</td>
<td>Erev End of Passover CAMPUS CLOSED 3 pm</td>
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<tr>
<td>Date</td>
<td>Event</td>
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<tr>
<td>Wednesday, April 15 &amp; Thursday, April 16</td>
<td>End of Passover –CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Friday, April 17</td>
<td>Final submissions due for Capstone, Thesis and Final Projects</td>
</tr>
<tr>
<td>Tuesday, April 28</td>
<td>Last day of Traditional Semester</td>
</tr>
<tr>
<td>Monday, May 4</td>
<td>Final grades due for June graduates</td>
</tr>
<tr>
<td>Tuesday, May 5</td>
<td>Last Day of Spring Semester B</td>
</tr>
<tr>
<td>Sunday, June 14</td>
<td>College Commencement</td>
</tr>
</tbody>
</table>

**Summer 2020**

(Two 8 week sessions, 1 week intensive on-campus, Traditional semester for Theses)

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wednesday, May 6</td>
<td>First day of Summer Sem. A &amp; Traditional</td>
</tr>
<tr>
<td>Wednesday, May 13</td>
<td>Drop/Add deadline for Summer Semester A</td>
</tr>
<tr>
<td>Wednesday, May 27</td>
<td>Drop/Add deadline for Traditional Semester</td>
</tr>
<tr>
<td>Monday, May 25</td>
<td>Memorial Day CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Friday, May 29</td>
<td>Shavuot CAMPUS OFFICES CLOSED</td>
</tr>
<tr>
<td>Monday, June 1</td>
<td>Final Withdrawal Date for Summer Semester A</td>
</tr>
<tr>
<td>Tuesday, June 30</td>
<td>Last day of Summer Semester A</td>
</tr>
<tr>
<td>Wednesday, July 1</td>
<td>First day of Summer Semester B</td>
</tr>
<tr>
<td></td>
<td>Withdrawal date for Traditional</td>
</tr>
</tbody>
</table>

**Semester**

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>Saturday, July 4</td>
<td>Independence Day</td>
</tr>
<tr>
<td>Wednesday, July 8</td>
<td>Drop/Add deadline for Summer Semester B</td>
</tr>
<tr>
<td>Sunday, July 12 through Friday, July 17</td>
<td>Summer Institute</td>
</tr>
<tr>
<td>Friday, July 24</td>
<td>Final withdrawal date for Summer Semester B</td>
</tr>
<tr>
<td>Tuesday, August 25</td>
<td>Last day of Summer Semester B</td>
</tr>
</tbody>
</table>

*Eligible students in all degree programs can have their degree awarded in fall, spring or summer. However, there is only a single commencement ceremony held each year in June. All spring graduates plus those graduates from the preceding summer and fall semesters are invited to the June 2020 commencement ceremony.

**Conferral dates for this academic year are December 23, 2019, June 14, 2020, and August 21, 2020.**
Mission and Values

Mission Statement
Gratz College provides a pluralistic education and engages students in active study for professional growth and personal enrichment. Gratz offers graduate and undergraduate degree and certificate programs, as well as learning opportunities for adults and teens. Through productive partnerships, the College also seeks to maintain and expand its institutional and academic relationships in Philadelphia, North America and worldwide.

Many of Gratz’s programs reflect the College’s historic focus on Jewish studies and education. With a broad commitment to the intellectual and professional growth of diverse constituencies, the College creates access for students everywhere to become leaders in their professions and communities.

Vision Statement
Gratz College is internationally recognized as a leader in developing effective educators, professionals, leaders and scholars, both within and beyond the Jewish community; inspiring life-long learners; and helping to build informed and strong communities through education grounded in Jewish values.

Core Values
1. Perpetuating and developing educational and other professional resources for the Jewish community
2. Promoting life-long learning and love for knowledge
3. Inspiring study and academic excellence
4. Nurturing critical thinking
5. Upholding integrity and ethics as a foundation for the conduct of the institution, its personnel, and the educational process
6. Advancing professional development and scholarship
7. Fostering diversity and respect for the individual
8. Building communities of learners through collaboration
9. Contributing a Jewish perspective to the marketplace of ideas
Greetings from the President

Dear Students,

I am very pleased to welcome you to Gratz College for the 2019-2020 academic year. This year, when you open your computer and enter your online class, you will not only be joining a community of learners who stretch across the country and around the world, you will also become part of an important historic legacy of education. This year, Gratz College will be celebrating its 125th anniversary.

This anniversary year will be focused on educating the community about our rich heritage in Philadelphia and celebrating our committed faculty, students, and alumni. You will see a theme of Gratz history in our communications throughout the year. Your part in that history begins now.

The materials in this Student Handbook are written to inform you of the services available to you and the College’s expectations of your performance. Our excellent staff is at your service to help with all the details of completing your degree.

Looking ahead, please Save the Date for the Gratz College Gala Celebration of our 125th Anniversary on May 31, 2020. We hope you will join us and spread the word about your experience at Gratz wherever you are.

Warmly,

Paul Finkelman, Ph.D.

President
Full-time Faculty

Joseph Davis, A.B. (Brown University), Ph.D. (Harvard University); Associate Professor; Director, MA in Jewish Studies

Paul Finkelman, B.A. (Syracuse University), M.A. (University of Chicago), Ph.D. (University of Chicago); President

Dina Maiben, B.A. (University of Utah), M.A.J.S. (Gratz College), A.C.J.E. (Gratz College); Assistant Professor; Director, Hebrew program

David Malter, B.S. (James Madison University), M.A. (Montclair State University); Assistant Professor; Director of MA in Education and MA in Camp Administration and Leadership

Honour Moore, B.A. (Rosemont College), M.A. (Villanova University), Ed.D. (Nova Southeastern University); Associate Professor; Director of EdD in Educational Leadership and Interim Dean of the College

Monika Rice, B.A. (Adam Mickiewicz University), M.A. (Adam Mickiewicz University), Ph.D. (Brandeis University); Assistant Professor; Director, MA and PhD in Holocaust and Genocide Studies

Ruth Sandberg, B.A. (Bryn Mawr College), Rabbi (Reconstructionist Rabbinical College), Ph.D. (University of Pennsylvania); Leonard and Ethel Landau Professor of Rabbinics; Director, BA programs and MA in Interfaith Leadership
Administration

Paul Finkelman, B.A. (Syracuse University), M.A. (University of Chicago), Ph.D. (University of Chicago); President

Honour Moore, B.A. (Rosemont College), M.A. (Villanova University), Ed.D. (Nova Southeastern University); Interim Dean of the College

Staff

Rosie Actor-Engel, B.A.; Information Technology

Mindy Blechman, B.A., M.A.J.S; Associate Director of Enrollment Management

Philip Moore, B.A., M.F.A.; Director of Online Learning

Jeanne Cavalieri-Grover; M.S.; Director of Financial Aid

Thomas R Cipriano, Jr.; B.S.; Manager of Business Operations and Facilities

Lori Cohen, B.F.A; Director, Adult Jewish Learning

Mindy Cohen, M.A.; Development Office

Ernest Collins, Maintenance

Josey Fisher, B.A., M.S.W., M.A.; Director, Holocaust Oral History Archive; Consultant in Holocaust Education; Adjunct Faculty

Donna Guerin, B.A., M.A., M.S.L.S.; Director of Library and Information Technology Services

Naomi G. Housman, B.A., Ed.M.; Director, Institutional Advancement

Yaffa Howard, A.A.; Accounts Payable, Business Office

Jamar Johnson, Maintenance

Dodi Klimoff, B.F.A.; Assistant to the President

Adrienne Levantovsky, B.A.; Admissions and Recruitment Specialist

Hope Matles, Administrative Assistant

Suzette Martinez-Quiles, B.S, M.B.A.; Information Technology

LaSalle Miller, Maintenance

Scott Minkoff, M.A.; Registrar

Chris Owens, Webmaster
Andrew Pollak, B.A., M.S.L.S.; Librarian and Information Technology Support

Luba Pridachin, Administrative Assistant

Sheila Stevens, B.A.; Business Office

Emily Aronoff Teck, B.A., M.Ed., Ed.D.; Interim Director of NEXT, Director of Educational Technology

Karen West, Student Billing, Business Office

Lovisa Woodson, B.S.; Coordinator, Office of Student Records

Board of Governors
The Board of Governors has primary responsibility for oversight of the College. The Board selects the President of the College and establishes policies related to governance, course of studies and management of the College’s resources and assets. The Board meets 6 times a year.

Executive Committee
Rabbi Lance Sussman, Ph.D., Board Chair
Kathy Elias,* Board Vice Chair
Paul Finkelman, Ph.D., President
Leon L. Levy, Chair, Investment Committee
Sandra O. Lilienthal, Ed.D.,* Chair, Secretary
Michelle Portnoff, Esq.,* Immediate Past Board Chair
Ben Stein, Treasurer
David H. Weinstein, Esq., Board Chair Emeritus

Members
Paul Auerbach, Esq.*
David Brawer
Daniel C. Cohen, Esq.*
Lowell H. Dubrow, Esq.
Rabbi Albert Gabbai
Carl Goldstein
David Gordon
Shelly LaPrince, Ph.D.
Sharon F. Liebhaber, Esq.
David Malter, Faculty Representative
Zippora Schorr, Ed.D.*
Ellen Thompson
Saul Wachs, Ph.D.*
Jonathan Wallace
R. Owen Williams, Ph.D.
Arthur J. Wolak, Ph.D.*

The Board welcomes your comments and concerns. Feel free to contact us at Board@gratz.edu and a member will be sure to respond.

*alumnae/alumni
Academic Policies and Procedures

The following policies and regulations govern academic life at Gratz College. Gratz College reserves the right to change academic requirements and policies without prior notice in order to reflect current advances in academia and changes in professional requirements. Unless otherwise specified, students are bound by the specific program requirements in effect when they begin their studies. However, it is the responsibility of the student to know and comply with all current academic policies and regulations of the College as follows.

Academic Freedom Statement
Gratz College is dedicated to the advancement of knowledge and ideas, supporting freedom in teaching and research for all members of the academic community. Gratz College values inclusivity and mutual respect, resisting any attempts to suppress the free expression of ideas. The College is, and should be, a forum for discussion, debate, and mutually respectful dialogue in which all members of the academic community can engage in the spectrum of ideas in a civil and mutually respectful fashion. Respectful dialogue is the heart of what Gratz College does.

Advising
Gratz College takes the responsibility of academic advising seriously. Students are urged to consult with their program directors each term before registering for courses, when preparing for final projects/theses, and any time academic or personal issues arise that interfere with academic progress.

Grades
Undergraduate students are expected to maintain at least a cumulative grade-point average of 2.0 ("C" average) in their academic studies. Graduate students are required to maintain a cumulative grade-point average of at least 3.00 ("B" average) and cannot be approved for graduation unless this average has been maintained. Additionally some academic programs may require a minimum grade to satisfy degree requirements. Please see program summaries for specific requirements.

Identification Cards
All Gratz College students may request a photo identification card. Online students may email a headshot to the Admissions Office to have an ID card created and mailed to their home address. Students attending Summer Institute on campus will be issued and must wear a student ID at all times while on Gratz College grounds.

Information Technology

Email Policy
A Gratz College email account is a tool provided by the college and serves as a primary means of communication and to improve the education of students. Users have the responsibility to use this resource in an efficient, ethical and lawful manner. Students are required to use the @student.gratz.edu email address that they receive as a registered student to communicate with faculty, staff, and other students.

Students are subject to underlying copyright and other intellectual property rights under applicable laws and college policies, the college also owns data transmitted or stored using the college email accounts.

While the college will make every attempt to keep email messages secure, privacy is not guaranteed and users should have no general expectation of privacy in email messages sent through college email accounts. Such access will be on an as-needed basis and any email accessed will only be disclosed to individuals who have been properly authorized and have an appropriate need to know or as required by law. All email users are bound by the appropriate acceptable use policy of both Gratz College and either Google.

The following email activities are prohibited by policy:

- Using email for purposes of political lobbying or campaigning.
- Posing as anyone other than oneself when sending an email.
- Reading another User’s email unless authorized to do so by the owner of the email account.
- Using email software that poses high-security risks to Gratz College Information Resources.
- Sending unsolicited messages, except as required to conduct Gratz College business.
- Sending excessively large messages or attachments unless for College business.
- Sending or forwarding an email that is likely to contain computer viruses.

Email messages may not include any user’s identification number (e.g., social security number), should include only unique identifying information that is pertinent to the message being conveyed and should not reference any student’s academic record or confidential employee information.

Altering electronic communications to hide one’s identity or to impersonate another individual is considered misrepresentation and/or forgery and is prohibited under this policy.

The user should avoid opening messages or attachments received from unknown senders. Messages and attachments can carry viruses.

Use of email for profit-making activities (sales or distribution of commercial products or services for profit, etc.) including product advertisement and mass-mailings or use by for-profit companies is unacceptable unless otherwise authorized by the President of Gratz College.

The use of email or any college system for harassment or criminal activity may result in criminal penalties, including fines and imprisonment.
Faculty, students, or staff in need of an email password reset can contact the Gratz Help Desk at helpdesk@gratz.edu or call 215.635.7300 x111

Technology Use and Abuse Policy

Responsible use of technology, including wireless, copiers, or printers

On-campus is expected of all students, faculty and staff. Failure to do so will result in an investigation. If a violation is determined, suspension of computer resource privileges may occur. Examples of technology abuse include:

- Unauthorized attempt to modify computer equipment or peripherals
- Unauthorized attempt to add, delete, or change software, such as games, graphics, operating systems, compilers, utility routines
- Use of an account without proper authorization from the owner of the account
- Reading or using private files, including the college’s administrative or academic files, without proper authorization, or changing or deleting private files belonging to another user without proper authorization
- Violations of property rights and copyrights in data and computer program
- Use of software to communicate offensive or obscene messages to other users of the system
- The use of any Gratz College computer for copying licensed or copyrighted software (whether the software is owned by the college or not) is strictly prohibited
- Copying college-owned licensed or copyrighted software on any other PC
- You may not be paid, or otherwise, profit, from the use of any college-provided computing resource or from any output produced using it. You may not promote any commercial activity using college resources.

Copyright Infringement

All Gratz College students are expected to be familiar with and abide by the copyright laws of the United States. Such use must also comply with laws defined by the Digital Millennium Copyright Act of 1998. For more information on copyright, please visit https://www.copyright.gov/legislation/dmca.pdf

Social Media

All Official Gratz College Social Media Sites must adhere to state and federal laws and regulations, and University policies. Only public information may be posted on Official Gratz College Social Media Sites. Official Gratz College Social Media Sites must not contain sensitive personal information or other confidential information as defined by the Family Educational Rights and Privacy Act (FERPA), Health Insurance Portability and Accountability Act (HIPAA), as applicable. Any sensitive personal information or other confidential information posted on an Official Gratz College Social Media Site must be removed by the site administrator as soon as practically possible upon discovery.
Gratz College is committed to fostering an educational environment that allows for freedoms of speech and expression in accordance with the First Amendment to the U.S. Constitution. However, the college will not tolerate any activity or posting on an Official Gratz College Social Media Site that loses First Amendment protection such as any unlawful, defamatory, or obscene activity or posting. Gratz College reserves the right to remove any such posting without notice. Gratz College also reserves the right to refer social media activity to the applicable social media platform and/or appropriate authorities for appropriate action.

All Official Gratz College Social Media Sites must respect intellectual property rights, federal Copyright law, and the college’s policies.

Primary administrative rights for Official Gratz College Social Media Sites will be assigned only to employees. Official Gratz College Social Media Sites will have a minimum of two administrators to ensure that the site is consistently managed. Should one administrator be unavailable, the second assigned administrator will manage the site. At least one of the two administrators should be a college employee.

All content on Official Gratz College Social Media Sites must comply with 1 TAC 206 and 1 TAC 213 to ensure that the information is accessible and usable by people with the widest range of capabilities possible. Accessibility requirements apply to the content on the social media tool, not the features of the tool. Therefore, if the Official Gratz College Social Media Site does not use an inaccessible feature, it is not in violation of accessibility requirements. It is the responsibility of the Official Gratz College Social Media Site administrator to ensure social media content is fully accessible.

All Gratz College Social media sites must comply with any approved applicable college branding standards.

Learning and Other Disabilities

Gratz College complies with the Americans with Disabilities Act, Section 504 of the Rehabilitation Act, and state and local requirements regarding students with disabilities. In compliance with state and federal regulations, reasonable accommodations are provided to qualified students with documented disabilities.

A request for accommodations is deemed reasonable if it meets all the following criteria:

• is based on the required documentation as specified below
• does not compromise essential requirements of a course or program
• does not impose a financial or administrative burden upon Gratz College or individual professors beyond that which is deemed reasonable and customary

The essential requirements of an academic course or program need not be modified to accommodate an individual with a disability. Students whose accommodation requests are denied will not be discriminated against if they appeal the decision, and an appeal will in no way impact their overall experience at Gratz College.

Disability Accommodation Process
It is the student’s responsibility to inform the College of the disability and submit any required documentation in order to receive accommodations, and therefore, the student should submit the request upon admission to Gratz College. This information will be kept in a locked file and kept strictly confidential pursuant to the Confidentiality of Information statement below.

- No accommodations may be made prior to the notification of the disability and submission of documentation.
- Students must identify themselves to the ADA Director by emailing ada@gratz.edu and provide the required documentation specified below at least 30 days in advance of the start of the requested accommodations.

**Steps to Requesting Disability Accommodations**

The student submits the following to the ADA Director by emailing ada@gratz.edu:

1. A written statement outlining his or her disability, and
2. The required documentation specified below in the “Documentation Requirements” section.

2. The ADA Director will review the documentation to determine whether the requested accommodations or any other accommodations might be reasonable.
3. Once accommodations are approved, the ADA Director will prepare a letter for the student to share with his or her professors and academic advisor.

**Appeal Process**

Students whose disability accommodation requests are denied or adjusted may submit an appeal in writing to the ADA Director by emailing ada@gratz.edu. This appeal must be made within 15 days of the decision.

**Documentation Requirements**

The student must provide all necessary documentation to be emailed to ada@gratz.edu to request disability accommodations and will be made at the student’s expense. Documentation must follow the guidelines as follows:

- **Age of documentation:**
  - For students with a learning disability, the evaluation should be no older than three years if the student is under 21 years old. Older documentation may be considered for students who are over 21 as long as the testing was done when the student was at least 18 years old.
  - For students with a mental disability, the evaluation should be no older than six months.
  - For students with a physical disability, if the disability is a permanent condition, documentation of any age is considered. If the disability is based on a temporary condition, the evaluation should be no older than one year.

- **Necessary information on documentation:**
  - Should include the professional credentials of the evaluator, including the training and experience the evaluator has had with the diagnosis and treatment. The evaluator
should be a licensed professional in the appropriate field and qualified to diagnose adults.

- Should include a specific medical diagnosis of the physical, mental, or learning disability.
- Should include the names of all diagnostic tests used, evaluation dates, test scores, and interpretation of test results.
- Should describe the specific ways in which the disability will impact the student’s academic experience.
- Should include recommended accommodations that relate to the diagnosis.

Confidentiality of Information

Gratz College will not release any information regarding a student’s individual diagnosis or documentation without his or her informed written consent or as required by law. A student is under no obligation to disclose the nature of his or her disability to a professor.

Transfer of Credits

Graduate Transfer Credits
Applicants to Gratz College Masters’ level programs may transfer up to 6 credits toward their degrees, with the approval of the program director and/or dean. Grades of B or better are eligible for transfer credits for Master’s level students. The use of accepted transfer credits toward Gratz degree requirements is at the discretion of the program director and/or dean. The transfer course must be a match to the graduate program at Gratz. Generally, credits older than 5 years will not be accepted for transfer. Students transferring in credits are subject to the transfer credit fee outlined on the tuition and fees page. Transfer credit will not be awarded for courses that are used for an earned degree at the graduate level. Normally, doctoral level academic programs do not permit the transfer of any credit toward degree requirements from outside institutions. However, exceptions may be made by the program director.

Undergraduate Transfer Credits
Students in the BA in Jewish Studies program may transfer in up to 81 credits.

Students who have taken undergraduate college courses at another institution prior to attending Gratz College must submit official transcripts reflecting grades for those courses during the application process. Additional documentation, such as course descriptions and syllabi, may be required by program directors or the dean to determine which courses qualify for transfer credit. Coursework that lies outside the scope of the degree program is not necessarily applicable for degree credit. Transfer credit will not be awarded for college level courses that are used to meet high school graduation requirements. Gratz College undergraduate certificate programs do not permit the transfer of any credit toward degree requirements from outside institutions. Grades of C or better are eligible for transfer credit for undergraduates.

Undergraduate Life Experience Credits
Gratz College will grant undergraduate students up to 18 credits for life experience. The student petitioning for life experience credit will submit a portfolio with supporting documentation reflecting on the experience and on what he or she has learned, and what knowledge and skills and understanding s/he has acquired. Ordinarily, the student’s petition will also be accompanied by a letter from a director or supervisor of the program in which the student participated. The letter will spell out the nature of the program and its educational content.

The number of credits granted will be determined by the Dean of the College, in consultation with appropriate members of the faculty and administration. The Dean’s office will then notify the Office of Financial Aid of any award of credits. The following are some general guidelines:

- Gratz gives life experience credit to undergraduates, not to graduate students.
- Gratz gives credit for experiences after high school graduation, not for experiences or learning achieved as a child or in high school.
- Gratz gives credit for demonstration of fluency in languages other than English.
- Gratz gives life experience credit for formal, non-academic educational experiences, e.g., study in non-academic institutions or participation in a non-credit bearing travel seminar. Ordinarily, Gratz does not give credit for informal experiences.
- Gratz gives life experience credit for study in religious or synagogue-based or church-based classes and seminars.
- Gratz students who teach or who are docents may get life-experience credit for their teacher training.
- Undergraduates at Gratz may arrange to receive credit for life-experience programs supervised by their advisors or by Gratz faculty members. Credit for life experience is not limited to learning achieved before matriculating at Gratz. Students interested in Life Experience credits should contact the Director of the BA program for guidelines for submitting the required documentation and portfolio.
- There is no fixed ratio between hours of life experience and credits earned. Life experience credits are given for achieved learning, not for participation as such.

Degree Requirements
Candidates for the B.A. must complete 120 credits. Candidates for a master’s degree must complete the requirements prescribed by their program. Depending on the program, 30 to 48 credits are required for the degree. Candidates for the Ed.D. and Ph.D. must complete 48 credits beyond the master’s level. Students in all programs may be required to complete certain additional semester hours if the Admissions Committee so recommends.

Registration
Non-matriculated Courses
Students not admitted to a degree program (non-matriculating students) are permitted to register for up to 6 credits. After earning 6 credits students must be admitted to a degree program or seek permission from the Academic Dean to continue to enroll in classes as a non-matriculated student.
Matriculated Courses
Eligible students who have been admitted to a degree or certificate program must register during the period announced by the Office of Student Records. Courses are offered in the fall, spring, and summer terms on a full and part-time basis. Students are eligible to register if they are in good academic and financial standing with the college. Students with two or more incomplete courses are not eligible to register.

Dropping/Adding courses
Students have up until the published drop/add deadline to drop or add courses with the approval of their advisor. Under normal circumstances, students will not be permitted to add a class after it has already met for two sessions. A dropped course will not appear on a student’s transcript. After the drop/add deadline, students may withdraw from a course but may not add a course. Any such withdrawal will appear on the student’s transcript.

Residency Requirements
All undergraduates must complete a minimum of 39 credits in Jewish Studies and/or Hebrew language at Gratz College, either on campus or online.

Comprehensive Examinations
Comprehensive exams are required of doctoral students enrolled in the Ph.D. program. Doctoral students take comprehensive exams after completion of all required courses (year 3 of the program) and prior to submitting the proposal and dissertation report.

Language Requirements
Hebrew Requirement
Some Gratz College programs have Hebrew language proficiency requirements. Students may take examinations to place out of language requirements in lieu of required Hebrew courses or meet the requirements with transfer credits documented on official transcripts from other approved institutions. In most cases, the Hebrew language requirement is considered a co-requisite and must be satisfied by the time the student graduates Gratz College. The level of Hebrew required is based on the specific program the student is enrolled. Please consult specific programs for language requirements.

Ph.D. Language Requirement
The Ph.D. in Holocaust and Genocide Studies program may require students to complete a reading competency in a foreign language to successfully complete the program. Students are expected to show proficiency in reading a foreign language relevant to their research. Students are expected to complete this requirement on their own with proof of proficiency.

Graduation
Gratz College holds its annual Graduation Ceremony on its campus in June. The college also confers degrees in December and August of each year, but no ceremony is held. Students completing work in August or December will be invited to the Graduation on campus.

Students who expect to graduate have the responsibility of applying for graduation to the Registrar no later than the date specified in the Academic Calendar for the semester in which they expect to
complete their programs. Failure to submit the proper paperwork and fees by the stated deadline may result in a delay in receiving a diploma and/or omission of the student’s name from the commencement brochure. All academic requirements must be completed and processed before the date of graduation and all financial obligations must be satisfied to qualify for graduation.

**Honors**

Undergraduate students who are eligible will receive Latin Honors at graduation. To be eligible for “Cum Laude,” an undergraduate student must attain a minimum cumulative grade point average of 3.5; for "Magna Cum Laude," a student must attain a minimum cumulative grade point average of 3.75; and for “Summa Cum Laude, a student must attain a minimum cumulative grade point average of 3.9. These honors are listed in the Commencement Brochure.

**Thesis/Final Project/Capstone/Dissertation**

Some Gratz College graduate level programs require a thesis, which is the equivalent of 6 credits, or a final project, which is the equivalent of 3 credits. The thesis or final project is prepared under the supervision of a designated advisor. A capstone assignment may be required at the graduate level to complete the program requirements. The doctoral level programs require students to complete a dissertation, which is 9 credits and consists of a concept paper, proposal and the dissertation project. The dissertation is prepared under the supervision of the dissertation chair and committee.

**Grades and Grade Point System**

Letter grades are recorded at the end of each term by the due date listed on the Academic Calendar for that term. Grades are available on NetClassroom as soon as they are posted by the faculty.

The progress and quality of students’ work is measured by a system of letter grades, numerical grades, and grade points. The meaning of each grade and point value is as follows:

<table>
<thead>
<tr>
<th>Letter Grade</th>
<th>Numerical Grade</th>
<th>Grade Points per Credit Hour</th>
<th>Performance</th>
</tr>
</thead>
<tbody>
<tr>
<td>A</td>
<td>93-100%</td>
<td>4.0</td>
<td>Excellent</td>
</tr>
<tr>
<td>A -</td>
<td>90-92%</td>
<td>3.7</td>
<td>Nearly Excellent</td>
</tr>
<tr>
<td>B +</td>
<td>87-89%</td>
<td>3.4</td>
<td>Very Good</td>
</tr>
<tr>
<td>B</td>
<td>83-86%</td>
<td>3.0</td>
<td>Good</td>
</tr>
<tr>
<td>B -</td>
<td>80-82%</td>
<td>2.7</td>
<td>Mostly Good</td>
</tr>
<tr>
<td>C +</td>
<td>77-79%</td>
<td>2.4</td>
<td>Above Average</td>
</tr>
<tr>
<td>C</td>
<td>73-76%</td>
<td>2.0</td>
<td>Average</td>
</tr>
<tr>
<td>C -</td>
<td>70-72%</td>
<td>1.7</td>
<td>Mostly Average</td>
</tr>
<tr>
<td>D +</td>
<td>67-69%</td>
<td>1.3</td>
<td>Below Average</td>
</tr>
<tr>
<td>D</td>
<td>60-66%</td>
<td>1.0</td>
<td>Poor</td>
</tr>
</tbody>
</table>

Additional Grades are as follows:

<table>
<thead>
<tr>
<th>Grade</th>
<th>Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>F</td>
<td>0.0</td>
</tr>
<tr>
<td></td>
<td>Fail due to inadequate performance</td>
</tr>
</tbody>
</table>
Undergraduate students are expected to maintain at least a cumulative grade point average of a “C” (2.0) in their studies. Graduate students are expected to maintain at least a cumulative grade point average of a “B” (3.0) average in their studies. Refer to the financial aid section for additional information about academic progress and minimum program completion standards to remain eligible for financial aid.

**Required Graduate Grade Point Average**

In graduate study, the student is expected to do more than pass the required courses. Specifically, students must maintain a certain cumulative grade point average (GPA) of 3.0. The GPA is derived from the grades and credit hours of the courses taken, and is computed by multiplying the number of credits for each course the student has attempted by the authorized quality points for the grades received and dividing the total grade points by the total credit hours attempted.

Students at the doctoral level (Ed.D. and Ph.D.) must achieve a grade of “B” (3.0 GPA) or higher in order to receive credit in each course.

**Academic Probation**

The record of any undergraduate student whose cumulative or semester grade point average falls below 2.0 and any graduate student whose cumulative or semester grade point average falls below 3.0 will receive a warning and must raise their cumulative grade point average to a 3.0 within two semesters in consultation with their academic advisor and/or program director.

While on academic probation, the student is limited to a schedule of two courses. A student on probation is required to do the following:

- Meet with his or her program director during the registration period to discuss the probationary status before registering for the next semester. With the program director, the student will decide on an appropriate plan for the semester that will assist that student in being academically successful.
- Follow the agreed upon plan.

Students who do not follow the above requirements will be subject to academic suspension from the institution based on the guidelines specified in the Satisfactory Academic Progress section of this catalog regardless of their aid recipient status.

**Additional Grading Policies**

1. **Pass/Fail**

   Undergraduate students in degree programs are permitted to take up to two courses on a pass/fail basis. The designation of pass/fail must be elected prior to the start of the semester.
The Pass/Fail Election form must be submitted to the Office of Student Records by the first day of class for the semester. The designation of “pass” will appear on the transcript but is not added into the student’s GPA.

2. Course Failure
The grade of “F” is computed in the cumulative grade-point average. Students must repeat the course or an equivalent course in which the grade of “F” has been received, in order to receive credit for the course and complete the program.

3. Course Withdrawal
“The “W” grade indicates approved withdrawal from a course without academic penalty. The parameters governing possible financial refunds are described in the refunds section of this catalog.
After the drop/add dates published in the Academic Calendar only officially documented, substantive non-academic reasons (such as prolonged serious illness) will be considered sufficient to receive a “W” grade. No “W” grades will be granted for purely academic reasons. Students must complete and submit the Course Withdrawal Form to the Office of Student Records by the Final Day to Withdraw without academic penalty date published in the Academic Calendar for that semester. Withdrawal requests will not be accepted after this date.

4. Incomplete Coursework
An “INC” (incomplete) grade indicates that the instructor has agreed to give the student an extension for completion of the course assignments. All syllabi indicate what minimal work (i.e. 50% of all assignments) student must complete in order to be eligible for an incomplete. The “INC” grade automatically converts to an “F” grade if the work is not completed and submitted to the instructor within one semester after the end of the term. Beyond that one-semester deadline, students must petition in writing to the Dean of the College for a further extension.

Grades are part of the student’s permanent record. Typically, no changes other than “INC” grades can be made. Students must request an incomplete by submitting the INC Request Form to the Office of Student Records by the last scheduled day of class. The specific conditions (new deadlines, expectations etc.) will be sent to the student in writing from the instructor and a copy of those conditions will be on file with the Office of Student Records.

Students who have two or more Incompletes will not be able to register for further courses until they satisfy the requirements outlined in an individualized education contract approved by their academic advisor. Students are required to contact their academic advisors within 15 days after receiving notice of two or more Incompletes to arrange for the individualized education contract. Failure of students to act on notification of two or more Incompletes may result in academic probation or suspension.

Students will not be permitted to register if they have two or more Incompletes on their
record at the time registration opens. Students are encouraged to complete their incompletes at the earliest possible opportunity.

5. Medical Withdrawal
In the case that a student, at any point in a term, is suffering from a serious medical condition that precludes his or her ability to complete the term, s/he may apply for a medical withdrawal. A medical withdrawal can also be applied for by a student who experiences a death or serious illness in the immediate family. Supporting documents for a medical reason must include a personal statement and current medical documentation. In the case of a traumatic event (e.g., death of family member, acts of violence, etc.) documentation must also include a copy of death certificate or obituary for the immediate family member, or when relevant, a copy of the police report. This information should be submitted by email, fax, or regular mail to the Office of Student Records. A favorable review will result in a grade of "W." If a student is given permission to withdraw from a course, the student is still responsible for the tuition costs as per the institution’s refund policy.

6. Leave of Absence with Intention to Continue Matriculation
From time to time, circumstances may require students to take a leave of absence from their studies. All students who are planning to take a leave of absence or do not plan to take any courses in the upcoming semester must submit the Leave of Absence (LOA) Form to the Office of Student Records. If a student is out for more than 180 days within a 12 month period, s/he will lose matriculation status and will have to be readmitted to Gratz College in order to continue studies. Exceptions, such as military deployment, will be taken into consideration.

7. From time to time, circumstances may require students to take a leave of absence from their studies. All students who are planning to take a leave of absence or do not plan to take any courses in the upcoming semester must submit the Leave of Absence (LOA) Form to the Office of Student Records. If a student is out for more than 180 days in any 12 month period, s/he will lose matriculation status and will have to be readmitted to Gratz College in order to continue studies. Exceptions, such as military deployment, will be taken into consideration. Leave of Absences for students must not exceed 180 days in any 12 month period.

8. Withdrawal from the College
Students planning to end their studies and withdraw from Gratz College must inform their academic advisor and the Office of Student Records by submitting the Withdrawal Form. If students have completely withdrawn from a program, they may not resume their studies until they have been formally readmitted. Students who withdraw during a semester without any notice to their academic advisor will receive an “F” grade in any courses in which they are enrolled unless a grade of “W” has been approved.

9. Readmittance
A student who withdrew from the college, or who has previously attended the college and has been absent from one consecutive academic year without a LOA, or who has an LOA but did not reenroll after 180 days in a 12 month period, will be required to reapply to the academic program under the advisement of the office of admissions. A returning student in good academic standing will be readmitted into the same academic program the student was previously enrolled in provided the program is offered in that academic year. If the program no longer exists at the college, the student would need to apply to a new program and credits may be evaluated for transfer into the new program.

Student Complaint Policy

<table>
<thead>
<tr>
<th>STUDENT COMPLAINT POLICY</th>
</tr>
</thead>
<tbody>
<tr>
<td>Students are entitled to bring complaints regarding but not limited to, issues of discrimination, academic concerns, financial assistance, disabilities, and disagreement with school policies. Following are the steps in the complaint procedure:</td>
</tr>
<tr>
<td>1. If possible, students seeking to resolve problems or complaints should first contact the person or persons with whom they have the conflict.</td>
</tr>
<tr>
<td>2. If unresolved, the student seeking to resolve the problem may contact the program director. The student may be asked at this point to put the complaint in writing. The official Complaint form is available online: <a href="https://gratzcollege.formstack.com/forms/grievance_procedure">https://gratzcollege.formstack.com/forms/grievance_procedure</a></td>
</tr>
<tr>
<td>3. If still unresolved, the student may then contact the Dean of the College. The Dean will make the final decision concerning the complaint.</td>
</tr>
</tbody>
</table>

The staff and administration at Gratz College will make every effort to review and respond to complaint procedures within 10 business days of receiving the complaint.

Depending on the nature of the student complaint, there are several different venues through which modifications and improvements can be made:

1. The viable complaint can be taken to the faculty to determine whether any academic change should be made, such as changes in course content or requirements, changes in textbooks, revision of the grading scale, etc.

2. If the viable complaint involves an academic dispute involving an instructor, the Dean and program director will determine if the instructor needs further training in pedagogy or course design, or in the case of adjuncts, a recommendation might be made against rehiring.

3. If the complaint is of a non-academic nature (i.e., discrimination, financial issue, or school policies), the Dean will decide the appropriate venue for modifications.
Academic Grade Appeals
The policy for a student who disagrees with a grade received should 1) discuss the matter directly with the professor, and if unsatisfied, 2) discuss the matter directly with the program director, and if still unsatisfied, 3) discuss the matter directly with the Dean of the College in writing. In such cases, the decision of the Dean is final. The student must discuss the complaint within 14 days after the grade is posted.

If a student believes that an improper grade has been assigned, an appeal may be filed on the following grounds:

1. Discrimination: On the basis of race, color, gender, religion, national origin, age disability, sexual orientation or any other legally protected characteristics.
2. Capricious Academic Evaluation: Deviation from grading procedures or a grade assigned arbitrarily.
3. Error: Determinations that an error resulted in the entry of an incorrect grade.

Code of Academic Responsibility
Honesty and integrity are central human and Jewish values. Cheating and plagiarism are intolerable and are always considered extremely serious offenses by Gratz College faculty and administration. It is recognized that the vast majority of students do not participate in such acts but ultimately suffer when cheating and plagiarism and other academic violations occur. Dishonesty diminishes the quality of scholarship and compromises the integrity of the institution and Gratz College faculty and administration.

It is a serious violation of the norms of the academic community to appropriate the ideas of other people without credit or permission, and it is important to learn to discriminate between exploitation and the legitimate use of the ideas of others. The most general rule is that any use of another person’s ideas, whether the source is published or not, should be acknowledged fully and in detail. Since disciplines show some differences on how this should be done. Students should refer to the Gratz style guide for writing in the learning management system for specific details.

Procedures for Papers, Reports, Take Home Exams, and Other Written Work
When preparing any and all written work, great care must be taken to fully acknowledge the sources of all ideas, concepts, language and images (including but not limited to drawings, designs, photographs, diagrams and charts). For specific questions, consult with a faculty member, but the following rules must be observed:

- Any sequence of words appearing in essay which do not belong to the student must be enclosed in quotation marks and the source identified in a manner designated by the instructor.
- A paraphrase should not be enclosed in quotation marks, but should be footnoted and the source given.
- An interpretation based on an identifiable source must be so attributed.
If a student seeks assistance from another student (i.e., proofreading for typographical errors), consult the instructor to determine if such assistance is permissible. If permitted, such assistance should be acknowledged in the written work.

**Violations of the Code of Academic Responsibility**

Each of the following constitutes a violation of the Code of Academic Responsibility:

A. Plagiarism: if a student appropriates the ideas, concepts, images, or language of another person and presents them without attribution, that student has committed plagiarism. This includes the purchase or acquisition of papers or other material from any source. Any use of a commercial writing service is forbidden.

B. Submitting the same work for credit in more than one course without permission of each instructor involved

C. Attempting to give or to receive unauthorized assistance on academic work and attempting to hinder others in their academic work

D. Furnishing false information to College officials on matters relating to academic work. This is to include, but not be limited to:
   - False information provided for the purpose of obtaining special consideration (for example, postponement of examinations or of deadlines for written work)
   - Fraudulent registration for classes
   - Signing the name of an absent person to an attendance sheet
   - Reporting the results of studies not performed

E. Attempting to gain unauthorized access to exams or tests

F. Cheating during examinations includes:
   - Attempting to look at another student’s exam
   - Attempting to communicate concerning the content of the exam with another student
   - Attempting to use any materials (such as notebooks, notes, textbooks) not specifically authorized by the faculty member

G. Failure to sign a book or periodical out of the Library

**Procedures for Reporting Violations**

1. If a student has violated an academic regulation, that student may report himself or herself to the faculty member involved within 36 hours of the infraction.

2. If a student or Gratz College official suspects that a violation has occurred, they may submit to the instructor of the course a written, dated, and signed report of the suspected violation within 5 days of witnessing or discovering the violation. A student or Gratz College official also has the option to bring
the suspicion to the attention of the Dean of the College. Persons who have knowledge of the violation may be summoned by the faculty member or the Dean to be questioned and to give testimony.

3. Charges against students must be resolved within ninety (90) days of the first report of the alleged infraction.

Procedures for Determining Level of Responsibility for Violations and Penalties

After a violation has been alleged, one of the two following procedures must be followed:

1. The student who is accused of the violation and the faculty member involved may choose to have the faculty member decide the case and assess the penalties as he or she determines. There will be no appeal process for cases decided in this fashion. Charges against students must be resolved within ninety (90) days once reported.

   - A faculty member who suspects a student of violating academic regulations will notify the student of the allegation immediately after the discovery by the faculty member or of its being reported, of the grounds for suspicion, decision of the faculty member, and penalties.

   - Should the faculty member find the student to be responsible for the infraction, the faculty member must report the infraction to the Dean of the College. A record of the report will be kept in the student’s file. If there is no repeat offense, the letter will be removed before graduation. If there is a second offense, the letter will stay in the student’s permanent file and further sanctions may be taken.

II. The student accused of the violation, or the faculty member involved, may choose to refer the case directly to the Dean of the College.

   - In this instance, the party so choosing must present to the Dean of the College a written, dated and signed statement of the reasons for the hearing within one week of discovery of the violation.

   - The Dean of the College will review the case.

   - The faculty member involved must await the results of the Academic Standards Committee’s decision before assessing any penalties in the course.

   - If the student is found responsible for the infraction, the Dean of the College will write a letter describing the violation and the penalties applied. This letter will be kept in the student’s file until graduation. A copy must be sent to the student and to the faculty member involved. If there is no further infraction, the letter will be removed from the student’s file by graduation.

   - In every case concerning academic integrity, the faculty member has final authority for determining the course grades.

Sanctions
Sanctions for violations of the Code of Academic Responsibility include, but are not limited to:

- Formal written warning
- Lowering the letter grade for the work involved
- Lowering the letter grade for the course
- Resubmission of work or additional assignments
- Grade of “F” for the course
- Suspension for a semester
- Dismissal from the College

Writing Format and Style Guide
Gratz College requires all students enrolled in undergraduate and graduate level courses and the EdD in Educational Leadership to follow the rules and standards suggested by the Publication Manual of the American Psychological Association (APA). APA is an editorial style which includes formatting of written work as well as the expected format for in-text citations and references. Gratz provides students with an APA style guide to use as a reference guide. The APA style guide is also loaded in Moodle.

Students in the Holocaust and Genocide program are required to use the Chicago Manual of Style (CMS). Therefore, the style of writing depends on the degree program and course subject matter or degree program, and the course syllabus and instructor should be the resource for clarification.

Student Records

Student Records Policy
Gratz College, in accordance with the Family Educational Rights and Privacy Act (FERPA) of 1974, as amended, has adopted this Student Records Policy to address the following issues with respect to education records: (1) disclosure of directory information (2) confidentiality of personally identifiable information, and (3) student rights to inspect, review, and seek amendment of their records. In general, education records are defined as records maintained in any form by the College that are directly related to a student.

Disclosure of Directory Information
Information concerning the following items about individual students is designated by the College as directory information and may be released or published without the student’s consent: full name, student identification number, address (local, home, or electronic mail), telephone number, photograph or video, date and place of birth, major, field of study, grade level, enrollment status (e.g., undergraduate or graduate, full-time or part-time), dates of attendance, degrees and/or honors received, most recent previous educational institution attended, and participation in officially
recognized college activities. Students who do not wish directory information to be released or made public must inform in writing the Office of Student Records.

Confidentiality of Personally Identifiable Information

All personally identifiable information contained in student records other than directory information is considered confidential information. This information includes, but is not necessarily limited to: academic evaluations; general counseling and advising records; disciplinary records; financial aid records; letters of recommendation; medical or health records; clinical counseling and psychiatric records; transcripts, test scores, and other academic records; and cooperative work records. Personally identifiable information means that the information includes: the name of the student, the address of the student, a personal identifier such as social security number, or a list of personal characteristics or other information that would make the student’s identity easily traceable.

The College will generally not disclose personally identifiable information to third parties without the written consent of the student. The signed and dated consent should specify the records to be disclosed, the purpose of the disclosure, and to whom the records are to be disclosed. However, personally identifiable information may be disclosed, without the student’s consent, to the following individuals or institutions, in accordance with FERPA, including in the following circumstances:

- To College officials (or office personnel ancillary to the officials) who require access for legitimate educational purposes such as academic, disciplinary, health, or safety matters. College officials may include, without limitation, the Board of Governors, the President, Deans, Faculty Members, General Counsel, and Admissions Officers. College officials also include contractors, consultants, volunteers, and other outside parties, such as an attorney or auditor providing services on behalf of the College for which the College would otherwise use employees.
- To the party(ies) who provided or created the record(s) containing the personally identifiable information
- To officials of other educational institutions to which the student seeks or intends to enroll or where the student is already enrolled, for purposes related to the student’s enrollment or transfer (on condition that the student upon request is entitled to a copy of such records)
- To appropriate federal, state or local officials or authorities, consistent with federal regulations
- To the U.S. Attorney General (or designee) pursuant to an ex parte order under the U.S. Patriot Act in connection with certain investigations or prosecutions
- To organizations conducting studies for, or on behalf of, educational agencies or institutions
- To accrediting organizations to carry out their accrediting functions
- To parents of a dependent student as defined in Section 152 of the Internal Revenue Code of 1986
- To parents of a student under the age of 21, where the information pertains to violations of any federal, state, or local law or of any College rule or policy governing the use or possession of alcohol or a controlled substance, and the student has committed a disciplinary violation
- In connection with the student’s application for, or receipt of, financial aid
- To comply with a judicial order or lawfully issued subpoena (on condition that a reasonable effort is made to notify the student of the order or subpoena, if legally permitted to do so)
In case of an emergency, to appropriate parties, including parents, to protect the health or safety of the student or other individuals, where the College determines that there is an articulable and significant threat to the student or other individuals

- The disclosure of information concerning registered sex offenders provided under state sex offender registration and campus community notification programs
- The outcome of a disciplinary proceeding to a victim of or alleged perpetrator of a crime of violence or non-forcible sex offense
- The outcome of a disciplinary proceeding where a student is an alleged perpetrator of a crime of violence or non-forcible sex offense and is determined to have violated the College’s rules or policies

If required under FERPA, the College will inform a party to whom a disclosure of personally identifiable information is made that it is made only on the condition that such party will not disclose the information to any other party without the prior written consent of the student.

**Non-Education Records**

- The following are not considered education records, and thus are not protected by FERPA and this policy:
  - Employment records of students as College employees
  - Campus law enforcement records, in accordance with the requirements of FERPA
  - Records that are made or maintained by a physician, psychiatrist, psychologist, or other recognized professional or paraprofessional acting in his or her professional capacity or assisting in his or her paraprofessional capacity, and that are made, maintained, or used only in connection with treatment of the student and are disclosed only to individuals providing the treatment. These records may be reviewed, however, by a physician or other appropriate professional of the student’s choice.
  - Records of instructional, supervisory, and administrative personnel and educational personnel ancillary to those persons, that are in the sole possession of the maker of the record and are not accessible or revealed to any other individual except a temporary substitute for the maker
  - Records that only contain information about a person after that person was no longer a student at the College and that are not directly related to the individual’s attendance as a student (e.g., information collected by the College pertaining to accomplishments of its alumni)
  - Grades on peer graded papers before they are collected and recorded by a faculty member

**Inspection and Review Rights; Right to a Hearing**

A currently or previously enrolled student has the right to inspect and review his or her educational records. This right does not extend to applicants, those denied admission, or those admitted who do not enroll. Offices may require that requests for access be submitted in writing, and may ask for, but not require, the reason for the request. The College will comply with requests to inspect and review a student’s records that it has determined to honor within a reasonable period of time, but in no case more than forty-five days after the request was made.
Records to which students are not entitled to access include:

- Confidential letters and statements of recommendation placed in a student’s record before January 1, 1975, or confidential letters and statements of recommendation to which students have waived their rights of access
- Financial records of the parents of the student or any information contained in those records
- Those portions of a student’s records that contain information on other students

Students may be invited but not required to waive their right of access to confidential letters of recommendation for admission, honors or awards, or employment. Failure to execute a waiver will not affect a student’s admission, receipt of financial aid, or other college services. If a student signs a waiver, he or she may request a list of all persons making confidential recommendations.

A student who believes that any information contained in his or her educational records is inaccurate or misleading, or otherwise in violation of his or her privacy rights, may request that the College amend the records. The student should first discuss his or her concerns with the individual responsible for the office where the records are maintained. If the student is not satisfied with the resolution, the student should contact the individual to whom that person reports. If still not satisfied, the student may contact the appropriate vice president or designee. The final level of appeal is a formal hearing. To obtain a hearing, the student should file a written request with the Dean of the College. The hearing will be conducted in accordance with the requirements of FERPA.

The substantive judgment of a faculty member about a student’s work (grades or other evaluations of work assigned) is not within the scope of a FERPA hearing. A student may challenge the factual and objective elements of the content of student records, but not the qualitative and subjective elements of grading.

If as a result of a hearing the College determines that a student’s challenge is without merit, the student will have the right, and will be so informed, to place in his or her records a statement setting forth any reasons for disagreeing with the College’s decision.

Students have a right to file complaints concerning alleged failures by the College to comply with the requirements of FERPA and the implementing regulations. Complaints should be addressed to the Family Policy Compliance Office, U.S. Department of Education, 400 Maryland Avenue, S.W., Washington DC 20202-5901. Students are encouraged to bring any complaints regarding the implementation of this policy to the attention of the Dean of the College and the Chief Operating Officer.

**Student privacy and identity verification in the online setting**
The online courses offered at Gratz College are primarily Graduate Level studies. Our courses typically do not have the students’ learning assessed through the usage of exams, i.e., taking of quizzes, midterm or final exams. Most learning is demonstrated through the usage of discussion forums, written papers, case studies, live presentations (through usage of webinars), demonstrated experiential
learning, etc. Thus, we have not initiated the usage of verification of student identity through commercial products such as Proctorview, Proctorio, Examify, etc. We determined since our student population is still relatively small and our professors have multiple interactions with our students via online webinars, phone conferences, etc. that we cannot justify at this time the cost of these specialized software nor can we pass this cost onto our students.

We do however, offer classes to both high school students and adults in Hebrew language. All assessment of students learning Hebrew are performed by our instructors in an online course through the use of Zoom, a webinar type environment. The instructors meet with the students enrolled in each course and have the students respond directly, converse directly and meet with the instructor over the 15-week course offering. All final exams or any testing are given in a one on one environment via Zoom Conference with the student meeting with the instructor who is evaluating their grasp of the materials presented. The classes are relatively small, the students retain the same instructor throughout the class and even often through multiple classes, thus the instructors become quite familiar with the students taking their courses and therefore usage of proctoring software and identification software would be an added expense that would cause an extra expense that we would need to pass onto the participants of these courses.

Our LMS (Learning Management System), Moodle, and our student registration process through NetClassroom, requires our students to log in using their provided user login and then the setting up of a secure passcode which follows Middle States Student Identity Verification in Distance Education. We ensure that only the student know their personalized passcode. Should a student forget their passcode, they can log into our LMS system, click on forgot password and reset their own password without assistance from any staff members at Gratz College or through e-Think our LMS management group. We do not keep a log with student passcodes nor do we have access to them. We can however issue to the student (in case they forgot their passcode for their student ID) which we do initially issue a user passcode along with their ID. However, we instruct students to immediately go in and change their passcodes, thus allowing only the student to know the passcode they set up. We do not give any information out to anyone, in keeping with compliance with FERPA requirements.

Moodle Privacy Statement
Please see the most updated privacy notice issued by our LMS software provider, Moodle, at this site: https://moodle.com/privacy-notice/

Institutional Review Board
Gratz College is committed to fostering a number of core values which include compassion, social responsibility, and respect for the dignity of each person. In conducting research investigators must uphold these values in their interactions with human subjects, as well as comply with applicable federal regulations.
As such, the College has established an Institutional Review Board (IRB). The purpose of the IRB is to protect the rights and welfare of human research subjects recruited to participate in research activities.

Detailed information on Gratz’s IRB as well as instructions for submission can be found on our website: https://www.gratz.edu/institutional-review-board.

IRB Contact Information

Dr. Ruth Sandberg  
Gratz College IRB Chair  
7605 Old York Road  
Melrose Park, PA 19027  
Direct: 215-635-7300, ext. 168  
rsandberg@gratz.edu

IRB Members for the academic year 2019-2020:

Dr. Ruth Sandberg, IRB Chair  
Ms. Debbie Aron  
Dr. Joseph Davis  
Dr. Karen Galardi (external member)  
Dr. Honour Moore  
Ms. Donna Guerin

Acquaintance Rape and Sexual Violence Policy

Definition of Sexual Assault: Under Pennsylvania law, sexual activity, including sexual penetration or sexual conduct carried out under coercion, with the threat of a weapon, through the threat of bodily harm, through a position of authority, or when the victim/survivor is mentally handicapped or physically helpless constitutes criminal sexual conduct. By Pennsylvania law, having a previous relationship of any nature, including prior sexual contact with the victim/survivor is not acceptable as a cause for sexual assault. The victim/survivor does not need to prove that he/she resisted and another witness is not needed to prosecute the case. The relative age of the persons involved, the victim's/survivor's fear of bodily harm to self or another, the use or threat to use a weapon by the perpetrator, and the affliction of either physical or emotional anguish upon the victim/survivor are among the criteria taken into account.

Acquaintance Rape is a form of sexual violence. For the purpose of this policy, acquaintance rape/sexual violence is defined as any act in which a person forces another with whom he or she is acquainted to engage in sexual activity against his or her will or without his or her consent. Assent shall not constitute consent if it is given by a person who, because of youth, mental disability or intoxication is unable to make a reasonable judgment concerning the nature of or harmfulness of the activity. This policy applies to groups as well as individuals.

Pennsylvania State Law on Criminal Sexual Conduct

Gratz College expects that all members of the school will conduct themselves in a responsible manner
that shows respect for others and the community at large. The same behavioral standards apply to all individuals. The College will do whatever possible to offer safety, privacy and support to the victim/survivor of sexual assault. Helping the victim/survivor look at options for reporting the assault and taking care of him/her are the immediate concern of the school. The school will assist the victim/survivor in contacting an appropriate agency if such assistance is desired.

If you are sexually assaulted on campus:
1. If the assault takes place at the school, the victim/survivor should immediately contact the Dean of the College for assistance. The name of the victim/survivor will not be revealed unless he or she chooses to be identified.

2. Gratz College shall, at all times, have readily available the name(s) of local law enforcement agencies and sexual assault centers that are to be called for immediate help.

3. If the assault takes place outside the school, the victim/survivor should immediately contact, or have a friend contact 911, the appropriate local law enforcement agency, hospital or sexual assault center. Further, in either case, the victim/survivor should do the following:
   a. It is helpful to have a written summary of what happened while the memory is still clear.
   b. No attempt should be made to bathe, change clothes, or otherwise clean up prior to examination by a medical practitioner qualified to make determinations regarding sexual assault.
   c. If possible, have a friend with you when talking to the police, sheriff, or sexual assault center officer.

Gratz College will provide resources to support victims/survivors and will investigate reports of sexual violence with appropriate jurisdiction.

Sanctions for Sexual Violence

Students wishing to make a formal complaint of sexual violence may follow the guidelines for making a complaint under the sexual harassment policy (see below). College sanctions will be imposed in accordance with appropriate College processes upon persons found to have violated this policy. These sanctions can include but are not limited to suspension, expulsion, and/or separation from the College. In addition, an individual charged may be subject to prosecution by the Office of the District Attorney under Pennsylvania Criminal Statutes.

Sexual Harassment Policy

Sexual Harassment is against the law. It violates Title VII of the 1964 Civil Rights Act, The Pennsylvania Human Rights Act, the City of Philadelphia Human Rights Ordinance, the Pennsylvania Civil Right Ordinance, and the policies and procedures of Gratz College.

Teachers and Students

The relationship between teacher and student is central to the academic mission of the college. No non-
academic or personal ties should be allowed to interfere with the integrity of the teacher-student relationship. Consensual sexual relations between teacher and student can adversely affect the academic enterprise, distorting judgments or appearing to do so in the minds of others, and providing incentives or disincentives for student-faculty contact that are equally inappropriate. For these reasons, any sexual relations between a teacher and a student during the period of the teacher/student relationship are prohibited. The prohibition extends to sexual relations between a graduate or professional student and an undergraduate, when the graduate or professional student has some supervisory academic responsibility for the undergraduate, to sexual relations between department chairs and students in that department and to sexual relations between graduate group chairs and students in that graduate group. In addition, it includes sexual relations between academic advisors, program directors, and all others who have supervisory academic responsibility for a student, and that student.

The term “sexual harassment” is defined as "unwelcome sexual advances, requests for sexual favors and other verbal/non-verbal or physical conduct of a sexual nature" and that

1. Involves a stated or implicit threat to the victim's academic or employment status;
2. Has the purpose or effect of interfering with an individual’s academic or work performance; and/or;
3. Creates an intimidating or offensive academic, living, or work environment.

The use of a position of authority to seek to accomplish any of the above constitutes sexual harassment. Sexual harassment may be physical, verbal and/or non-verbal in nature. One incident or the aggregation of a series of incidents (even when a single incident would not necessarily be considered to be harassing) may constitute sexual harassment whether it occurs on or off campus or during working or non-working hours. Although sexual harassment has typically involved a female victim, members of either sex can harass both males and females. Although sexual harassment typically involves a person in a superior position as the offender, people in subordinate or equal positions also may be offenders. Sexual harassment may occur in a variety of ways, e.g., harassment of a student by a student, or of a faculty/staff member by a staff member, or of a student by a faculty/staff member, or of a staff member by a student.

Sexual harassment can include:
1. An offer for a grade of an "A" for sexual favors;
2. Suggestions or threats that refusal of sexual favors might hinder one's academic, social or professional standing;
3. Constant efforts to change a professional relationship into a personal one;
4. Unwanted sexual looks or gestures;
5. Persistent and offensive sexually oriented jokes and comments;
6. Social or professional comments demeaning to a particular gender;
7. Unwanted physical contact such as patting, pinching or touching; and
8. Telling lies or spreading rumors about a person's sex life.

Sexual harassment can cause:
* Emotional effect such as fear, shame, humiliation, depression, guilt, feelings of powerlessness, confusion, self-doubt, isolation, anger, anxiety, negative self-esteem, and embarrassment.
* Physical effects such as nausea, headaches, stomachaches, high blood pressure, muscle tension, weight changes, sleeplessness, too much sleep, accident proneness, and skin problems.
* Academic/employment effects such as dropping a class, changing a major, failing an exam, decreased educational/job satisfaction, increased absenteeism, loss of fringe benefits or promotion, being fired, and exclusion from peer groups.

Faculty, staff, and students of Gratz College who believe they have been the victims of sexual harassment should contact the Office of Human Resources for assistance. The individual has the option of making a formal or informal complaint according to the procedures outlined below. No retaliatory actions may be taken against any person because he or she makes such a complaint or against any member of the school who serves as an advisor or advocate for any party in such a complaint. Incidents should be reported within 30 days, if possible, and all information will be kept confidential if requested by the person making the complaint. At any time during the procedures, both the person bringing the complaint and the person against whom the complaint is made may have a representative present in discussions with Gratz College.

**Informal Complaints**

a. Any student or employee may discuss an informal complaint with Gratz College. If the person who discusses an informal complaint with Gratz College is willing to be identified to other school officials, but not the person against whom the informal complaint is made, Gratz College and/or other school officials will make a confidential record of the circumstances and will provide guidance about various ways to resolve the problem or avoid future occurrences.

b. If the person bringing the complaint is willing to be identified to the person against whom the complaint is made and wishes to attempt informal resolution of the problem, Gratz College and/or other school officials will make a confidential record of the circumstances (signed by the complainant) and suggest and/or undertake appropriate discussions with the persons involved.

c. When a number of people report incidents of sexual harassment that have occurred in a public context (for instance, classroom situation) or when the designated school official receives repeated complaints, he or she may inform the person complained against without revealing the identity of the complainant.

**Formal Complaints**

A formal complaint of sexual harassment must include a written statement signed by the complainant specifying the incident(s) of sexual harassment. The statement may be prepared by the complainant or by an advisor as a record of the complaint. The complaint must be addressed to the Dean of the College. Formal complaints will be investigated in the following manner:

* The Dean and/or other school officials will decide whether circumstances in the complaint warrant a formal investigation.
* If the circumstances warrant an investigation, the person complained against is notified of the complaint and the substance of the complaint.
* The investigation will be limited to what is necessary to resolve the complaint or make a recommendation. If it is necessary for the Dean and/or other school officials to speak to people other than those directly involved in the complaint, the complainant and the person complained against will be notified.
* The Dean and/or other school officials will complete an investigation within 60 days and will either:

a. Resolve the complaint to the satisfaction of the complainant and the person complained against and report the findings and resolution to the College President.

b. Report the findings with appropriate recommendations for corrective action to the College President.

c. Report to the College President that there is not sufficient evidence to support the complaint.

College sanctions will be imposed in accordance with appropriate College processes upon persons found to have violated this policy. These sanctions can include but are not limited to suspension, expulsion, and/or separation from the College. In addition, an individual charged may be subject to prosecution by the Office of the District Attorney under Pennsylvania Criminal Statutes.

If a student feels that the college administration has not adequately addressed the complaint, the student may then appeal the decision to the Board of Governors of Gratz College.

If the student is not satisfied with the decision of the Board of Governors, the student may contact: Pennsylvania Department of Education, 333 Market Street, Harrisburg, Pennsylvania 17126-0333; (717) 787-3787.

Security Policies and Procedures

Security

The Gratz College Maintenance Department, in conjunction with the Jewish Federation of Greater Philadelphia, maintains the building and grounds with a concern for safety and security. Reports of potential safety hazards, such as broken windows, should be made to the Maintenance Department at (215) 635-7300, ext. 166 or the Reception Desk at ext. 100. There are fire alarms throughout the building and should be used in the event of an emergency. During times when the facility is closed, the building is monitored by Anaconda Protective Concepts.

Campus Law Enforcement

Students are encouraged to report all on-campus crimes to Office of Information Technology/Campus Security at (215) 635-7300, ext. 213 during the day. During evening hours, students should report all on-campus crimes directly to the receptionist at the Front Reception Desk. Where appropriate, crimes will be reported to local enforcement agencies by dialing 911.

Crime on Campus

In compliance with the Commonwealth of Pennsylvania's College and University Security and Information Act 73 of 1988, Gratz College is required to report the incidence of crime on campus for three years before October 1st. A complete copy of this report is on file in the office of Information Technology/Campus Security and is available for inspection. The report is also available on the Gratz College website.
**Weapons on Campus**

No students, faculty, staff or visitors to facility are authorized to possess weapons. In the event security personnel are hired for a particular event, or in response to a particular issue, only trained and licensed professionals are authorized to possess weapons.

**Additional Policies**

**Kashrut Policy (Jewish Dietary Laws)**

In recognition of Gratz College's Jewish legacy and our commitment to pluralism, Gratz College always accommodates those who observe the Jewish Dietary Laws, which is known as *kashrut* in Hebrew or "keeping kosher." We order food from kosher caterers and we serve food with kosher certification. Our kitchen appliances are also maintained in accordance to the laws of *kashrut*.

**Smoking**

As required by the Pennsylvania Clean Indoor Air Act of 1990, Gratz College maintains a smoke-free environment. Students who choose to smoke may do so outside the front door or on the campus grounds with an understanding that all litter must be placed in an appropriate container so as to eliminate the risk of fire.

During Summer Institute intensive courses in July, Gratz College shares the campus with a Jewish Day Camp. Gratz College complies with the camp director’s request that Gratz students and faculty will not smoke in the area between the college and Ashbourne Road where campers are present.

**Summer Institute Policies**

During Summer Institute intensive courses in July, Gratz College shares the campus with a Jewish Day Camp. Gratz College complies with the camp director’s request that Gratz students and faculty will wear IDs (identification tags) at all times when outdoors anywhere on the campus grounds used by the camp. Students also need to adhere to a security policy that requires refraining from walking on any grassy areas where campers are present. Gratz students may walk through the campus to the train station or commercial area in Elkins Park but must stay on the campus road and wear a Gratz ID at all times. If stopped by camp security, students should identify themselves as Gratz College Summer Institute participants and cooperate with any inquiries.
### Tuition and Fees

Tuition rates are listed by **credit**. Most courses are **3 credits**. All exceptions should be noted. Please consult course schedules and descriptions to verify the number of credits per course. To calculate total course tuition, please multiply the credit rate by number of course credits. Gratz College reserves the right to change fees and tuition rates at any time.

#### Tuition

<table>
<thead>
<tr>
<th>Programs</th>
<th>Per Credit Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate Jewish Studies Degrees and Certificates</td>
<td>$583</td>
</tr>
<tr>
<td>Undergraduate Early Childhood Director Credential</td>
<td>$450</td>
</tr>
<tr>
<td>Master of Arts in Education</td>
<td>$450*</td>
</tr>
<tr>
<td>Master of Arts in: Camp Administration, Holocaust and Genocide</td>
<td>$698</td>
</tr>
<tr>
<td>Studies, Interfaith Leadership, Jewish Communal Service, Jewish</td>
<td></td>
</tr>
<tr>
<td>Studies, Jewish Professional Studies, Nonprofit Management</td>
<td></td>
</tr>
<tr>
<td>Doctoral</td>
<td>$914</td>
</tr>
<tr>
<td>Non-matriculated undergraduate</td>
<td>$583</td>
</tr>
<tr>
<td>Non-matriculated graduate</td>
<td>$698</td>
</tr>
<tr>
<td>Non-matriculated graduate in Education</td>
<td>$450</td>
</tr>
<tr>
<td>Gratz alumni auditor (online/on campus)</td>
<td>$419 (per course)</td>
</tr>
<tr>
<td>Auditor (online/on campus)</td>
<td>$626 (per course)</td>
</tr>
<tr>
<td>Hebrew Mechina online</td>
<td>$600 (per course)</td>
</tr>
<tr>
<td>Hebrew I (non-credit) and Yiddish (non-credit)</td>
<td>$900 (per course)</td>
</tr>
</tbody>
</table>

*Special reduced tuition rate for Philadelphia School District education students

#### Fees

<table>
<thead>
<tr>
<th>Item</th>
<th>Fee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Graduation</td>
<td>$125</td>
</tr>
<tr>
<td>Application</td>
<td>$50</td>
</tr>
<tr>
<td>Registration per semester</td>
<td>$70</td>
</tr>
<tr>
<td>Tech fee per online course</td>
<td>$75</td>
</tr>
<tr>
<td>Language placement exam</td>
<td>$100</td>
</tr>
<tr>
<td>Late registration</td>
<td>$35</td>
</tr>
<tr>
<td>Transfer credit (per credit)</td>
<td>$10</td>
</tr>
<tr>
<td>Comprehensive exams (per exam)</td>
<td>$300</td>
</tr>
<tr>
<td>Dissertation or Capstone per semester</td>
<td>$650</td>
</tr>
<tr>
<td>Transcript fee</td>
<td>$12</td>
</tr>
<tr>
<td>Tuition Payment Plan</td>
<td>$25/semester</td>
</tr>
<tr>
<td>International Student I-20 processing fee</td>
<td>$150</td>
</tr>
</tbody>
</table>
Refunds

Students may drop and add courses as required until the end of the drop/add deadline listed in the Academic Calendar without penalty. Individuals will be held financially obligated for those classes that are not dropped within the timeframe published in the Academic Calendar. Fees are not refundable.

The effective date of withdrawal is the date on which a written statement of withdrawal is received by the Office of Student Records. Failure to attend class is not a withdrawal and students will not receive adjustment of charges if they do not attend class.

Financial Assistance

Jeanne Cavalieri-Grover, Director of Financial Aid

Gratz College believes that any student wishing to enroll in the college should not be denied the opportunity because of financial reasons. Therefore, Gratz College continues to promote fellowships, institutional aid and loans for its qualified, deserving students who are in need of funds in order to attend. Provided that the student meets all of the Federal eligibility criteria, the College will do everything possible to help students and their families maximize the amount of aid they receive. The college provides institutional funds to supplement the funds the student may be eligible to receive from Federal, State and private sources. Financial planning issues for families who do not qualify for Federal, State or private assistance, or who feel they still need further assistance beyond their need based financial aid, will be counseled with an emphasis on interest-free payment plans and private loan programs.

While the goal of the College is to meet full financial need, the realities of institutional funding have precluded this in the past and will most likely continue to do so. The Institutional Aid Committee will continue to distribute the limited institutional funds in a manner to best serve the needs of the students and the institution. The College will continue to fund institutional financial aid as a top priority.

The following are proposed as principles for the Gratz College Institutional Aid program.

1. Selection of students to receive financial aid will be made without regard to age, sex, race, color, religion, national origin or handicap.

2. The basic premise in awarding financial aid is that the primary responsibility for financing education lies first with the student and his/her family. The family’s ability to pay is the first criterion which is examined in determining a student’s eligibility for financial assistance. When the total resources which can be provided by the family do not meet the expenses of the College, the College attempts to provide assistance in conjunction with Federal, State and private sources.

3. In determining a student’s resources, factors which are considered include, but are not limited to, family income, family assets, student assets and prior year earnings, number of people in the household
and number in college. Efforts will be made to verify the accuracy of these factors, as reported. Individual circumstances will be taken into account whenever possible.

4. In selecting students to receive aid, and determining the amount they receive the college will consider:

   a) The date of the student’s Institutional Aid application (did the student apply before or after the April 15th priority deadline);
   
   b) The availability of funds as of the date of application, for funds which are limited;
   
   c) Factors listed in #3 above;
   
   d) Special factors as determined by the College on an annual basis to serve the needs of special populations.

5. Once the determination of need is made, the College will look first to the Federal Pell Grant program and PHEAA State Grant program for assistance. Once assistance from those two sources is subtracted from the student’s need, then the Stafford Student Loans are used as an alternative. Students still requiring additional assistance to meet their need will then be considered for Gratz Institutional Aid.

6. Because the College has limited funds available to students, students are expected to utilize all possible alternatives available to them, in addition to College funds.

7. Financial aid awards, which include any Title IV aid, will not exceed need. If a student receives outside assistance which causes an over award, the student’s Gratz College Institutional Aid award will be modified. Every effort will be made to reduce loan assistance before reducing grant assistance.

8. After an Institutional Aid award has been sent to the student, the student or his/her parents may request a reevaluation. No student will be considered for reevaluation or request for additional assistance, until all other resources (e.g. Federal Direct Stafford Student Loans) have been utilized.

9. Gratz College awards merit scholarships to students displaying no need through its Gratz College Fellowship Program. No need students receiving merit scholarships will be awarded an amount approved on an annual basis by the Admissions Office.

10. There will be limited college funds available to International students. Awards will be made based on a combination of the student’s need and merit.

**The Academic Year**

The academic year is divided into two semesters, fall and spring. The fall semester typically begins in early late August and ends in late December while the spring semester begins in early January and ends in early May. There are also summer sessions, which begin during May and continue through August.

**Class Year Defined by Credits for Financial Aid**
A student’s grade level classification for financial aid is determined according to the number of credits he/she completes. Such classification is based on the following:

For Undergrad *:

- 0-23 credits  freshman
- 24-47 credits  sophomore
- 48-71 credits  junior
- 72+ credits  senior

For Graduates:

- 0-17 credits  Graduate Level A
- 18-35 credits  Graduate Level B
- 36-53 credits  Graduate Level C
- 54+ credits  Graduate Level D

*Successful completion of a total of 120 credits is required for Undergraduate graduation.

**Gratz College’s Policy of Verification**

Verification is a requirement of the U.S. Department of Education and is the process of confirming information submitted on the various Federal Title IV Funds including the Federal Direct Stafford Loan. Applicants should be aware that this federal regulation requires them to submit tax data and other requested information to the Office of Financial Aid before the processing of student loan applications and/or the awarding of funds. Students must submit the required information to complete the verification process no later than 45 days before the last day of the student's enrollment.

Items to be verified include: adjusted gross income from the IRS form; U.S. income taxes paid; number of family members for whom parents provide more than half of their support; the number of children in postsecondary schools who are enrolled at least half time; dependency status; untaxed income; eligible non-citizen status and any other item for which conflicting information has been submitted to the Office of Financial Aid.

**Documents Required:**

- Verification Worksheet
- For dependent students: IRS Tax Transcript from the student and the custodial parent(s)/stepparents (if applicable) from the appropriate tax year (as determined by the US Department of Education) and all W-2 forms.
- For independent students: IRS Tax Transcript from the student (and spouse's if
applicable) from the appropriate tax year (as determined by the US Department of Education) and all W-2 forms.

Please Note: If the student and/or parent used the Data Retrieval Tool (DRT) to transfer their income from the IRS onto the FAFSA, they are not required to submit their IRS Tax Return Transcripts. If the student and/or parent did not use the DRT, they must request a “Tax Return Transcript” (do not request the IRS “Tax Account Transcript”) directly from the IRS. The IRS Tax Return Transcript can be requested by calling 1-800-908-9946 or online at https://www.irs.gov/individuals/get-transcript.

If the student or custodial parent or stepparent (if applicable) did not file a federal tax return, they must provide documentation from the IRS that indicates that a IRS income tax return was not filed. A confirmation of non-filing can be obtained from the IRS using form 4506-T and checking box 7 (Allow at least 10 business days to process your request), or by calling 1-800-908-9946.

Exclusions

Listed below are certain circumstances where students do not have to complete verification. The FAO must identify and document in the aid folder why the student is not required to complete verification.

1. An applicant died during the award year.

2. A resident of Guam, American Samoa, the Northern Mariana Islands, the Federated States of Micronesia, and the Trust Territory of the Pacific Islands (Palau).

3. A student who is incarcerated.

4. Certain spouse or parent status unavailable.
   - Spouse or parent is deceased, mentally or physically incapacitated
   - Residing outside the United States and cannot be contacted
   - The spouse or parent cannot be located because the address is unknown and the applicant cannot obtain the address
   - The applicant is a recent immigrant
   - The applicant completed verification at a previously attended school in the same award year
   - A student does not receive Title IV funds.

Verification Time Frames

When a student is selected for verification, they will be notified by the Financial Aid Office of their selection. In general, the student will have 14 days to provide the necessary documentation and complete the verification process. If there are unusual circumstances that delay the process, they must be noted in the student file. If the student does not comply with this time frame, no financial aid will be disbursed.
If any information needs to be corrected or updated on the FAFSA, due to the results of verification process, the Financial Aid Office will make the necessary changes online. If the student needs to make any updates due to the verification process, they will be notified via email to go online and make the changes within 14 days. In the event that an award changes due to the results of the verification process, the student will be notified via email of such changes.

Policy on Dependency Status Overrides

On an individual, case-by-case basis, the Financial Aid Director may exercise Professional Judgement to change a students’ status from dependent to independent by reason of unusual circumstance. The reason for the decision must be carefully documented in the student’s file. Examples of such special circumstances may include but are not limited to abusive family situation or documented proof that the student has lived separately from the parents for a prolonged period of time and has received no financial support from the parents for that period of time. Professional Judgement should not be used simply because a parent is unwilling to provide his/her information.

Policy Regarding Treatment of Outside Scholarships

The following policy is regarding the treatment of outside scholarships and grants. It is applied consistently to all financial aid recipients and protects the institution against “over awards” and potential federal liability in the administration of federal financial aid monies. Upon notification of an outside scholarship or grant, the funds are added into the recipient’s financial aid package.

1. If the amount of the scholarship or grant does not exceed their “unmet need”, the scholarship will simply be recorded on the student’s account and in their file, and no modification of their award will be made.

2. If the amount of the scholarship or grant does exceed their “unmet need”, their financial aid package will be decreased in this order: Federal Direct Stafford Student Loan, FSEOG.

Return of Title IV Funds

If a student completely withdraws from the College and has utilized Federal Title IV Funds (e.g. Federal Pell Grant, Federal Direct Stafford Loan, Federal Direct Parent Loan for Undergraduate Students (PLUS) during the semester in which they withdraw, the College will observe the federally mandated process in determining what, if any amount of money must be returned to the federal program(s).

Students who intend to withdraw from the College must complete the process as outlined in the Student Handbook under the Academic Policies section. In cases where a student has received federal financial assistance during that semester, the Financial Aid Office will determine what, if any adjustment must be made. This determination will be based on the formula prescribed in the federal regulations for the return of Title IV funds. This determination is made on the basis of the number of calendar days completed in the semester prior to the student’s notification to withdraw, divided by the total number of days in the semester. If the resulting percentage is greater than or equal to 60%, no return of federal funds will take place.
If the percentage is less than 60%, this percentage will be used to determine the portion of Title IV aid that has been “earned”. The remaining amount must be returned in the following order:

- Federal Direct Unsubsidized Stafford Loan
- Federal Direct Subsidized Stafford Loan
- Federal Direct Plus Loans
- Federal PELL Grant
- Federal SEOG
- Other Title IV Aid

NOTE: Refunds as a result of official withdrawal or leave of absence will be made in accordance with the College’s refund policies which appear in the Refund Policy section of the Academic Bulletin.

If the amount of money that must be returned to Title IV programs exceeds that which exists in the students account as a result of the College’s refund policy, the student will be notified as to the amount of any grant money that must be repaid. This repayment must take place in order for a student to reestablish eligibility to receive federal funds in the future. Any loan proceeds which must be repaid will become part of the normal repayment procedures for the loan program.

Veterans Benefits

The Department of Veterans Affairs determines the eligibility of educational benefits to which Undergraduate and Graduate students are entitled. Gratz College is dedicated to assisting veterans and their dependents as they reach personal, professional and academic goals. If you have any questions regarding the application for your benefits, remaining entitlement, or any other general benefits questions, please contact the Veteran’s Affairs Office of the Philadelphia Education Department at 1.888.GI-BILL-1 (1.888.442.4551) or visit www.gibill.va.go.

Below are some of the different benefits available:

- Chapter 33 – Post 9/11 GI Bill ®
- Transfer of Post 9/11 GI Bill ® Benefits to Dependents (TEB)
- Chapter 30 – Montgomery GI Bill ® - Active Duty
- Chapter 31 – Vocational Rehabilitation
- Chapter 35 – Dependents Educational Assistance

You may be eligible to use VA educational benefits at Gratz College. If you are, you must select which benefit to receive. You cannot receive payment for more than one benefit at a time. If you are eligible for more than one benefit, you should contact the VA to discuss your educational plans.

VA Student Responsibilities:

- Be accepted for enrollment to a degree program or be currently enrolled in a degree program at the Gratz College.
- Submit the Certificate of Eligibility provided to them by the VA to Gratz College’s School Certifying Official (SCO).
• Submit a written request (finaid@gratz.edu) to be certified by Gratz College’s SCO for each semester of enrollment. The SCO will submit enrollment, tuition and fee information for each semester of enrollment to the VA.

• It is the responsibility of the VA student to provide the SCO with any changes to enrollment (add, drop, withdraw from a course) each semester on a timely basis. This can be done by emailing the SCO at finaid@gratz.edu.

• Whenever you add, drop or withdraw from a course, it may affect your VA benefits. The VA will notify you if the change in enrollment resulted in a debt to the VA. You will be responsible for paying any debt back to the VA.

• Gratz College will hold a student responsible for any portion of tuition and other fees not covered by the VA.

In accordance with Title 38 US Code 3679 subsection (e), Gratz College adopts the following additional provisions for any students using U.S. Department of Veterans Affairs (VA) Post 9/11 G.I. Bill® (Ch. 33) or Vocational Rehabilitation and Employment (Ch. 31) benefits, while payment to the institution is pending from the VA.

Gratz College will not:
• Prevent nor delay the student’s enrollment;
• Assess a late penalty fee to the student;
• Require the student to secure alternative or additional funding;
• Deny the student access to any resources available to other students who have satisfied their tuition and fee bills to the institution, including but not limited to access to classes, libraries, or other institutional facilities.

Gratz College's SCO:

Jeanne Cavalieri-Grover
VA Certifying Official / Director of Financial Aid
Gratz College
Office: 215.635.7300 x102
finaid@gratz.edu

Change of Address

If your address changes anytime during the academic year, it is your responsibility to notify Gratz College. You must also update your Free Application for Federal Student Aid (FAFSA) with your new address. This can be done online at www.fafsa.ed.gov.

Overview of the Federal Direct Stafford Loan Program

To apply for a Federal Direct Stafford Loan, all first-time borrowers must complete a Master Promissory Note (MPN) online at https://studentloans.gov. Federal Direct Loans are low-interest loans for students to help pay for the cost of a student's education. The lender is the U.S. Department of Education rather than a bank or other financial institution. The MPN is a legal document in which you promise to repay your loan(s) and any accrued interest and fees to the Department. It also explains the terms and
conditions of your loan(s). In most cases, once you’ve submitted the MPN and it’s been accepted, you won’t have to fill out a new MPN for future loans you receive. You can borrow additional Direct Loans on a single MPN for up to 10 years.

**Entrance/Exit Counseling**

Entrance Counseling is required of all students who borrow under the Federal Direct Stafford Loan Program. The Entrance Counseling session will provide important details regarding loan repayment options, borrower's rights and responsibilities, debt management and loan default consequences. You may satisfy this requirement by completing the Entrance Counseling session online at [https://studentloans.gov](https://studentloans.gov). Your federal loan funds will not be disbursed until the Entrance Counseling session is completed.

Exit Counseling is required before a student graduates, withdraws or drop below half time enrollment status. Exit Counseling provides important information which prepares students to repay their federal student loan. The Exit Counseling session can be completed online at [https://studentloans.gov](https://studentloans.gov).

**Loan History**

The National Student Loan Data System (NSLDS) is the U.S. Department of Education's central database for student aid. NSLDS receives data from schools, guaranty agencies, the Direct Loan program, and other Department of Education’s programs. NSLDS Student Access provides a centralized, integrated view of Title IV loans and grants so that recipients of Title IV Aid can access and inquire about their Title IV loans and/or grant data. To view your complete federal student loan history, please visit [www.nslds.ed.gov](http://www.nslds.ed.gov).

**Federal Direct Stafford Unsubsidized Loan Program**

The Federal Direct Stafford Unsubsidized Loan program is available to all graduate students, regardless of financial need. The standard repayment term is 10 years. Because the loan is unsubsidized, the student has the option of capitalizing the interest or paying the interest quarterly during the in-school period. Payment of the principle does not begin until six months after graduation.

**Federal Direct Graduate PLUS Loan Program**

The Graduate PLUS Loan is a federal student loan available to students attending graduate school and professional school. It offers a fixed interest rate and flexible loan limits. Eligibility for the Graduate PLUS Loan does not depend on demonstrated financial need, but you need to file the FAFSA (Free Application for Federal Student Aid) to qualify. You also have to pass a simple credit check. Graduate students must use their Federal Direct Unsubsidized loan eligibility prior to applying for a Federal Direct Graduate PLUS loan. The Graduate PLUS Loan allows you to borrow up to the full annual cost of attendance (COA) minus other financial aid received (scholarships, fellowships, grants, federal student loans, private student loans). There is no aggregate (cumulative) loan limit.

**Direct Loan Interest Rates**
The Bipartisan Student Loan Certainty Act ties federal student loan interest rates to the 10-year Treasury note. This Act re-establishes the interest rates for new Federal Direct Student Loans, moving them from a fixed interest rate to a “fixed variable” interest rate that will be established each year on June 1 and effective on July 1 of that year. A “fixed variable” rate means that a new interest rate will be set each year, but the rate will be fixed for the life of the loan for any loans disbursed between July 1 of that year and June 30 of the next year. As a result this may mean that upon graduation a borrower may have a set of fixed-rate loans, each with a different interest rate. The bill also imposes a cap to ensure interest rates never exceed 8.25% for undergraduate students and 10.50% for graduate students.

**Repayment**

The student is responsible for repayment of all Federal Direct Loans. The length of repayment is 10 years, but may be extended to 25 years. Repayment begins six months after graduation, withdrawal from the Gratz College, or if you drop to below half-time enrollment. Repayment can be deferred if you return to school at least half-time and for certain other circumstances. Graduated, income-sensitive, and extended repayment options may also be available.

**Deferment and Forbearance**

Borrowers can get an in-school deferment on their Direct Loans whenever they are enrolled halftime or more. Other types of deferments include partial financial hardship or unemployment deferment. Deferments are typically given for 12 month periods of time. Interest will not accrue on subsidized loans during deferments. Contact your loan servicer for the appropriate forms.

Forbearance means a temporary lowering of payments for a certain amount of time, usually for several months. Forbearance is given due to unforeseen financial, health or military circumstances. Interest will continue to accrue on all loans during forbearances, and accrued interest may be capitalized (added to your principle) after a forbearance ends. Contact your loan servicer for the appropriate forms.

**Loan Disbursements**

At Gratz College, we have three payment periods: fall, spring and summer. All loans proceeds will be disbursed once per payment period. If you will be enrolled for all three semesters (fall, spring and summer) at Gratz College, 1/3 of your total loan proceeds will be disbursed for the fall semester, 1/3 will be disbursed for the spring semester and the final 1/3 will be disbursed for the summer semester. All federal loans and most private loans are sent directly to the school according to the school's academic calendar. You will receive a loan disbursement at the beginning of each payment period for the 2017-2018 academic year once your enrollment has been verified (your promissory note must also have been completed and approved). Please refer to your financial aid award letter for exact loan amounts and disbursement dates.

**Federal Direct Stafford Loan Aggregate Limits:**

The lifetime aggregate limits for federal student loans (FFELP and Direct) are as follows:
• Graduate students: $138,500 combined (only $65,500 may be subsidized; includes amounts borrowed as an undergraduate student).
• Dependent undergraduate students: $31,000 combined (only $23,000 may be subsidized).
• Independent undergraduate students: $57,500 combined (only $23,000 may be subsidized).
• Parent PLUS Loans and Graduate PLUS Loans do not have a lifetime maximum.

Questions about Repayment of your Federal Loans

If you have questions about loan repayment or loan deferment, please contact your federal loan servicer. You can find your federal loan servicer on the National Student Loan Database System (NSLDS) www.nslds.ed.gov or by calling the Federal Student Aid Information Center at 800-4-FED-AID.

Independent or Dependent Student

Independent Student

Legislation defines an independent student as an individual who is at least 24 years old by December 31 of the academic year for which aid is sought. If the student will not be at least 24 years old, then he/she must meet at least one of the following criteria to be considered independent:

• Be an orphan or ward of the court
• Be a veteran of the U.S. Armed Forces or serving on active duty in the US Armed Forces (other than training)
• Be a married student
• Be a graduate student
• Be a student who has legal dependents other than a spouse
• Be a student for whom the Financial Aid Office makes a documented determination of independence by reason of other unusual circumstances

Dependent Student

Students who do not comply with the requirements above must apply as a dependent student. All dependent students must provide parental information on the FAFSA.

Overview of the Federal Direct Graduate PLUS Loan

The U.S. Department of Education offers a loan program called the Federal Direct Graduate PLUS Loan. Graduate and professional degree students are now eligible to borrow under the PLUS Loan Program up to their cost of attendance minus other estimated financial aid. Students must complete the FAFSA and must be enrolled at least half-time in an eligible program at an eligible school. Students must also be creditworthy to receive the loan.

Additional Information Regarding Direct Graduate PLUS Loans:

• The annual borrowing limit on a Federal Direct Graduate PLUS Loan is equal to your Estimated Cost of Attendance minus any other financial aid you receive.
Applicants must complete the FAFSA each academic year and borrow their annual maximum Direct Unsubsidized loan eligibility before applying for the Direct Grad PLUS loan.  
The Direct Grad PLUS Loan interest rate is 7% (for all Grad PLUS Loans first disbursed on or after 7/1/17 and before 7/1/18). Interest is charged on a PLUS Loan from the date of the first disbursement until the loan is paid in full.  
The Direct PLUS Loan program requires a 4.264% fee (for all disbursements on or after 10/1/17 and before 10/1/18).  
There are two repayment options available for the Direct Grad PLUS loan: either 60 days after the loan is fully disbursed or to begin repayment six months after you graduate or cease to be enrolled on at least a half-time basis.  
If your PLUS loan is denied, then you may still be eligible to re-apply using an endorser (co-signer). If applicable, information about this option will be sent to you from the Federal Direct Loan program.

Applying for a Federal Direct Graduate PLUS Loan
1. To apply for a Federal Direct Graduate PLUS Loan: [https://studentloans.gov](https://studentloans.gov).
2. Look under the tab for Graduate/Professional Students.
3. Complete the Loan Agreement for the Graduate PLUS Loan (MPN).
4. Complete the Loan Entrance Counseling (Graduate PLUS Loan Entrance Counseling).
5. You must also submit the Graduate PLUS Loan Request Form (this form is available from the Financial Aid Office). This form must be submitted to the Financial Aid Office at Gratz College.

Alternative/Private Loans
Alternative/Private Loans are available to assist students who may need additional financing beyond the Federal Direct Stafford Loan Program to fund their education. Students may borrow up to the cost of attendance, minus other financial aid received. Loan approval is generally based on credit worthiness and ability to repay. The student is the primary borrower although a creditworthy co-signer is often required if the student does not have a credit history of his/her own. The interest on most alternative loans accrues while the student is in school; however, it can be deferred in many cases until after graduation or when the student ceases to be enrolled at least half-time.

*Careful consideration should be made in determining the amount to be borrowed, taking into consideration the interest rate, possible fees, deferment option and repayment term of the loan.*

Responsible Borrowing
Unlike scholarships and grants, student loans (such as the Federal Direct Stafford Loan, Graduate PLUS Loan or Alternative/Private Loan) are considered borrowed money that must be repaid with interest. You should borrow wisely and borrow only what you need. How you manage your loan debt can affect your credit rating and your ability to borrow in the future. Repaying a student loan on time can create and build an excellent credit history. Should you have trouble making your student loan payments, contact your lender, options are usually available to temporarily postpone payments.

Satisfactory Academic Progress - How Your Grades Impact Your Financial Aid Eligibility
When students receive federal and/or state financial aid, federal guidelines require that they make real and measurable progress toward their degree in order to continue to receive federal aid. This requirement is called “Satisfactory Academic Progress” (SAP).

**Academic Progress Requirements**

There are three parts to the Satisfactory Academic Progress requirement:

1. Grade Point Average (GPA)
2. Cumulative (Overall) progress
3. Maximum Time Frame

Students must comply with all three to remain eligible for aid, as explained in the following:

1. **Grade Point Average (GPA)** - Satisfactory Academic Progress regulations require that students maintain a minimum cumulative grade point average (GPA) in order to remain eligible for financial aid. **Undergraduate** students must maintain a minimum cumulative grade point average of 2.0. **Graduate and Doctoral** students must maintain a minimum cumulative GPA of 3.0.

2. **Quantitative Standards - Cumulative (Overall) Progress** - Satisfactory Academic Progress regulations also contain a quantitative component, meaning that students are required to make steady progress toward their degree by completing at least two-thirds (67%) of all their attempted credit hours. For example, if a student attempts 16 credit hours in a semester, he or she would be expected to satisfactorily complete at least 11 credit hours in order to comply with the minimum quantitative standards.

3. **Maximum Time Frame** - Satisfactory Academic Progress regulations also contain a maximum timeframe component. All students are expected to complete their degree programs within the defined maximum program completion time, which should not exceed 1 ½ times (150%) the normal time frame. Gratz College defines the normal time frame as the length of time it would take an average student to complete the total program credits listed in the Academic Catalog.

**Refunds**

If the total amount of your financial aid for the semester exceeds your tuition and fees, you will receive a refund of the remaining balance from the Business Office. If eligible, you will receive your refund within 14 days of crediting the award(s) to your student account. All refunds checks are sent to the student’s home address. If you have questions concerning your tuition bill or refund, please contact Karen West from the Student Billing Office at 215-635-7300 x163.

**Tuition and Fees**

It is your responsibility to make sure all tuition and fees are paid by the appropriate deadline. Tuition and fees are charged for each semester of enrollment. Gratz College accepts cash, checks or credit card payments. If you have questions concerning you tuition bill, please contact the Karen West at 215-635-7300 x163.
**Federal Title IV Refund Policy**

The Financial Aid Office is required by federal law to recalculate federal financial aid eligibility for students who withdraw, drop out or take a leave of absence prior to completing 60% of a payment period or semester. The return of funds calculation is based upon the concept that students earn their financial aid in proportion to the amount of time in which they are enrolled. Once 60% of the semester is completed, a student is considered to have earned all of his or her financial aid and will not be required to return any of the funds. If a student earned less aid than was disbursed, the Financial Aid Office is required to return a portion of the funds and the student may be required to return a portion of the funds. Keep in mind that when Title IV funds are returned, the student may owe a balance to the Gratz College. **It is strongly recommended that all students who decide to withdraw from Gratz College contact the Financial Aid Office to see how this will impact their financial aid and tuition bill.**

Refunds are allocated in the following order:

1. Unsubsidized Federal Direct Stafford Loan
2. Subsidized Federal Direct Stafford Loan
3. Federal Direct Parent (PLUS) Loan
4. Federal Pell Grant
5. Federal Supplemental Opportunity Grant

**Title IX Policy**

Title IX of the Education Amendments of 1972 (“Title IX”) prohibits discrimination on the basis of sex in any federally funded education program or activity. Gratz College is committed to providing an environment free from discrimination on the basis of sex. Pursuant to Title IX of the Education Amendments of 1972 and 34 C.F.R, Part 106, Gratz College has designated a Title IX Coordinator that has the primary responsibility for coordinating the school’s efforts to comply with and carry out its responsibilities under Title IX. The Title IX Amendment prohibits sex discrimination in all the operations at Gratz College, as well as retaliation for the purpose of interfering with any right or privilege secured by Title IX.

Title IX protects students, employees, applicants for admission and employment, and other persons from all forms of sex discrimination, including discrimination based on gender identity or failure to conform to stereotypical notions of masculinity or femininity. All students (as well as other persons) at recipient institutions are protected by Title IX—regardless of their sex, sexual orientation, gender identity, part- or full-time status, disability, race, or national origin—in all aspects of a recipient’s educational programs and activities. Sexual misconduct against students, including sexual harassment, sexual assault, rape, and sexual exploitation, can be a form of sex discrimination under Title IX.

The Title IX coordinator oversees the school’s response to reports and complaints that involve possible sex discrimination to monitor outcomes, identify and address any patterns, and assess effects on the campus climate, so the school can address issues that affect the wider school community.

You should contact the Title IX Coordinator in order to:
• seek information or training about students’ rights and courses of action available to resolve reports or complaints that involve potential sex discrimination,
• file a complaint or make a report of sex discrimination, including sexual misconduct,
• notify the School of an incident or policy or procedure that may raise potential Title IX concerns,
• get information about available resources (including confidential resources) and support services relating to sex discrimination,
• ask questions about the School’s policies and procedures related to sex discrimination, including sexual misconduct.

The Title IX Coordinator at Gratz College is the Interim Dean of the College (215-635-7300 x120).

FERPA and the Financial Aid Office

The Family Educational Rights and Privacy Act of 1974 (FERPA) protects the privacy of student records by requiring prior written consent before disclosing personally identifiable information to a third party. It applies to all colleges and universities that receive funding from the federal government.

Records created and maintained by the Financial Aid Office are considered to be education records and may not be disclosed without the student's consent. This includes at least all of the following records:

• Records relating to eligibility and disbursement of Federal student aid funds
  • Student account
  • Federal work-study payroll records
  • Financial aid applications
  • SAR’s and ISIR’s
  • Documentation of professional judgment decisions
  • Documentation relating to a refusal to certify Federal education loans
  • Financial aid history information (for transfer students)
  • Cost of attendance information, including documentation relating to any adjustments
  • Satisfactory Academic Progress (SAP) documentation
  • Documents used for verification
  • Entrance and exit counseling records
  • Financial records

Educational records include any materials received from the student and/or parents. It also includes any records that were used to make decisions about the student.

Only those records that are directly related to the student are considered to be educational records.
Although employment records are not considered education records by FERPA, student employment records are considered to be education records, therefore, the employment records of a work-study student are protected by FERPA.

*The financial aid policy and procedures manual is also available on the Gratz College website in its entirety. https://www.gratz.edu/financial-aid

Transcripts
All requests for transcripts must be submitted via the online “Request for Transcript” form on the Gratz College website contained within the Student Resources tab. Gratz College partners with Parchment to provide official digital and paper transcripts.

Health Insurance
Gratz College strongly encourages all students to maintain health insurance. The college assumes no financial responsibility for medical expenses or medical assistance incurred by students.

Housing and Transportation
Gratz College is an online and commuter campus. Gratz College is walking distance from the Melrose Park and the Elkins Park train station stops. See www.septa.org for more information regarding public transportation.
Tuttleman Library

The Tuttleman Library is an academic research library reflecting the courses of study offered by Gratz College and Jewish life and culture, particularly in the Philadelphia area.

Historically and currently, the Tuttleman Library has been held in high regard for its notable collection of Hebraica and Judaica, and is both a major national and international Judaic resource as well as serving locally as the Jewish Public Library of Greater Philadelphia. The library overall houses approximately 100,000 items, including books, periodicals, sound recordings in various formats, films and rare books.

The Theodore H. and Leah Cook Reference Collection includes standard reference works in Judaica and Hebraica, the Holocaust, Middle East, art, music and Jewish life throughout the world.

The Weiss Music Library Center has LPs, cassette tapes and CDs of Jewish music. The collection includes the Eric Mandell collection and a number of rare music books.

The Work Family Periodical Collection has been absorbed into our online subscription journals and databases which include eBooks and Jewish Studies Collections, EBSCO Education Source, and many more.

The Tuttleman Library can be contacted by email at library@gratz.edu or calling (215) 635-7300, ext. 159. The Library is accessible to all faculty, students, and members of the Gratz community.

Undergraduate Admissions

Applicants to the B.A. in Jewish Studies, B.A. in Jewish Professional Studies programs or an undergraduate certificate are required to submit the following in order to be considered for admission:

- Completed online application
- A personal statement
- Current résumé
- Two recommendations, one academic and one professional
- Official, sealed transcripts from all colleges and universities attended
- $50 application fee

Applicants must have earned or are in the process of earning a minimum of 42 general education college credits from another institution.

Applications are considered on a rolling basis, and students may apply to begin in fall, spring or summer terms. Admission decisions are based on many factors, such as the quality of the applicant’s prior academic degree, application materials and relevant work experience. Gratz College offers admission to
applicants whose records demonstrate a high potential for academic achievement.

Applicants not meeting the minimum requirements still may be considered for admission pending review and approval by the Admissions Committee. These applicants may be considered for a conditional acceptance. Program directors and advisors will monitor a conditionally accepted student’s academic progress according to the guidelines outlined in the letter of acceptance.

Transfer Students
Transfer credit towards undergraduate degrees will, in general, be granted for appropriate academic work completed with a grade “C” (2.0) or better at an accredited academic institution. A maximum of 81 general education undergraduate credits may be transferred in.

Non-Native English Speakers
Students whose native language is not English must pass the TOEFL exam with a score of 85 or better.

Undergraduate Programs
Undergraduate study at Gratz College emphasizes the development of skills necessary to succeed in academic careers and in diverse professional settings by establishing habits and understanding of clear writing, effective speaking and presentation, and critical and analytic reasoning.

Undergraduate Institutional Learning Goals
Institutional Learning Goals have been developed to represent what students are expected to learn as a result of undergraduate study at Gratz College. The following are the Gratz College Undergraduate Learning Goals. The goals were adopted in 2014 and are subject to review and revision through institutional assessment.

Upon completion of an undergraduate degree at Gratz College, the student will demonstrate the ability to:

1. **Critical Thinking**
   Use critical thinking to solve problems and synthesize data and information in order to form conclusions.

2. **Diversity**
   Recognize the importance of diversity and multiple points of view.

3. **Information Literacy**
   Use library skills, information technologies, and information literacy to locate, evaluate, and use information effectively.

4. **Communication**
   Express ideas clearly in English both orally and in writing in a manner suited to academic discourse and with appropriate tools and technologies.

5. **Scientific/Quantitative Reasoning**
   Use quantitative skills and scientific reasoning to solve problems and make informed decisions.

General Education Requirements (42 credits)
All undergraduate students must complete a minimum of 42 credits in General Education and are permitted to accumulate up to 81 credits in General Education transfer credits towards the BA in Jewish Studies and the BA in Jewish Professional Studies. The purpose of the General Education requirement is
to ensure that every student acquires the essential core of an undergraduate education. The
requirements stress breadth of knowledge and the cultivation of intellectual abilities essential for the
acquisition of knowledge that will help students prepare for success in a continually changing world.
The General Education requirements are detailed below.

<table>
<thead>
<tr>
<th>Course Categories</th>
<th>Required Credits</th>
<th>Course Criteria for Satisfying the Requirements</th>
</tr>
</thead>
<tbody>
<tr>
<td>English Composition</td>
<td>6 credits</td>
<td>Any courses designed to prepare students to speak, read, and write effectively</td>
</tr>
<tr>
<td>Natural Sciences</td>
<td>3 credits</td>
<td>Any course in the biological or physical sciences</td>
</tr>
<tr>
<td>Mathematics</td>
<td>3 credits</td>
<td>Any college-level mathematics course, including statistics, algebra, or calculus</td>
</tr>
<tr>
<td>Technology</td>
<td>3 credits</td>
<td>Any course that emphasizes common technology skills for accessing, processing, and presenting information</td>
</tr>
<tr>
<td>History</td>
<td>3 credits</td>
<td>Any course in world, western, non-western, or American history, as well as philosophy and/or religious studies</td>
</tr>
<tr>
<td>Social Science</td>
<td>3 credits</td>
<td>Any course from among anthropology, economics, geography, political science, psychology, or sociology</td>
</tr>
<tr>
<td>Literature or Fine Arts</td>
<td>3 credits</td>
<td>Any course in the appreciation of art, music, theater, literature</td>
</tr>
<tr>
<td>Diversity</td>
<td>3 credits</td>
<td>A selected course intended to expose students to a multicultural society or people, including the non-introductory study of a foreign language.</td>
</tr>
<tr>
<td>Electives</td>
<td>15 credits</td>
<td>Any approved courses designed to meet personal and intellectual interests complementary to the selected field of study</td>
</tr>
</tbody>
</table>

Since Gratz College offers only a select number of courses that meet the General Education requirements, most General Education coursework must be completed at other academic institutions and transferred in for credit at Gratz. In order to receive credit for transfer coursework, students must present an official transcript from an accredited college or university, which shows the completed coursework with a grade of “C” or better. Gratz faculty evaluates the transcript(s) to confirm that the transferred courses fulfill the General Education requirements. In some cases, General Education coursework is available through Gratz College, including coursework in history, literature and fine arts.
**Bachelor of Arts in Jewish Studies**

**Program Director:** Ruth Sandberg, Ph.D.

**Program Goals for the Bachelor of Arts in Jewish Studies**

*Upon completion of a Bachelor of Arts in Jewish Studies at Gratz College, the student will demonstrate the ability to:*

1. **Critical Thinking**
   - Analyze the scope, context, and development of Jewish history.
2. **Diversity**
   - Differentiate between the various expressions of traditional and modern Judaism.
3. **Information Literacy**
   - Identify the primary sources of information in Jewish Studies.
4. **Communication**
   - Express ideas clearly in English and Hebrew both orally and in writing, which are pertinent to the field of Jewish Studies.
5. **Scientific/Quantitative Reasoning**
   - Apply understanding of theoretical, scientific, quantitative, and technological models and concepts, as appropriate, in the field of study and other disciplines.

**Requirements for the Bachelor of Arts in Jewish Studies (120 credits)**

**General Education Requirements**

A total of 81 credits may be taken at another institution and transferred in. Applicants need to have taken a minimum of 42 credits of general education courses at a regionally accredited institution in order to apply:

- English Composition: 6 credits
- Natural Sciences: 3 credits
- Mathematics: 3 credits
- Technology: 3 credits
- History: 3 credits
- Social Science: 3 credits
- Literature or Fine Arts: 3 Credits
- Diversity: 3 credits
- Electives in General Education courses: 15-54 credits

**Jewish Studies Requirements**

- Classical Jewish Studies: 9 credits (including JST 507 Introduction to Classical Judaism)
- Modern Jewish Studies: 9 credits (including JST 551 Judaism’s Encounter with Modernity)
- Hebrew language: 12 credits
- Jewish Studies Electives: 9-48 credits
Bachelor of Arts in Jewish Professional Studies

Program Director: Ruth Sandberg, Ph.D.

Program Goals for the Bachelor of Arts in Jewish Professional Studies

1. Apply a self-directed path of study using multidisciplinary and inter-disciplinary approaches to learning
2. Develop a unique course of study around professional and personal academic goals
3. Explore professional and personal interests and aspirations following an individualized learning plan.
4. Utilize self-directed critical thinking and writing skills to achieve educational goals.
5. Promote growth, autonomy, discovery and lifelong learning in diverse professional environments

Requirements for the Bachelor of Arts in Jewish Professional Studies (120 credits)

<table>
<thead>
<tr>
<th>Course</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>Major Courses</td>
<td>36-75</td>
</tr>
<tr>
<td>Capstone</td>
<td>3</td>
</tr>
<tr>
<td>Transfer credits</td>
<td>42-81</td>
</tr>
</tbody>
</table>

(permited for transfer with a C (2.0) or better from a regionally accredited institution)

Early Childhood Education Director Credential (9 credits)

9 credits (3 required courses)
- EDU 560 Leadership & Advocacy
- EDU 562 Issues in Supervision of Programs for Young Children
- EDU 564 Creating a Practical Business Plan for Your Early Childhood Program: Turning a Vision into Reality

*Courses are offered throughout the year allowing participants to complete the coursework within 6 months to one year.

Undergraduate Certificate in Jewish Studies

18 credits (6 courses) in Jewish Studies:
- 2 courses in Classical Jewish Studies (including “Introduction to Classical Judaism”)
- 2 courses in Modern Jewish Studies (including “Judaism’s Encounter with Modernity”)
- 2 Elective courses in Jewish Studies
Graduate Admissions

Applicants to all graduate programs are required to submit the following in order to be considered for admission:

- Completed online application
- A personal statement
- Current résumé
- Two recommendations, one academic and one professional
- Official, sealed transcripts from all colleges and universities attended
- $50 application fee

*The doctoral level programs require an additional letter of recommendation and an interview.

Gratz College does not require Graduate Records Examination (GRE) test scores.

Some degree programs have additional pre---requisite or co---requisite requirements that are detailed in the individual program descriptions.

Applications are considered on a rolling basis, and students may apply to begin in fall, spring or summer terms. However, priority deadlines are posted on the web site which give applicants the best opportunities for admission and scholarship review.

Admission decisions are based on many factors, such as the quality of the applicant’s prior academic degree, application materials, and relevant work experience. Gratz College offers admission to applicants whose records demonstrate a high potential for graduate study.

Achievement of a 3.0 cumulative grade point average at an accredited institution is a necessary requirement to be accepted into the graduate programs. Applicants not meeting the minimum requirements still may be considered for admission pending review and approval by the Graduate Admissions Committee. These applicants may be considered for a conditional acceptance. Program directors and advisors will monitor a conditionally accepted student’s academic progress according to the guidelines outlined in the letter of acceptance.

Non-Native English Speakers
Students whose native language is not English must pass the TOEFL exam with a score of 85 or better.

Transfer Students
Transfer credit towards graduate degrees will, in general, be granted for appropriate academic work completed with a grade "B" (3.0) or better at an accredited institution. A $10 fee per credit will be applied to all graduate transfer credits. A total of 6 credits may be transferred in for graduate credit. Courses must be evaluated during the admissions process. Doctoral level credits will usually not be accepted for transfer.
Graduate Programs

Graduate-level Institutional Learning Goals
While each graduate program at Gratz College has its own program goals, the following were developed as shared goals of the institution for all students pursuing advanced degrees.

Upon completion of a graduate degree at Gratz College, the student will demonstrate the ability to:

1. Critical Thinking
   Evaluate research and claims within the respective field of study, based on the standards of the discipline.

2. Diversity
   Negotiate complex interactions involving diverse and multiple points of view.

3. Scholarship/Research
   Utilize disciplinary scholarship and/or research, which has been located through appropriate use of technology.

4. Values and Ethics
   Reflect on personal experiences in order to develop values and goals.

5. Core Knowledge
   Apply understanding of core knowledge, core skills, and contemporary issues within the respective field of study.

Gratz College offers the following Master of Arts Programs leading to degrees in:

- M.A. in Education
- M.A. in Holocaust and Genocide Studies
- M.A. in Interfaith Leadership
- M.A. in Jewish Communal Service
- M.A. in Jewish Studies
- M.A. in Jewish Professional Studies
- M.S. in Camp Administration and Leadership
- M.S. in Nonprofit Management

Gratz College offers two doctoral programs, an Ed.D. in Education Leadership and a Ph.D. in Holocaust and Genocide Studies.

Gratz College also offers a number of graduate---level certificate programs. Students interested in pursuing any of these certificates should see the program descriptions in this catalog and should consult the appropriate program coordinator for advisement.

Graduate level certificates are available in:

- Education
- Holocaust and Genocide Studies
- Jewish-Christian Studies
- Jewish Communal Service
Master of Education
Program Director: David Malter, MA

The Gratz College Master of Education Program is designed to provide teachers with knowledge and practical skills they can actually utilize in the classroom. The goal of the MED is to enhance classroom instruction and to empower teachers to reach their full potential as educators. All courses, and the program, focus on helping teachers enhance instruction and learning in public and private school classrooms, kindergarten through high school.

Courses are taught using a variety of interactive instructional techniques, including cooperative learning, projects, small group participation, classroom strategies application and lots of discussion. Courses are taught by master classroom teachers with years of experience working in public elementary, middle school, and secondary settings.

Courses are offered on accelerated time schedules for students’ convenience. Coursework for this 30-credit MED Program is offered online and on-campus.

The Master of Education Program is designed to expand the student’s understanding and application of research-based instructional strategies through highly engaging graduate courses that empower teachers with knowledge and skills to enhance effective practice.

Program Goals

Upon completion of the Master of Education, the student will demonstrate the ability to:

1. Critical Thinking
   Describe changes in personal teaching practices as a result of acquisition and application of new skills and knowledge.

2. Diversity
   Understand the diversity of learner needs in a learner centered classroom.

3. Scholarship/Research
   Interpret research on effective teaching and learning practices and how this research can be applied in an educational setting.

4. Values and Ethics
   Affect changes in teaching practices as a result of acquisition and application of new skills and knowledge.

5. Core Knowledge
   Evaluate learner needs and select appropriate instructional and assessment approaches.

Requirements
Students in this 30-credit program have the option of concentrating their studies in one of six concentrations:
Creativity and Technology
Dimensions in Identity
Early Childhood Education
Integrated Curriculum
Culture, Climate & Management
Jewish Instructional Education *(36 credits)

MED Concentrations and Certificate Offerings

Required Core Courses: (9 credits)

• EDU 516 Principles in Instructional Design
• EDU 518 Legal & Ethical Issues in the 21st Century Classroom*
• EDU 522 Effective Learning Assessment
*ECE Concentration requires EDU 553 Child Development Prenatal through Grade Four in lieu of EDU 518

Concentration Courses

Creativity and Technology: (15 credits required)

Understanding that creativity and technology are foundational constructs of modern education, the Creativity and Technology concentration prepares educators to meet the needs of the 21st century learner. Combining effective pedagogical practices with current models of creativity and technology, the Creativity & Technology concentration offers a roadmap for infusing its students with ingenuity and resourcefulness.

• EDU 540 Foundations of Creativity and Innovation Theories
• EDU 541 The Creative Educator
• EDU 542 Creative Pedagogy
• EDU 543 Designers of Learning
• EDU 544 Creative Technologies

Electives: (6 credits, student choice)

Dimensions in Identity: (15 credits required)

Appreciating that educational readiness is greatly impacted by life beyond the classroom, the Dimensions in Identity concentration focuses on the individual circumstances and experiences of the learner. Combining solid principles of curricular design with sensitivity to personal dynamics, the Dimensions in Identity concentration equips educators to meet the differentiated needs of their students.

• EDU 521 Growth Mindset
• EDU 528 Temperament & Learning
• EDU 556 Diagnosing Needs in the Diverse Classroom
• EDU 557 Current Issues in Understanding Economics, Class, and Language
• EDU 559 Teaching Tolerance in the Classroom

Electives (6 credits, student choice)

Integrated Curriculum: (15 credits)

Seeking to best meet the professional needs of its students, the Integrated Curriculum concentration allows the educator to create an individualized course of study from the concentration offerings found in the Creativity & Technology, Dimensions in Identity, Early Childhood Education, and Culture, Climate, and Management concentrations.

• 5 courses chosen from any of the Creativity & Technology, Dimensions of Learning, Early Childhood Education, or Culture, Climate & Management concentration offerings

Electives: (6 credits, student choice)

Early Childhood Education: (18 credits required)

Honoring the high goals of the National Association for the Education of Young Children (NAEYC), the Early Childhood education concentration offers a framework of excellence. From effective practices in documentation, to the building of effectual family relationships and developmentally appropriate instruction, students in the Early Childhood Education concentration will be prepared to act as standard bearers within the early childhood community.

• EDU 543 Designers of Learning
• EDU 555 Culture & Family Dynamics
• EDU 560 Leadership & Advocacy
• EDU 563 Play as the Foundation of Learning
• EDU 553 Integrated Learning

Elective: (3 credits, student choice)

Culture, Climate, & Management: (15 credits required)

Acknowledging the turbulence of today's world, the Culture, Climate, and Management concentration focuses on creating an overarching learning climate of safety and trust. Combining instructional excellence with strategies to promote respect, conflict resolution, and tolerance, the Culture, Climate and Management concentration focuses on both the social and educational needs of the school and the learner.

• EDU 554 Contemporary Issues in Classroom Management
• EDU 556 Culture & Family Dynamics
• EDU 559 Teaching Tolerance in the Classroom

Jewish Instructional Education: (18 credits required)
Merging current pedagogy with the deep traditions of Jewish education, the Jewish Instructional education concentration serves those wishing to improve their skills and knowledge base as they pertain to all Jewish instructional settings.

- Prerequisite/Co-Requisite: College Level Hebrew 3 or exam exemption

Concentration Courses:

- EDU 510 Fundamentals & Orientations in Jewish Education
- 6 credits, Jewish Education Methods courses (student choice)
- 9 credits, Jewish Education Methods or Jewish Studies courses (student choice)
- 9 credits, Electives (student choice from Jewish Education, Jewish Studies, or Holocaust & Genocide, or Non-Profit Management)

Graduate Certificates in Education

**PA Early Childhood Education Director Credential (9 credits)**

9 credits (3 required courses)

- EDU 560 Leadership & Advocacy
- EDU 562 Issues in Supervision of Programs for Young Children
- EDU 564 Creating a Practical Business Plan for Your Early Childhood Program: Turning a Vision into Reality

*Courses are offered throughout the year allowing participants to complete the coursework within 6 months to one year.*

**Graduate Certificate Creativity and Technology (15 credits)**

Required Core Courses (6 credits, student choice)

- EDU 516 Principles in Instructional Design
- EDU 518 Legal & Ethical Issues in the 21st Century Classroom
- EDU 522 Effective Learning Assessment

Concentration Courses (9 credits, student choice)

- EDU 540 Foundations of Creativity and Innovation Theories
- EDU 541 The Creative Educator
- EDU 542 Creative Pedagogy
- EDU 543 Designers of Learning
- EDU 544 Creative Technologies

**Master’s Plus Certificate in Distinguished Teaching & Learning (15 Credits)**
Based on the Danielson© Framework for Teaching, the Certificate in Distinguished Teaching & Learning affords the opportunity to improve one’s educational practices, while also building a professional portfolio to be used for personal reflection and teacher evaluation.

Curriculum Map:

- EDU 593: Knowledge of Instruction, Students, & Resources
- EDU 594: Environment, Culture, & Space
- EDU 595: Classroom Interaction & Engagement
- EDU 596: Professional Responsibilities
- Elective chosen from MA Ed. offerings.

Concentration Course Descriptions:

EDU 593: Knowledge of Instruction, Students, & Resources
EDU 594: Environment, Culture & Space
EDU 595: Classroom Interaction & Engagement
EDU 596: Professional Responsibilities

*additional graduate certificates may be offered (18 credits)
Master of Arts in Holocaust and Genocide Studies

Program Director: Monika Rice, Ph.D.

The Gratz College Holocaust and Genocide Studies master’s level program provides in-depth courses on a wide-range of Holocaust topics as well as other genocides including Armenia, the Balkans, and the Native American genocides. The M.A. and graduate certificate are for those seeking a challenging academic experience to expand their knowledge and address the broader phenomenon of genocide in modern times.

Program Goals

Upon completion of the Master of Arts in Holocaust and Genocide Studies, the student will demonstrate the ability to:

1. Critical Thinking
   Utilize critical thinking to investigate topics in Holocaust and genocide studies and their larger historical contexts.

2. Diversity
   Recognize the diversity of cases of genocide and mass murder and of historical approaches to their study and analyze the unique experiences of marginalized groups within the specific historic context.

3. Scholarship/Research
   Identify basic scholarship on the Nazi murder of Jews 1933-45, as well as other contemporary genocides.

4. Values and Ethics
   Reflect on the impact of Holocaust and genocide studies on their own professional and personal identity.

5. Core Knowledge
   Identify the larger historical and cultural contexts, past and present, in which the Holocaust and other genocides have unfolded.

Requirements: Master of Arts

The Master of Arts in Holocaust and Genocide Studies (MAHGS) consists of 36 credits, all of which may be taken online, including 2 required courses, 8-9 electives, and a 6-credit thesis or 3-credit project.

Required Courses

HGS 510: The Holocaust and European Mass Murder
HGS 557: Comparative Genocide

Electives (8-9) from the following options:

HGS 503: Women in the Holocaust
HGS 504: Holocaust Art
HGS 507: Their Brother’s Keepers: Rescuers and Righteous Gentiles
HGS 511: History of Antisemitism
HGS 512: Teaching the Holocaust
HGS 517: Resistance in the Holocaust
HGS 518: State and Society in Nazi German
HGS 521: Anne Frank: A History
HGS 522: Children of the Nazi Era
HGS 523: The Holocaust and Genocide in Film
HGS 524: Transcending Trauma: The Psychosocial Impact of the Holocaust on Survivor Families
HGS 525: Post-Holocaust Theology
HGS 526: Nazi Germany and Corporate Collaboration
HGS 527: Native American Genocides
HGS 533: Before Hitler: East European Jewish Civilization
HGS 535: Literature of the Holocaust
HGS 537: Holocaust Historiography
HGS 541: From Armenia to Auschwitz: An Examination of the First Modern Genocides
HGS 554: The Warsaw Ghetto
HGS 555: Holocaust and Memory
HGS 556: Genocide Prevention
HGS 558: Gender and Genocide in the 20th Century
HGS 559: The Holodomor
HGS 560: America’s Response to the Holocaust
HGS 562: The Church and the Holocaust
HGS 563: The Holocaust and Ethical Reasoning
HGS 596: Independent Study –Travel*
HGS 608: Balkan Genocides in the Twentieth Century
HGS 632: Jews and Germany: Rise, Fall and Rebirth
HGS 633: Loss and Renewal: The Aftermath of the Holocaust
HGS 634: Hitler’s Other Victims
JST 515: The Problem of Evil: The Jewish Response (cross-listed)
JST 615: Judaism and Christianity (cross-listed)

**Project or Thesis**
HGS 598: Master’s Thesis (6 credits)
HGS 599: Master’s Final Project (3 credits)
HGS 597: M.A. Thesis/Project Seminar *(non-credit)*

*The Holocaust and Genocide Studies Independent Study-Travel course, HGS 596, is a 3 credit graduate course. Tuition is paid like any other course. Students need to submit a request to the Registrar to register for HGS 596 as they cannot register themselves. Students may request registration once they have been accepted to an approved travel-study program and have received permission from the program director/advisor. Students must provide proof of participation in the trip, such as a letter from the program organizers, as well as a detailed itinerary. The trip should be Holocaust/Genocide related and be a destination outside of the United States. Common destinations are Eastern Europe and Yad Vashem seminars in Israel.

To earn graduate credit, students must keep a daily log of sites visited, learning experiences, impressions and reflections to be turned in to an appointed professor. The log should be approximately

65
one typed page per day. At the master’s level, students must also write a 20-page research paper on a

topic relevant to the trip, which must be approved by the appointed professor. The paper and log are
due no later than the end of the summer session B. (Most approved programs are run in the summer.)

Students may take only one international trip to be used toward credit in the Holocaust and Genocide

Studies program.

**Graduate Certificate in Holocaust and Genocide Studies (GCHGS)**

The Graduate Certificate in Holocaust and Genocide Studies consists of 18 credits, all of which may be
taken online, including the same 2 required courses as the MAHGS and 4 electives chosen from the list
above.
Master of Arts in Interfaith Leadership

Program Director: Ruth Sandberg, Ph.D.

The 36-credit Master of Arts in Interfaith Leadership focuses on the practical and professional skills needed to be an effective and educated leader in interfaith relations involving the Abrahamic faiths of Judaism, Christianity, and Islam. Students choose from a variety of courses that emphasize leadership and organizational skills, as well as courses which enhance their ability to address issues of interfaith beliefs and practices. There are also opportunities for hands-on field work.

Program Goals

Upon completion of the Master of Arts in Interfaith Leadership, the student will demonstrate the ability to:

1. Delineate the key issues of interfaith relations and how best to address them
2. Identify the diversity of beliefs and practices within Judaism, Christianity, and Islam
3. Interpret both the primary and secondary sources that inform interfaith relations
4. Explain how the experience of interfaith dialogue influences the development of one’s values and ethics
5. Articulate the leadership skills and interfaith knowledge necessary for working effectively in interfaith relations

Requirements

The MA in Interfaith Leadership is comprised of 36 graduate credits:

Organizational Leadership Courses – at least 1 course (3 credits) selected from the following:

- EDD 706 Leadership
- MGT 544 Fundraising
- MGT 545 Strategic Planning in the Nonprofit Organization
- MGT 572 Organizational Behavior
- MGT 575 Project and Program Management
- MGT 578 Nonprofit Law

Interfaith Understanding – 3-5 courses (9-15 credits) selected from the following:

- IFL 620 Successful Interfaith Dialogue
- Interfaith Social Justice and Social Action
- HGS 511 History of Anti-Semitism
- HGS 525 Post-Holocaust Theology
- HGS 557 Comparative Genocide
- IFL 505 - Exploring Interfaith Leadership and Service
- IFL 565 - Nonviolence in America

Religious Studies – 3-5 courses (9-15 credits) selected from the following:

- REL 621 Interfaith Life Cycle & Holidays
- REL 622 Interfaith Theology
- REL 623 Interfaith Liturgy
- Jewish/Christian/Muslim Sacred Scriptures
The Concept of the Saint in Judaism, Christianity, and Islam
JST 517 Comparative Liturgy of Judaism and Christianity
JST 529 Jewish and Christian Interpretations of the Bible
JST 603 Comparative Theology of Judaism and Christianity
JST 40730 Jewish and Christian Saints
REL 331 - Ethnicity, Gender, and Religion

Field Work and Capstone Project (6 credits)

- Field Work  Required
- Capstone Project  Required

Students will be required to complete 35 hours of Field Work (3 credits) to receive hands-on experience in interfaith relations. Gratz College will assist students in finding local field work placement. Students must also complete a Capstone Project (3 credits) on a specific area of Interfaith Leadership. Students are encouraged to attend a one-week Summer Institute training session on-campus at Gratz to enhance their Field Work experience and Capstone Project.

Graduate Certificate in Jewish-Christian Studies
Program Director: Ruth Sandberg, Ph.D.

The graduate Certificate in Jewish-Christian Studies is a unique program offering a comparative approach to Judaism’s relationship with Christianity from ancient times to today. The program focuses primarily on the early foundational beliefs, practices, and sacred texts of Judaism and Christianity, emphasizing both the similarities shared by the two religious traditions as well as their developing differences. Students from all faiths and backgrounds are welcome to study in a pluralistic atmosphere where academic knowledge can help lead to greater interfaith understanding.

The certificate requires 18 credits (6 courses).

Required Courses:
JST 529 Jewish and Christian Interpretations of the Bible
JST 603 Comparative Theology of Judaism and Christianity
JST 517 Comparative Liturgy of Judaism and Christianity

Elective Courses (6 courses from the following):
JST 615 Judaism and Christianity
THT 40725 Jewish-Christian Encounter
JST 620 Sages, Saints, and Sinners
HGS 511 History of Anti-Semitism
TH 586 Theology of the Liturgy (available online through St. Joseph’s College in Maine)
TH 530 Christology (available online through St. Joseph’s College in Maine)
TH 555 Introduction to the New Testament (available online through St. Joseph’s College in Maine)
Master of Arts in Jewish Communal Service

Program Director: Deborah Aron, M.S.W., L.C.S.W.

The Master of Arts in Jewish Communal Service is a 36-credit graduate program principally intended to enrich Jewish communal service professionals. Career options for graduates include positions such as program directors, youth directors, family life coordinators, and human resource officers in settings such as Jewish federations, Jewish community centers, synagogues, Hillels, and Jewish summer camps.

The Gratz Master of Arts in Jewish Communal Service includes a 600 hour internship with Jewish organizations. Internships are available in such organizations as the Jewish Federation of Greater Philadelphia, the Jewish Family and Children’s Service of Greater Philadelphia, the Betty and Milton Katz Jewish Community Center of Southern New Jersey, the National Museum of American Jewish History, the Interfaith Center of Greater Philadelphia, and the American Friends of the Weitzmann Institute.

This Master’s degree has an on-campus residency requirement most often completed on campus through the Summer Institute program.

Gratz College also offers a 45-credit MA in Jewish Communal Service with a specialization in Jewish nonprofit management. These programs can be taken full-time or part-time.

Graduate certificates are also available in Jewish communal service and Jewish nonprofit management. All courses taken for these certificates can be applied to an MAJCS degree.

Program Goals

Upon completion of the Master of Arts in Jewish Communal Service, the student will demonstrate the ability to:

1. Critical Thinking
   Analyze the Jewish organizational responses to critical issues facing the contemporary American Jewish community, both on the communal level and in Jewish family life.

2. Diversity
   Appreciate the range of differing religious, ethnic backgrounds and sexual orientations within the Jewish community and in multi-faith settings.

3. Scholarship/Research
   Research the principles and practices of leadership, management, and the contemporary Jewish community in the Jewish nonprofit sector.

4. Values and Ethics
   Operate collaboratively and with professionalism in a Jewish communal environment.

5. Core Knowledge
   Apply foundational Jewish knowledge and concepts to issues of Jewish operational competence.

“Jewish operational competence” is defined as being able to participate fully in a Jewish organizational culture that structures time according to a Jewish calendar, uses Jewish vocabulary, and Jewish ethical concepts and assumes a basic knowledge of Jewish ritual, history and tradition.
Requirements for M.A. in Jewish Communal Service
All courses are 3 credits unless otherwise noted.

Standard Program (36 credits)

Jewish Communal Service Professional Courses – 9 credits
New Directions in the American Jewish Community
The Jewish Family: Institution in Transition
Seminar in Jewish Communal Service (3 credits)

Nonprofit Management – 9 credits
Theory and Future of Nonprofits
Nonprofit Management Electives (2)

Jewish Studies Courses – 18 credits
Introduction to Classical Judaism
Judaism’s Encounter with Modernity
Israel Elective
Jewish History Elective
Jewish Studies Electives (2)

Fieldwork (600 hours of an Internship in an approved Jewish Communal agency)

Hebrew Proficiency Requirement
Candidates for the M.A. in Jewish Communal Service must demonstrate competency in Hebrew language before graduation equivalent to graduate level Hebrew I. Students meet the Hebrew requirement by passing a Hebrew proficiency exam. Students who do not already possess this level of competency may satisfy this requirement through study in the College’s Hebrew program or through transfer credits in another approved program. Hebrew level I, if needed, is taken in addition to the credits required for the M.A.

Master of Arts in Jewish Communal Service Nonprofit Management Concentration (45 credits)
The Master’s Degree in Jewish Communal Service Nonprofit Management Concentration is a 45-credit program offering a Master of Arts in Jewish Communal Service with a specialization in Jewish Nonprofit Management.

Requirements

Jewish Communal Service Professional – 9 credits
New Directions in the American Jewish Community
The Jewish Family: Institution in Transition
Seminar in Jewish Communal Service (3 credits)
Nonprofit Management (15 credits)
Theory and Future of Nonprofits
Nonprofit Management Electives (6 credits)

Jewish Studies – 18 credits
Introduction to Classical Judaism
Judaism’s Encounter with Modernity
Israel Elective
Jewish History Elective
Jewish Studies Electives (2)

Fieldwork (600 hours of an Internship in an approved Jewish Communal agency)

Graduate Certificate in Jewish Communal Service (18 credits)

The graduate certificate in Jewish Communal Service prepares future Jewish communal professionals in other disciplines or enhances the Jewish studies background of those already employed within the Jewish community. It may also be taken by students pursuing full master’s degree programs to broaden their career options. This is the certificate completed in conjunction with The University of Pennsylvania MSW program. The graduate certificate consists of six 3-credit courses for a total of 18 credits.

Requirements (All courses are 3 credits)
New Directions in the American Jewish Community
Jewish Communal Service OR Nonprofit Management elective
Israel or Political Science elective
Jewish Studies elective (classical)
Jewish Studies elective (modern)
Jewish studies elective

Students who complete the graduate certificate in Jewish Communal Service may apply the credits toward the Gratz College Master of Arts in Jewish Communal Service degree.

Graduate Certificate in Jewish Nonprofit Management (18 credits)

The study of nonprofit management is essential training for Jewish communal professionals to be able to do their work with expertise and efficiency. Our instructors bring their invaluable knowledge of the organized Jewish community into the classroom.

Requirements (9 credits)
New Directions in the American Jewish Community (JST 601)
Jewish Studies elective
Jewish Studies OR Nonprofit Management elective

**Nonprofit Management courses (3) from the following:**
Theory and Future of Nonprofits
Professional Writing and Communication
Organizational Behavior
Nonprofit Law
Project and Program Management
Using Technology to Build Community and Grow Your Organization
Strategic Planning in the Nonprofit Organization
Marketing the Nonprofit
Financial Management of Nonprofit Organizations
Fundraising
Fundamentals of Human Resources

**Master of Science in Nonprofit Management**
**Program Director:** Deborah Aron, M.S.W., L.C.S.W.

The Gratz College MS in Nonprofit Management is a 36-credit graduate degree program designed for the adult working professional. Participants in the MSNPM program expand their understanding of the economic, ethical, organizational, social, and behavioral concepts which are critical to the management of organizations within the nonprofit sector. This practitioner-oriented program emphasizes managerial development and leadership skills as well as a consideration of ethical and social principles as they apply to real world situations in a 21st century global community. Through the design, implementation and presentation of applied research projects, students will demonstrate that they have mastered the application of theoretical knowledge to the solution of practical nonprofit organizational challenges. Case studies and projects will focus on diverse organizations including social service providers, community service organizations, hospitals, educational institutions and as well as religious entities.

**Program Goals**
*Upon completion of the Master of Science in Nonprofit Management, the student will demonstrate the ability to:*

1. **Lead** diverse organizations toward the ethical achievement of strategic goals
2. **Articulate** how change takes place in diverse circumstances
3. **Analyze** organizations from the structural, financial, human resource, and marketing perspectives
4. **Apply** research and data to decision-making
5. **Apply** the functional areas of management and donor relations in nonprofit settings

**Requirements (36 credits)**
**Required courses** (All courses are 3 credits)

Theory and Future of Nonprofits  
Professional Writing and Communication  
Organizational Behavior  
Nonprofit Law  
Fundraising  
Using Technology to Build Community and Grow Your Organization  
Financial Management of Nonprofit Organizations  
Strategic Planning in the Nonprofit Organization  
Marketing the Nonprofit  
Fundamentals of Human Resources  
Project and Program Management  
Capstone/Applied Research Project

**Concentrations:**  
Jewish Nonprofit Management (see course requirements listed under Jewish Communal Service degree)

**Jewish Educational Administration**  
**Required**  
MGT 572  Organizational Behavior  
MGT 510  Fundamentals of Human Resource Management  
MGT 542  Financial Management Concentration  
JED 510  Fundamentals and Orientations in Jewish Education  
EDU 516  Principles of Instructional Design  
EDU 522  Effective Learning Assessment  
JED 522  Supervision in Jewish Education  
EDU 518  Legal and Ethical Issues in the 21st Century Classroom  
EDU or JST  Jewish Education or Jewish Studies Course (Student Choice)  
EDU or JST  Jewish Education or Jewish Studies Course (Student Choice)

**Electives**  
MGT  Nonprofit Management Course (Student Choice)  
MGT  Nonprofit Management Course (Student Choice)

*Pre/Co-Requisite:  College Hebrew Level 3 or exemption by exam.

**Joint Graduate Programs in Jewish Communal Service with the University of Pennsylvania**

Students interested in pursuing careers in Jewish communal organizations have the opportunity to earn a Master of Social Work (M.S.W) degree from the School of Social Policy and Practice (SP2) of the University of Pennsylvania simultaneously with a graduate certificate in Jewish Communal Service from Gratz College. Penn students enrolled in the MS in Nonprofit Leadership at SP2 can also combine their
degree with the Gratz Graduate Certificate of Jewish Communal Service, the Graduate Certificate of Jewish Nonprofit Management or the full MA in Jewish Communal Service. These programs include courses specifically designed for those who wish to work in the institutions of the American Jewish community.

Application Procedures

Separate applications (and fees) for these cooperative graduate programs must be submitted to Gratz College and to the School of Social Policy and Practice at the University of Pennsylvania. For more information, contact the Admissions Office at Gratz College at admissions@gratz.edu (215) 635-7300 x140 and the Office of Enrollment Management, School of Social Policy and Practice, apply@sp2.upenn.edu or 215.746.1934.

Requirements for the M.S.W./Graduate Certificate in Jewish Communal Service, the MS in Nonprofit Leadership/Graduate Certificate in Jewish Communal Service and the MS in Nonprofit Leadership/Graduate Certificate of Jewish Nonprofit Management

This cooperative program enables students to take 2 courses at Gratz College that will count towards the Graduate Certificate in Jewish Communal Service and towards the electives needed in the M.S.W. program at the University of Pennsylvania. One practice class at SP2 counts toward the Graduate Certificate in Jewish Communal Service. For the MS in Nonprofit Leadership/Graduate Certificate in Jewish Communal Service, or the MS in Nonprofit Leadership/Graduate Certificate of Jewish Nonprofit Management two courses from Gratz College count as the outside electives in the NPL program. Gratz College accepts one NPL core course as an elective in the Graduate Certificate of Jewish Communal Service or the Graduate Certificate of Jewish Nonprofit Management. In each case, students take five courses at Gratz College and one course at SP2 to complete the certificates. Please see requirements for the certificates above.

Requirements for the MS in Nonprofit Leadership / MA in Jewish Communal Service

Students completing the dual Masters complete 10 courses total at Gratz instead of the usual 12 courses in the MAJCS and 8 NPL courses instead of the usual 10. (Two core courses from Penn are accepted for the Gratz degree, and two Gratz courses are accepted as outside electives for the NPL degree). Students are encouraged to utilize summer semesters to complete multiple courses toward the Gratz M.A.J.C.S. to minimize overloading during the fall and spring semesters of the NPL program.
**Master of Science in Camp Administration and Leadership**

**Program Director:** Dave Malter, M.A.

The Gratz College Master of Science in Camp Administration and Leadership is a 36-credit program designed to provide current and aspiring camp leaders with knowledge and competencies associated with camp leadership, operations, and profitability. The goal of the Master of Science in Camp Administration and Leadership is to prepare students to engage in strategic and tactical activities focused on camp management, operations, and logistics, human capital management, budgeting, and finance, and productivity metrics. All courses, and the program, are driven by best practices resulting in a broad-based inquiry and focused application translating into successful camp leadership. The degree prepares students to organize, manage and lead camps by emphasizing organizational productivity, achieving competitive advantage, and developing marketplace sustainability.

Courses are taught using a variety of interactive instructional techniques, including cooperative learning, projects, small group participation, classroom strategies application, and lots of discussion. Courses are taught by camp experts with years of experience working with and alongside camps of all types.

Courses are offered on accelerated time schedules for students’ convenience. Coursework for this 36-credit M.S. in Camp Administration and Leadership Program is offered online and in your camp setting.

The Master of Science in Camp Administration and Leadership program is designed to expand the student’s understanding and application of foundational topics including leadership style, ethics, and program design with high performance best practices through highly engaging graduate courses that empower camp professionals with knowledge and skills to enhance successful camp leadership.

**Program Goals**

Upon completion of the Master of Science in Camp Administration and Leadership, the student will be able to:

1. **Critical Thinking:**
   
   Describe changes in camp leadership practices in a context reflecting real, complex situations because of acquisition and application of new skills and knowledge.

2. **Diversity:**

   Recognize the diverse needs of campers, staff, and the community by participating in a course on inclusivity and special needs.

3. **Scholarship/Research**

   Interpret research on effective youth leadership and management practices and how this research can be applied in a camp setting.
4. Values and Ethics

Affect changes in camp practices as a result of acquisition and application of new skills and knowledge.

5. Core Knowledge

Evaluate camper and staff needs and select appropriate instructional and assessment approaches.

Requirements:

Students in this 36-credit program will complete 9 core courses, 1 elective and a 6-Credit Practicum (36 credits)

MS Camp Required Core Course Offerings: (33 credits)
- Foundations in Camp Administration (3 credits)
- Leadership for the Camp Professional (3 credits)
- Camp Law and Ethics (3 credits)
- Communication and Collaboration (3 credits)
- Management and Marketing (3 credits)
- Curriculum and Program Development (3 credits)
- Personnel and Human Resources (3 credits)
- Supervision of Instruction and Personnel (3 credits)
- Inclusion and Special Needs (3 credits)
- Practicum in the Camp Setting (Part A and B = 6 credits)

Elective: (3 credits, Student’s Choice)

*Recommended electives include:

EDU 505 Teaching through Movement
EDU 506 Wellness & the Educator
EDU 521 Growth Mindset
EDU 522 Effective Learning Assessment
EDU 555 Culture & Family Dynamics
EDU 557 Current Issues in Understanding Economics, Class, and Language

*Other electives available in all departments by advisement. Students working in a Jewish camp setting are encouraged to choose electives from Jewish Studies, Jewish Education and Jewish Communal Service.

Students working in non-profit camp settings may choose electives from the Nonprofit Management program.

The practicum is a culminating experience that provides extensive, hands-on opportunities for the student to reflect on his or her practice through the lens of acquired theories. Each student will craft a
learning goal that will culminate in a project that demonstrates mastery of multiple topics studied in the program. The practicum experience provides the student with growth and development opportunities in their camp setting with mentoring from a qualified camp professional. The practicum is 6 credits divided into two sessions.

**Master of Arts in Jewish Studies**

**Program Director:** Joseph Davis, Ph.D.

The 36-credit M.A. in Jewish Studies is designed for students who want to deepen their understanding of the Jewish religion, Jewish heritage, Jewish history, and the ever-evolving Jewish community of today. The curriculum is ideal for those who plan to work in synagogues, or Jewish cultural and communal organizations, but also for students whose goal is personal enrichment. The degree can also provide a firm foundation for advanced work in Jewish studies.

**Program Goals**

*Upon completion of the Master of Arts in Jewish Studies, the student will demonstrate the ability to:*

1. **Critical Thinking**
   - Identify the methodological bases of claims about the meanings of Jewish texts and claims about Jewish history and Jewish life, including *peshat*, *midrash*, and academic methodologies.

2. **Diversity**
   - Negotiate diverse and competing views of Jewish life, Jewish history and Jewish texts.

3. **Scholarship/Research**
   - Synthesize data from primary and secondary sources on specialized topics in Jewish studies.

4. **Values and Ethics**
   - Describe the impact of Jewish learning on their own professional and personal identity and values.

5. **Core Knowledge**
   - Apply major items of "Jewish cultural literacy" (or "Jewish operational literacy"), including basic Hebrew words, phrases, and value-concepts.

**Requirements – 36 credits** (All courses are 3 credits unless otherwise noted)

- Co-requisite: Equivalent of Hebrew I*
- Classical Jewish Studies: 9 credits
- Seminar in Classical Judaism
- Modern Jewish Studies: 9 credits
- Judaism’s Encounter with Modernity

Electives:
- 12 Elective credits in Jewish Studies (4 courses) with a 6-credit Master’s Thesis
- OR
- 15 Elective credits in Jewish Studies (5 courses) with a 3-credit Final Project
Students who have done equivalent introductory work as an undergraduate or elsewhere may place out of the introductory series, and take two additional elective courses in Jewish studies instead.

*Hebrew Proficiency*
Hebrew I proficiency must be achieved before graduation. Students may take Hebrew I at Gratz (in addition to 36 credits) or the equivalent may be transferred into the program from another approved institution, or students may place out by exam.

Students must take a variety of courses in the Classical and Modern periods and are not permitted to fulfill the distribution requirement by taking all 9 credits in one subject area (e.g., Modern requirement cannot be fulfilled by taking all 9 credits in History).

Courses in Medieval Studies may count toward the requirement in either the Classical or Modern periods.

**Graduate Certificate in Jewish Studies**

**Requirements** – 18 credits (All courses are 3 credits)

Classical Jewish Studies – 6 credits
Seminar in Classical Judaism required
Modern Jewish Studies – 6 credits
Judaism’s Encounter with Modernity required
Electives in Jewish Studies – 6 credits

Courses taken for a graduate certificate in Jewish Studies may be applied towards the master’s degree requirements, should the student wish to continue studying.
Master of Arts in Jewish Professional Studies

Program Director: Ruth Sandberg, Ph.D.

The Master of Arts in Jewish Professional Studies is a unique graduate program designed for students who want to develop their own course of study. Students earn a graduate degree by working with an academic advisor to choose a variety of courses across multiple majors that suit their personal and academic interests and goals.

The Master of Arts in Jewish Professional Studies offers an individualized and flexible curriculum that allows the student to develop a dynamic and personalized course of study. The Professional Studies degree provides the student with the opportunity to create a self-directed path of study, supporting an individualized graduate degree that will suit each student’s particular professional goals and ambitions.

Program Goals

Upon completion of the Master of Arts in Jewish Studies, the student will demonstrate the ability to:

1. Apply a self-directed path of study using multidisciplinary and inter-disciplinary approaches to learning.
2. Recognize the diversity within differing academic subjects, cultures, or religious traditions.
3. Complete a Capstone project, based on the self-selected courses taken for the program, that articulates specific professional and personal interests.
4. Articulate one’s personal values and ethics and how they interact with one’s professional goals.
5. Articulate what specific knowledge and professional skills have been gained through taking the program.

Requirements: 30 credits

- Jewish Professional Studies and Jewish Studies Courses (27 credits)
  Taken in any of the following areas: Education, Jewish Education, Holocaust and Genocide Studies, Interfaith Leadership, Nonprofit Management, Jewish Studies, and Jewish Communal Service
- Capstone (3 credits)
Doctoral Programs

Doctor of Education in Leadership
Program Director: Honour Moore, Ed.D.

The doctor of education at Gratz College is grounded in a pluralistic approach to Jewish values and education, while welcoming to people of all cultural and religious traditions. The 48-credit program is designed for practicing educational professionals to enhance their leadership abilities to bring about change and innovation in educational settings. The program emphasizes development of leadership skills through self-reflection, analysis, and best practices used to solve real problems in the workplace through practical application. Through enhancing higher order thinking skills and ethical behavior, doctoral students will be prepared to handle a broad range of social, political, and economic forces impacting education today.

The program consists of 6 core courses and 7 additional courses, in one of three concentrations: Jewish Education, Pre-K-12 Education, or Higher Education. All students will complete a 9 credit Applied Dissertation, broken up into 3 parts: Concept Paper, Proposal, and Final Report. The program is designed to be completed in 3 years, with 3 Summer Residencies required. All courses, with the exception of the Summer Residencies, will be offered online and in an 8-week accelerated model.

PROGRAM GOALS
1. Students will be able to formulate and implement an organizational vision pertinent to their professional practice.
2. Students will demonstrate the ability to manage the organization, operations, and resources of a Pre-K-12, higher education, or Jewish education organization in a way that promotes a safe, supportive and effective learning environment.
3. Students will collaborate with all stakeholders to respond to diverse interests and needs of the community and beyond and mobilize resources to meet those needs.
4. Students will act with integrity, fairness, and ethical values.
5. Students will demonstrate the ability to understand, respond to, and influence the larger political, social, economic, legal, and cultural context that influences education.
6. Students will be able to synthesize scholarly learning and prior professional experience to promote practical application.

Requirements
Total Credits: 48
Required Core – 6 courses (18 credits)
EDD 700: Introduction to Doctoral Studies and Academic Writing at the Doctoral Level (No credit, degree requirement, Pass/Fail)
EDD 706: Leading an Educational Organization
EDD 707: Strategic Planning for Educational Leadership
EDD 702: Critical Contexts in Educational Leadership
EDD 703: Cross Cultural Perspectives in Educational Leadership
EDD 704: Needs Assessment, Program Design, and Evaluation
EDD 705: *Methods of Inquiry*

Electives – 7 courses (21 credits)
- Higher Education
- Jewish Education
- Pre K-12 Education

Courses may be selected from graduate courses in Higher Education, Pre K-12 Education, Jewish Education, Interfaith Leadership, or Non-Profit Management. Students need to consult with the Program Director to design the appropriate academic plan that meets their individual needs and the requirements of the Doctoral Degree.

Applied Dissertation – 9 credits
EDD 898: Concept Paper
EDD 899: Proposal: 3 credits
EDD 900: Applied Dissertation Report
Doctor of Philosophy in Holocaust and Genocide Studies
Program Director: Monika Rice, Ph.D.

The Doctor of Holocaust and Genocide Studies at Gratz College is designed for students already holding a graduate degree in Holocaust and Genocide Studies, history, or other related disciplines. Doctoral students will engage in a meta-study of genocide to understand the phenomenon from a comprehensive range of academic approaches—historical, sociological, geographical, psychological, legal, theological, etc., while reviewing significant scholarly literature and conducting in-depth original research in the field.

This degree is designed to prepare students to achieve career goals as college professors, agency directors, and government advisors. Gratz College is deeply committed to educational resources and research initiatives that examine the Holocaust and other genocides in order to prevent such atrocities from occurring again to any people in the future.

PROGRAM GOALS
Upon completion of PhD in Holocaust and Genocide Studies, the graduate will demonstrate the ability to:

1. Critically assess scholarship and knowledge utilized during doctoral research.
2. Evaluate the diverse schools of thought encompassing Holocaust and Genocide studies coming from a diverse body of scholars.
3. Contribute original and profound research in the area of Holocaust and Genocide studies.
4. Articulate current ethical debates arising from the philosophical challenges posed by the Holocaust and other genocides.
5. Evaluate essential and specialized scholarship referring to historical and current genocides.

PROGRAM STRUCTURE
Designed to be completed in 5 years
2 required residencies held in summers including:
   Doctoral studies orientation, research course, and non-credit doctoral writing course (year I)
   Concept Paper Seminar (year III)
Core courses (3) and electives (9)
Comprehensive Exams (3)

Total Degree = 48 credits
All courses are 3 credits
No transfer courses will be accepted at the Doctoral level
REQUIRED CORE COURSES = 3 courses/9 credits
HGS 700: Unveiling the Underpinnings of Genocide
HGS 723: Genocide in the Modern World
HGS 737: Holocaust Historiography

ELECTIVES = 9 courses/27 credits
Electives include:
HGS 703: Women in the Holocaust
HGS 708: Balkan Genocides in the Twentieth Century
HGS 711: History of Antisemitism
HGS 717: Resistance in the Holocaust
HGS 722: Gender and Genocide II
HGS 724: Holocaust, Genocide and International Law
HGS 725: A Geographical Approach to the Study of the Holocaust
HGS 726: The Psychology and Sociology of Altruism and Rescue
HGS 727: Post-Holocaust Theologies
HGS 728: The Role of Muslims and the Holocaust
HGS 733: Loss and Renewal: The Aftermath of the Holocaust
HGS 756: Genocide Prevention
HGS 757: The Warsaw Ghetto
HGS 759: The Holodomor
HGS 760: America's Response to the Holocaust
HGS 762: The Church and the Holocaust
HGS 763: The Holocaust and Ethical Reasoning
HGS 796: Independent Study – Travel
among others...

Required Summer Residencies = 2 courses/6 credits
HGS 704/705: Orientation, Doctoral Writing & Research Methods Seminar - First summer (before the first fall semester)
HGS 897: Concept Paper and Proposal Seminar – Third Summer (following two years of course work)

Seminar Dissertation Preparation = 2 courses/6 credits
HGS 898: Proposal
HGS 899: Final Dissertation Report

Comprehensive Exams – Written and oral Comprehensive Exams in 3 subject areas
General Holocaust Studies
Other Genocides
Dissertation Subject Area

Comprehensive Exam Procedure for Ph.D. Students in Holocaust and Genocide Studies
After course work has been completed and dissertation proposals have been approved by the dissertation committee, Ph.D. students will take comprehensive exams. This typically occurs sometime during the third year of the program. Students will take written exams in the following three areas:
1. The Holocaust.
2. Other genocides (student will focus on 2-3 other genocides of their choice).
3. Historiography in the area of student’s unique specialization within the field of Holocaust and
genocide studies (historiographical essay that should become part of the dissertation).

Procedure

After submitting the concept paper, students will receive a partial lists of sources for the first two exams from the professors administering them. The students will complete the lists, based on their course work, expertise, and individual interests. Approximately 50-70 academic sources (scholarly books and articles) are expected for each exam. Students propose the finished lists and consult on them with the reader for each exam. Once the readers approve the lists of sources, students prepare for exams. It is customary to take about four months to prepare for each exam.

The readers of the exams will distribute to students a list of 8-10 general issues to be studied, from among which they will create exam questions. At the start of the week of the exam, students will receive 3-4 essay questions, and will need to answer 2 of them by the end of one week, after which the next exam can take place, on a schedule agreed by the student and the readers. Typically, a 25-page narrative (double spaced) is expected in response to each exam. Students complete one written exam at a time, taking one week to prepare each exam.

After students submit the three written exams, one oral exam can be scheduled covering all three written exam areas. The oral exam is meant to expand on the material discussed in the written exam and to show that students have a strong command of the material and are comfortable presenting it as they might in an academic environment (classroom or scholarly symposium). If students and/or advisors are not local, the oral exam may take place over Zoom, with all three readers and the student virtually present.

Students who finished all their course work, successfully passed all comprehensive exams, and have their dissertation proposals approved, are doctoral candidates (ABD status). If a student does not pass the written or oral exams in the first attempt, a second take may be scheduled after six months from the failed exam. If a student fails three times any of the comprehensive exams, he or she will be encouraged to take a year-long break to reassess his or her academic abilities and plans.

Foreign Language:
Students will be expected to demonstrate reading and research proficiency in the language(s) necessary for their research and dissertation.
Course List

Course Number Designations

CMP  Camp Administration  
JST  Jewish Studies  
HGS  Holocaust & Genocide Studies  
EDU  Education  
EDD  Doctoral Education  
JED  Jewish Education  
MGT  Management  
JCS  Jewish Communal Service  
HEB  Hebrew  
IFL  Interfaith Leadership  
NES  Near Eastern Studies  
MUS  Music  
REL  Religion  
YIDD  Yiddish

Courses numbered:
100-499 are undergraduate level  
500-699 are Master’s level  
700 and above are doctoral level

*Course prefixes indicate the subject and/or department of the course.
*Full course descriptions available under “Browse all courses” on the website and through academic program advisors.

Camp Administration and Leadership Courses

CMP 601  
FOUNDATIONS IN CAMP ADMINISTRATION  
The purpose of this course is to educate current and future camp directors and camp personnel regarding “best practices” and procedures followed generally within the camp industry. Special emphasis will be on educating camp directors and owners in the key aspects of camp administration. The primary topics will include physical site and food-services, health/wellness of campers, transportation, operational-management including risk management, human resources and program standards.

CMP 602  
LEADERSHIP FOR THE CAMP PROFESSIONAL  
This course will provide an overview of the research on effective leadership practices and the characteristics that people most admire in their leaders. Students will explore Kouzes' and Posner's research into the five exemplary leadership practices and Peter Senge's view of the leader as designer,
steward and teacher. The research and theories will be applied throughout the course to contemporary camp situations and students will explore their own preferred leadership style.

**CMP 603**
**CAMP LAW AND ETHICS**
This course focuses on the application of statutes and regulations as required by law. Students discuss legal principles based on constitutional principles, legislation and case law that enable, restrict, or challenge the functioning of camp officials to do their job. Risk assessment to avoid lawsuits will be highlighted. The need for camp leaders to establish an ethical standard of behavior and to effect positive change through ethical decision making is highlighted.

**CMP 604**
**COMMUNICATION AND COLLABORATION**
Students will develop the necessary skills to interact and communicate effectively with board members, staff, media, parents, and campers. The use of email, web pages, mobile technology, and social networking will be addressed. Students will identify their own personality and work style and develop strategies to create collaborations among people with a variety of styles. In addition, building and understanding master schedules to articulate camp philosophies and mission statements will be emphasized.

**CMP 605**
**MANAGEMENT AND MARKETING**
This course will emphasize the understanding and proper management techniques as they relate to personnel, camp program, physical site, health, food, transportation services, and risk management planning. Students will learn how to follow and adhere to appropriate business and financial practices. In addition, we will address the significance of following proper business protocols and accounting procedures to monitor revenue and expenses as well as becoming well versed in all modern marketing techniques in order to market their camp effectively.

**CMP 606**
**CURRICULUM AND PROGRAM DEVELOPMENT**
This course will provide an overview of curriculum and program development and evaluation for camp leaders. The program is the heart of camp and the curriculum design is the key to success. This course will take the future camp leader from the process of program design to program evaluation. Participants will learn to design programs that meet campers’ needs while developing new experiences and skills. Students will determine who on the leadership team provides direction and is ultimately responsible.

**CMP 607**
**PERSONNEL AND HUMAN RESOURCES**
This course will prepare you to be well informed in the arena of human resources and development. Hiring, training, evaluating, and retaining terrific staff is the goal of any camp director. Personnel issues can bring unwanted challenges. Students will survey best practices and standards for recruiting, screening viable candidates, interviewing, training personnel, and implementing fair, firm, and consistent personnel policies. Supervision techniques will also be covered.

**CMP 608**
**SUPERVISION OF INSTRUCTION AND PERSONNEL**
This course will address one of the most important challenges of the camp director: supervision of personnel and the camp program. Students will explore how to guide staff, foster professional growth, become a reflective practitioner and know the difference between supervision and evaluation. You will learn about the history of supervision, the implications for its practice, and three interpersonal approaches to supervision, using a variety of tools and techniques for observation.

**CMP 609**
**INCLUSION AND SPECIAL NEEDS**
This course addresses the issues of children with special needs beginning with an overview of social trends, parent interaction, developmental characteristics, and general age characteristics. Students will explore the role of the director in creating an overall plan for working with the differentiated needs of all campers. Strategies for providing an enjoyable and safe program for special needs campers, creating individual camping plans (ICPs), selection of personnel, and mandates of laws that relate to special needs children will be analyzed.

**CMP 610A/B**
**Practicum in the Camp Setting**
The practicum is a culminating experience that provides extensive, hands-on opportunities for the student to reflect on his or her practice through the lens of acquired theories. Each student will craft a learning goal that will culminate in a project that demonstrates mastery of multiple topics studied in the program. The practicum experience provides the student with growth and development opportunities in their camp setting with mentoring from a qualified camp professional. The practicum is 6 credits divided into two sessions:

CMP 610A
Each student will craft a proposal that will culminate in a project demonstrating mastery of multiple topics studied in the program. This written proposal will be submitted prior to implementation of the programs students develop for their camp community.

CMP 610B
Students will implement their approved proposals at camp and document the experience through journaling in a weekly log, completing a final paper, and offering a presentation demonstrating the results of their projects.

**MED (Master of Education) Courses**

**EDU 505**
**Teaching through Movement**
Modeling dynamic movement and kinesthetic activity to enliven K-12 classroom content is a key part of this course. Discover the connection between movement, the brain, and learning. Examine implicit learning, class cohesion activities, content-based kinesthetic activities, brain breaks, and energizers. Use movement to meet standards, improve test scores, and develop life skills. Note: This course involves optional physical activities.

**EDU 510**
**Applying Universal Design in the Classroom**
This course will provide practical, hands-on, digital-age solutions to reach and teach all learners. Universal Design for Learning is a framework to help educators meet the challenge of teaching diverse learners in the 21st century. UDL provides a blueprint for creating flexible goals, methods, materials and
assessments that enable students with diverse needs and learning styles to succeed in an inclusive, standards-based, digital classroom. Please note: A laptop computer is required to participate in this course.

**EDU 512**
**Motivating Today's Learners**
The traditional reward-punishment model does little to promote achievement; however, concrete researched-based ways to motivate students do exist. Motivation as it applies to the learning process will be surveyed: basic human needs, the driving force behind all human behavior, inspiration and peak performance, energizing classroom strategies, and frameworks that encourage change and achievement.

**EDU 516**
**Principles of Instructional Design**
This course focuses on the application of instructional design principles to the planning of instruction. Course content examines the use of traditional instructional design practices, as well as progressive instructional design theories that respond to the needs of 21st century learners. Course topics focus on the theoretical bases and critical issues of instructional design, as well as research in learning and teaching, task and needs analysis, learner characteristics, and technological innovations.

**EDU 518**
**Legal and Ethical Issues in the 21st Century Classroom**
This course examines the relationship between law, public policy, and current issues in P-12 education. Course content analyzes historical and contemporary legal, political, and ethical issues of public and private schooling, with an emphasis on state and federal educational law, the political environment, and key court decisions. Course topics include religious freedom, free speech, due process, liability of schools and educators, and privacy rights.

**EDU 520**
**Building Thinkers in the Classroom**
An exploration and application of instructional strategies to teach students to be better thinkers will be undertaken, including the examination of five researched-based themes.

**EDU 521**
**Mindset in the Classroom**
How students perceive themselves as learners in the classroom has a marked effect on motivation and success. This course investigates how mindsets are developed, and what role they play in engagement, effort, and academic achievement. Course content focuses on the development of a framework for cultivating a growth mindset in the classroom, and explores strategies for encouraging students to continuously develop their abilities.

**EDU 522**
**Effective Learning Assessment**
This course explores assessment practices used for, of, and as learning. Participants will gain the tools needed to create comprehensive assessments, as well as the knowledge necessary to navigate the ever changing world of educational assessment.

**EDU 526**
**Fostering Learner Responsibility and Self-Discipline**
Study a three-dimensional model for understanding why students may act irresponsibly in the classroom and what can be done about it. Develop an approach that focuses on students’ internal dialogues to help them resolve inner conflicts.

**EDU 528**  
*Temperament and Learning*  
The style of teaching, based on four basic personality types, will be explored and compared. Participants will delve into an understanding of their own style and organizational preferences while at the same time building a clearer understanding of the needs of each personality type in the classroom.

**EDU 531**  
*Fostering Cooperation in the Classroom*  
Students will gain skills and knowledge in providing interventions for common classroom discipline problem areas: attention-seeking behavior, power-seeking behavior, revenge-seeking behavior and avoidance of failure behaviors. Techniques to identify each type of behavior and intervention strategies will be shared. Strategies to build a positive classroom environment/climate and strategies to improve communication with parents will be presented.

**EDU 532**  
*Moral Education in Theory and Practice*  
This course introduces fundamental concepts in the field of moral development and moral education as presented in theoretical, empirical, and pedagogical literature. Course content focuses on the relationship between human development and lifelong trajectory of growth and learning.

**EDU 533**  
*Integrated Learning*  
This course investigates developmentally appropriate teaching strategies for preschool through grade 4. The course will focus on how to avoid siloed learning and apply integrated learning principles by incorporating math, science, social, emotional, language, literacy, social studies, and the visual arts into the classroom.

**EDU 535**  
*Technology and the 21st Century Learner*  
This course will examine how students learn in the modern technology age. It will equip educators with knowledge of the most current technologies available to facilitate learning, inform teachers of how they can use this technology in their lessons, and instruct educators on how to design a learning environment that will support 21st century skills.

**EDU 536**  
*Kinesthetics Across the Curriculum*  
This course is designed to empower teachers with the knowledge needed to utilize organized movement as an effective instructional tool within the modern classroom. Based on current research, and empirical study, participants will explore content based active learning techniques, designed to move students from direct objects of instruction to active, engaged participants in the process, fostering deeper emotional, interpersonal and kinesthetic connections to academic subjects.
EDU 540
Foundations of Creativity and Innovation Theories
This course explores the theoretical foundations and practical applications of studies in creativity; topics include an overview of the leading creativity theorists and their respective methods for studying creativity. The course also highlights the major debates within the field including creativity versus intelligence, extrinsic versus intrinsic motivation, as well as innate versus learned creative ability. A creativity assessment will be administered which is built upon the major characteristics of creative thinkers such as, originality, fluency and flexibility, elaboration resistance to premature closure, and tolerance of ambiguity. The assessment is designed to aid students in understanding and developing their own creativity.

EDU 541
The Creative Educator
This course presents learner-centered methodology for developing learner creativity and problem-solving skills. Course content introduces cooperative learning strategies that create learning environments conducive to building learner motivation and critical thinking.

EDU 542
Creative Pedagogy
This course examines teacher behaviors that impact learner creativity and learning.

EDU 543
Designers of Learning
An Educator’s primary role is to develop curriculum that provides opportunities for students to learn course content versus the Educator just teaching the course content. This course will address how you can create powerful learning opportunities in an engaging and developmentally appropriate environment. Specific content will include deepening your understanding of integrating dispositions of learning, addressing the modalities and multiple intelligences of students, and designing curriculum, an engaging environment, and age appropriate assessments that are aligned with state standards. Additionally, you will explore ideas on incorporating 21st Century teaching strategies as you construct curriculum.

EDU 554
Issues in Contemporary Classroom Management
This course introduces effective principles and techniques of management in contemporary classrooms. Attention is given to strategies and theories of classroom management, as well as the design and organization of classrooms that facilitate developmentally appropriate practices and student motivation.

EDU 555
Culture & Family Dynamics
This course develops understanding of various aspects of cross-cultural contact with traditional and nontraditional families and diverse populations. Course content examines communities, language, culture, and other factors that affect student learning and development. Strategies for maintaining effective home-school and community-school relations are emphasized.

EDU 556
Diagnosing Needs in the Diverse Classroom
This course introduces best practices in assessment with special attention on assessing the social, cultural, physical, and intellectual differences of learners with special needs. Course content examines the roles and responsibilities of teachers in providing access and quality instruction through appropriate accommodations and educational interventions in the classroom. Content focuses on methods of assessing learning styles in order to develop, administer, and evaluate appropriate programming related to specific needs of learners.

EDU 557

**Current Issues in Understanding Economics, Class, and Language**

This course explores the influence of culture and values on learner behavior, actions, and judgment. Course content focuses the critical issues within diverse contemporary classrooms, such as class, language, race, ethnicity, and ability. Topics emphasize understanding the influence of home, school, and community relationships on academic achievement and school adjustment.

EDU 559

**Teaching Tolerance in the Classroom**

With such major technological, social, and economic changes in America, society is under pressure to advance yet retain what is best. This pressure has created opportunities for positive change and also planted seeds of divisiveness and insecurity. Tolerance is the answer. It is an understanding and a skill that must be taught, modeled, and reinforced in public schools because safety is the top priority of schools and growth is the goal. In this course, K-12 teachers will examine the definition and the basic issues of tolerance, bullying, safe and supportive schools, mental health, social-emotional learning, and prejudice and discrimination based on culture, race, ethnicity, gender, sexual orientation, and/or income. This examination will be accomplished with various resources and activities such as articles, reflections, webinars, and case studies. The objective of this course is that K-12 teachers will be prepared to establish and lead tolerant classrooms where all students are safe, secure, and successful.

EDU 560

**Leadership and Advocacy**

This course addresses and answers the educational leadership questions: What is your responsibility as a leader and advocate for early childhood education prenatal through grade 4? Who can be a leader? How can you create positive change and influence positive outcomes for children and families? What is the early childhood leader’s responsibility both ethically and legally?

EDU 562

**Issues in Supervision of Programs for Young Children**

This course will focus on the skills and sensitivities necessary in professional supervision, a critical aspect of leading an early childhood program. Specific standards and procedures will be discussed for the hiring and releasing of staff as well as clinical supervision and formative evaluation methods. Corresponding appropriate professional development methods will be considered that are responsive to interests as well as needs of staff members, and which are responsive to the mission of the school. Challenges and benefits specific to early childhood settings regarding staffing, such as working with organizational priorities, recruitment and retention, and staff development will be included. Each student will develop a supervisory program model that corresponds to the direction and needs of his/her school.

EDU 563

**Play as the Foundation of Learning**
With the focus on accountability and standards, play has disappeared from early childhood programs birth to grade 4. This course examines the role of play in development and evaluates how play, accountability, and standards are actually fully aligned and complimentary.

EDU 564
Creating a Practical Business Plan for Your Early Childhood Program: Turning a Vision into Reality
This course provides students with the theories and tools necessary developing a business plan that is both practical and supportive of values and vision. Directors or aspiring directors will be required to examine the visions/mission statements of their schools and determine the necessary procedures for accomplishing these objectives. In order to accomplish this task, students will study specific aspects of business management as they relate to the childcare field.

EDU 572
Principles of Brain Based Learning
This course provides classroom application strategies and techniques for translating the current research in cognitive science on teaching and learning. Beginning with how the brain processes information, course content includes the functions of the senses, working memory, long-term memory, storage and retrieval, and the development of self-concept. Classroom application issues such as how and when to present new information, techniques to improve processing and retention, left/right brain preferences, and promoting higher-level thinking will also be explored.

EDU 575
Social Justice in the American Classroom
This course explores systems change through the prism of school discipline, employing co-production and restorative practices to add youth courts to the toolkit of class participants. The course will focus on the five core values of Edgar Cahn's groundbreaking time banking model: 1) Everyone has something to offer; 2) Building home, neighborhood and community is crucial work that must be valued; 3) Helping gains strength when receivers of help can contribute in turn; 4) People are stronger as a community, and; 5) Each and every person deserves respect for their core humanity.

EDU 597
Poverty and Education in American Schools
Poverty in the United States is often seen as a matter of choice and personal responsibility - we work hard, and they don't. In reality, the difference between "us" and "them" can often be as random as a layoff, divorce, death in the family, medical emergency, or natural disaster. Nevertheless, the belief that "I'll never be in that position" runs deep and this mindset, along with issues associated with class culture, and diversity, can pose a range of challenges for even the most well-meaning and sensitive educator and school. This course will explore the ways poverty impacts students, educators, schools and the larger community.

Master's Plus Certificate in Distinguished Teaching & Learning Courses

EDU 593
Knowledge of Instruction, Students, & Resources (Spring B)
Understanding the need for expertise across the curriculum, this course focuses on the importance of choosing curriculum, content, and classroom resources central to the discipline being taught. In doing
so, it pays particular attention to how these three elements must be combined with knowledge and respect for the individual learner, as well as student outcomes and the validity of assessments. As in all Distinguished Teacher courses, participants will create artifacts to be included in a professional portfolio.

EDU 594: Environment, Culture & Space (Summer A)

Realizing the foundational role the educator plays in creating a safe, welcoming, and productive environment, this course offers strategies to ensure the emotional and physical safety of all learners. It focuses on respect for the individual learner, the need for collaboration, and proper patterns of interactions between the teacher, the student, and the physical environment. As in all Distinguished Teacher courses, participants will create artifacts to be included in a professional portfolio.

EDU 595
Classroom Interaction & Engagement (Summer B)

Acknowledging the importance of student engagement, this course focuses on designing activities, discussions and assessments, which are driven by student involvement. It offers strategies for differentiation and techniques for communication that are both supportive and rigorous.

EDU 596
Professional Responsibilities (Fall A)

Built on the foundation that professional educators never stop honing their craft, this course affords personal reflection on instructional practices, as well as strategies to improve record keeping, school and home communication, and student involvement in all areas of education. It will also provide introduction to, and suggestions for, involvement in professional organization. As in all Distinguished Teacher courses, participants will create artifacts to be included in a professional portfolio.

Holocaust and Genocide Studies Courses - Master’s level

HGS 503/703
Women in the Holocaust

This course will analyze the various experiences of women during the Holocaust including as victim, perpetrator, bystander, rescuer and as members of the resistance. We will frame the experience of German women as occupying a narrow landscape based on the Nazi ideology of “Kinder, Küche, Kirche” (Children, Kitchen, Church) and discuss the gendered experiences of Jewish women, including coping strategies and specific challenges to survival. This course will utilize primary sources such as survivor memoirs and secondary sources from leading scholars in the field of Holocaust and gender studies.

HGS 507
Their Brother’s Keepers: Rescuers and Righteous Gentiles

During the Holocaust, assistance from gentiles often meant the difference between life and death for Jews in occupied Europe. Those who provided aid to Jews risked the possibility of imprisonment or even death. So what motivated gentiles to take such risks and rescue their Jewish neighbors and how did rescue vary across occupied Europe? Using sources from across the disciplines, as well as literature, memoirs, and other primary sources, this course explores how we understand rescue and aid provided to Jews during the Holocaust, how rescue efforts played out on the ground, and the nature of the motivations of aid providers. In addition, the class considers how rescue activities are remembered individually and organizationally as well as the institution of “Righteous Among the Nations.” The
primary focus of the class will be Nazi-Occupied Poland with comparisons to rescue efforts in France, Holland, Belgium and Luxembourg.

HGS 510
The Holocaust and European Mass Murder
This course discusses the Nazi murder of the European Jews, covering the period from 1933 to 1945. We will focus on ideological foundations of Nazi Germany, prewar persecutions of German Jews and other “undesirables,” the development of WWII, and all the stages of the Holocaust. We will approach these topics utilizing the newest “integrated historiography” based on a panoramic perspective achieved by studying traditional sources (i.e., official documentation) as well as recently appreciated non-traditional sources (testimonies and personal documents). The course follows the masterwork of Holocaust scholarship – Saul Friedländer’s two-volume “Nazi Germany and the Jews,” and is structured in a manner of seminar that allows students to delve deeply into discussing the consecutive developments of Friedländer’s historical narrative. Required course for Holocaust and Genocide Studies Certificate and M.A.

HGS 511/711
History of Antisemitism
This course will examine the diverse forms that hatred of Jews has taken beginning with its roots in the ancient world and focusing on the modern period. We will consider the differences between the varieties of antisemitism and how they intersect and influence social and political movements and phenomena. Students will learn how modern antisemitism is characteristically different from its premodern predecessor anti-Judaism.

Does antisemitism always look the same? How does it adapt to different cultural and historical contexts? Ought outbreaks of anti-Jewish sentiment and violence throughout history be understood as related to one another or as distinct? What challenges arise when the history of antisemitism is used to explain the historical roots of the Holocaust?

HGS 512
Teaching the Holocaust
Lessons of the Holocaust reflect current concerns with racism and propaganda, ethical aspects of science and government as well as illustrate the complexities of human behavior and moral choice. This unique course will provide educators with significant historical, sociological and psychological background for discussing the important questions and introduce age-appropriate teaching strategies, curricula, and resources.

HGS 517/717
Resistance in the Holocaust
This course analyzes various types of Jewish resistance during the Holocaust. Through a careful study of primary and secondary sources, the course will discuss the multifaceted forms of resistance staged by the Jewish people who were caught up in the murderous attempts of Nazi perpetrators. Apart from what is traditionally understood by armed resistance, cultural, religious, social, and educational responses (Hebrew: amidah) to the destruction will be studied.

HGS 518
State and Society in Nazi Germany
This course serves as a general introduction to the historiography of Nazi Germany, with emphasis on the interpretation of social and political trends leading to the Nazi seizure of power, their subsequent
attempts to create a race-based society and state, and the implications for understanding modern society generally. Foundational historical and historiographical works in the field will be studied.

HGS 520  
Genocide in Literature and Art  
Through encounters with biography, autobiography, fiction, drama, and poetry, as well as with film, documentary, photography, the visual arts, and music, students become familiar with a broad range of depictions of genocide. Literature and art are not only forms of expression in response to inhumanity, but can also contribute to the dehumanization of groups who become victims of genocide. The course will also discuss how perpetrators have depicted victims in literature and art, how genocides can be misrepresented, and how stereotypes are reified in texts on genocide. Literary theorist Edward Said’s conception of “the Other” and how it applies to texts on genocide will also be discussed.

HGS 522  
Children of the Nazi Era  
All children of Nazi-occupied Europe, from those raised to fulfill the Aryan ideal to those targeted for destruction, were deeply impacted by Nazi ideology, the horrors of war, and genocidal goals. For students seeking to broaden their knowledge of Holocaust history and educators seeking age-appropriate connections for the classroom, this course will explore the Nazi design for the children of Europe, the world response, and the experiences of children through their own lens.

HGS 523  
The Holocaust and Genocide in Film  
In this course we will view and discuss films that have attempted, through a variety of approaches and techniques, to grapple with the Holocaust and related issues of genocide. We will begin with films made in the immediate postwar period and end with contemporary films. We will examine what these films can teach us about the issues they address as well as how they reflect the time and place of their creation.

HGS 524  
Transcending Trauma: The Psychosocial Impact of the Holocaust on Survivor Families  
The evolution of the fields of Holocaust and Trauma Studies has been striking over the past 60 years. We will present the current knowledge with expanded insights informed by our own research. The foundation for the course will draw upon the interview-based qualitative research of the Transcending Trauma project, the study of coping and adaptation after extreme trauma. The course will present life histories of Holocaust survivors and their family members to contextualize the survivors’ trauma within their pre-war and post-war experiences. The study of the interviews and the important concepts in the literature will illuminate universal aspects of post-trauma challenge and recovery by documenting how survivors cope with: families, child rearing, values, faith, work, friendships, social involvements, communication, love, trust, hope and meaning. Students will find the concepts they study also have relevance to others who have experienced extreme trauma. Examples from other genocides and wars will be included as well.

HGS 525/727  
Post-Holocaust Theologies  
The Holocaust raised profound challenges to conventional religious views of reality and the belief that God intervenes in human history. By surveying prominent Jewish and Christian theologians from 1966 to
2006, this course will focus on two major theological questions: (1) Why does God allow evil, epitomized by the Holocaust, to exist in the world? (2) What traditional Christian theological teachings may have played a part in the events leading up to the Holocaust? As we will see, the responses to these questions are varied, unsettling, and powerful.

HGS 526
Nazi Germany and Corporate Collaboration
This course will examine the cooperation between industry and the Nazi regime with a focus on the quest for German economic independence, the exploitation of laborers, and the financial ruin of the victims.

HGS 527
The Native American Genocides
This course examines how the term genocide may be used to explain what used to be called the Indian problem in the United States and Canada. We will begin by examining recent scholarship validating the use of genocide in this context. We will then analyze the various approaches used to explain colonial genocide, both here and elsewhere around the world, including links between the American legacy of Manifest Destiny and Nazi imperialism. Next we will sample a few case studies, including Columbus in the Caribbean, the Puritans in Massachusetts Bay Colony, the Trail of Tears, American expansion westward, cultural destruction in the 19th and 20th century Indian residential schools, and so-called ecocide in the tar sands of Alberta, Canada. Finally, we will reflect on the ways in which these historical and ongoing injustices are forgotten, remembered, and/or rectified.

HGS 533
Before Hitler: East European Jewish Civilization
This is an introduction to the unique civilization that Jews built in the lands of Eastern Europe, a civilization from which nearly all American and European Jews and half of all Israeli Jews are descended, and which the Nazis devoted particular fury to destroying. The course will begin with the first Jewish settlements in Eastern Europe during the Middle Ages and end with the revival of Jewish memory in contemporary Eastern Europe. We will examine traditional Jewish lifeways, Jewish-Gentile relations, the rise of Hasidism and the Jewish Enlightenment, and the development of modern Jewish societies, political movements and literatures. This course, formerly known as Ashkenazi Roots and Jewish Life in Europe Before the Holocaust, may not be taken by students who have taken History 30537 or 40537.

HGS 535
Literature of the Holocaust
This is a survey of the vast literature that has arisen in response to the Holocaust. We will begin with excerpts from ghetto and camp diaries, writing that grapples with events as they are happening. We will spend the bulk of the course, however, reading a small selection of the fiction and poetry written over the six decades since the Holocaust. In 1949, the philosopher Theodor Adorno declared that “to write a poem after Auschwitz is barbaric.” We will look at how writers in English, French, Polish, Yiddish and Hebrew, Jewish and non-Jewish, have nevertheless tried to hurl their words against this most unyielding of subjects. All readings will be in English.

HGS 537
Holocaust Historiography
This is a course in Holocaust historiography. Historiography (from Greek: historia: narrative, story, and graphia: writing) is the discipline of how history is written. In the context of the Holocaust,
historiography analyzes trends that have dominated historical writing about this event since the beginning of the field, when the Holocaust was still happening during the war. While it was only in time that the event became more widely discussed in academia, and became a separate subject studied in university curricula, it is now a vast field of research, with an ever-growing bibliography. During this course, we will focus on significant turning points of Holocaust historiography, as well as on several major controversies of Holocaust research and commemoration. A close reading of writings by scholars from diverse disciplines concerning the Holocaust will allow us to approximate the challenges and possibilities of discussing, in a scholarly forum, the arguably greatest Jewish catastrophe in history.

**HGS 541**

**From Armenia to Auschwitz: An Examination of the First Modern Genocides**

Though often studied as stand-alone events, the Armenian Genocide and the Holocaust have a fascinating and frightening relationship to each other. By exploring the basic facts and the critical issues associated with each genocide, we will seek to determine what they have in common, how they differ, and how it came to be that 1.5 million Armenian Christians and 6 million European Jews were slaughtered less than thirty years apart. Out of this study will come a better understanding of the dynamics of genocide, including the rights and vulnerabilities of religious and ethnic minorities, the phenomenon of genocide denial, and the issue of uniqueness.

**HGS 554/754**

**The Warsaw Ghetto**

This course discusses the Warsaw Ghetto, the largest Nazi ghetto in occupied Europe, and some of the earliest attempts to record its history. In studying this Jewish population, segregated by force in the capital of occupied Poland, the course will address several key issues concerning the terms of Jewish existence behind the ghetto walls as well as aspects of the contemporary interactions between Germans, Jews, and Poles. Course topics will include the Nazi establishment of the Jewish District, the Jewish authorities (the **Judenrat**), Jewish welfare institutions, daily life in the ghetto, ghetto culture, relations among Jews and Gentiles, the Warsaw Ghetto Uprising, and other related aspects. Sources considered will range from recent scholarship to classic, historical works, and will include several important primary documents, such as ghetto diaries and memoirs.

**HGS 555**

**The Holocaust and Memory**

We know a great deal about how the Holocaust happened. There are thousands of studies of its perpetrators, its victims, and its witnesses. Over six decades after the events, we've come to understand that the Holocaust changed our world forever. Certainly in the United States, the Holocaust has come to assume an important place in our public consciousness. But what kind of place is this? How have we gotten to this place, and where can we expect to go from here? Furthermore, awareness of the Holocaust has developed in other ways in other countries. In this course we will examine how people in the United States, Israel, and Europe, with varying historical relationships to the Holocaust, have both tried and avoided trying to develop an awareness of the Holocaust's meaning and constructed public ways of expressing that meaning. Our ultimate goal is to reach some new perspectives on a basic question: *How* has the Holocaust changed our world?

**HGS 556/756**

**Genocide Prevention**

The 1948 United Nations Convention for the Prevention and Punishment of the Crime of Genocide promised to “liberate mankind from [the] odious scourge” of genocide, but the “odious scourge”
remains a serious problem in contemporary global affairs. Through a comparative analysis of Rwanda and the former Yugoslavia, this course will explore the following general questions: How do we know what genocide is and when it is occurring? What political factors inhibit international responses? Why is the principle of state sovereignty so problematic? Who is responsible for prevention? Finally, in retrospect, when does genocide end, and what are the “realistic” limits to truth and justice in the transitional process?

HGS 557
Comparative Genocide
The Polish-Jewish scholar Raphael Lemkin coined the term "genocide" in 1944. This class will explore the meaning of this term and specific instances of genocides throughout history in an effort to understand how and why genocides occur. Our focal point is the Holocaust, the mass murder of European Jewry by Nazi Germans and the most well-known example of genocide. We will also study genocide in other contexts, paying close attention to definitions of the term "genocide." Our aim is not a direct comparison of these unique historical events but rather an understanding of how individual and collective actions shape social, cultural, economic, and political circumstances and how these actions determine our individual and collective experiences. In addition to genocide, we will also focus on war crimes. Required course for Holocaust and Genocide Certificate and M.A.

HGS 558
Gender and Genocide in the 20th Century
This course seeks to thematically examine genocide in the 20th century. It explores how the perpetration of and the experience of genocide can be better understood when using gender as a tool of analysis. This course touches on the Armenian Genocide, the Holocaust, and the genocides that occurred in Cambodia, Bosnia and Kosovo, and Rwanda. Over fifteen units, this course examines the themes of the role of male bonding as an induction to participate in mass murder, the particular threat to men and boys during genocide, the damage and restructuring of family life that occurs, the expanding and/or altering of gender roles for women, the particular female vulnerability of being targeted for rape, the loss of individuality women experience as their bodies become a space where genocide occurs, and finally how genocide is remembered and memorialized. Scholarly books and articles from across disciplines, as well as literature, memoirs, and other primary sources will be employed as we discuss these themes in the online forum and written assignments.

HGS 559
The Holodomor: Ukrainian Famine/Genocide of 1932-33
The Holodomor (famine/genocide) in Ukraine in 1932-1933 was a result of the collectivization policy of the Soviet government and took about four million lives. The Holodomor had a profound impact on the entire population of Ukraine. The course will analyze the reasons, mechanisms and consequences of the Holodomor. Students will learn about the Soviet policy of collectivization of agriculture and why resistance toward this policy was the strongest in Ukraine. We will talk about the Ukrainian national movement and Ukrainian agriculture, discuss the Holodomor victims, bystanders and the perpetrators of this genocide as well as analyze the aftermath of the Holodomor and the reasons for denial of this genocide by the Soviets and the current Russian government. This is multi-disciplinary course, which will use historical and literary sources as well as art works and films.

HGS 560/760
America’s Response to the Holocaust
This course explores a difficult, complex and emotionally charged subject: the American response to the Holocaust. While most historians agree that the nation’s response was inadequate, and that a more forceful and effective rescue policy might have saved many lives, they debate what was realistically possible to accomplish under the circumstances. These included the uncertain course of early Nazi policy, the Nazis’ later military campaigns and determination to destroy the Jewish people of Europe, strong support for immigration restriction in America, and the U.S. involvement in the Allied war effort. Much of the discussion revolves around timing; some time frames held greater potential for rescue than others.

We will examine the roles of various branches of the American government: the President and his advisors, Congress, the State Department, and other Cabinet secretaries. In addition, we will evaluate the impact of public opinion, the press, religious groups, and private organizations on governmental policies related to rescue. Particular emphasis will be placed on the American Jewish community’s reaction to the tragedy, and the factors influencing that reaction. We will apply insights gained from our study of this dark chapter in history to consideration of appropriate responses to more recent international humanitarian crises.

**HGS 562/762**
The Church and the Holocaust
This course will first briefly examine the roots of anti-Jewish teachings in Christianity and then will focus on the Roman Catholic Church and the role of Pope Pius XII in the the Holocaust. We will then examine the anti-Jewish teachings of Martin Luther and their influence on the German Protestant Churches during the Holocaust. In contrast, we will then discuss the resistance of the Church against Nazi ideology, including the efforts of the Confessing Church movement in Germany and the Orthodox Church in Greece. Lastly, we will take a brief look at Nostra Aetate and other post-Holocaust Christian efforts to eradicate anti-Jewish teachings from Christian theology.

**HGS 563**
The Holocaust and Ethical Reasoning
This course will provide students with an introduction to ethical reasoning within the framework of Holocaust studies. We will begin with an orientation to the vocabulary of ethical reasoning in Jewish, Christian and philosophical traditions and then address moral questions that arise in studying the Holocaust, such as, among others: How should we discuss the moral dilemmas faced by Holocaust victims? What does it mean to say that the perpetrators are evil? Readings will be drawn from historical and literary Holocaust narratives, classical religious sources and contemporary reflections on ethical issues.

**HGS 596/796**
Independent Study –Travel
The Holocaust and Genocide Studies Independent Study-Travel course, HGS 596, is a 3 credit graduate course. Tuition is paid like any other course. Students need to submit a request to the Registrar to register for HGS 596 as they cannot register themselves. Students may request registration once they have been accepted to an approved travel-study program and have received permission from the program director/advisor. Students must provide proof of participation in the trip, such as a letter from the program organizers, as well as a detailed itinerary. The trip should be Holocaust/Genocide related and be a destination outside of the United States. Common destinations are Eastern Europe and Yad Vashem seminars in Israel.
To earn graduate credit, students must keep a daily log of sites visited, learning experiences, impressions and reflections to be turned in to an appointed professor. The log should be approximately one typed page per day. At the master's level, students must also write a 20-page research paper on a topic relevant to the trip, which must be approved by the appointed professor. Doctoral students will write a 30-page research paper. The paper and log are due no later than the end of the summer session B. (Most approved programs are run in the summer.)

Students may take only one international trip to be used toward credit in the Holocaust and Genocide Studies program.

HGS 597  
M.A. Thesis/Project Seminar (non-credit)  
This non-credit course is designed to assist students as they prepare their final thesis or project. It will discuss expectations for format and approach as well as provide guidance for research methods and identify milestones students should be striving for in terms of timelines.

HGS 598  
Master’s Thesis (6 credits)  
The 6-credit thesis must have a substantial research component and a focus that falls within Holocaust and Genocide Studies. It must be written under the guidance of an advisor. As the final element in the master's degree, the thesis gives the student an opportunity to demonstrate expertise in the chosen research area.

HGS 599  
Master’s Final Project (3 credits)  
The 3-credit final project is a more practical approach to exploring and presenting applied research on a particular topic in the field of Holocaust and Genocide Studies. It must be completed under the guidance of an advisor. It offers the student an opportunity to explore a topic making use of approaches both digital and analog.

HGS 607  
Rwanda’s Genocide and Its Legacies  
In 1994, fifty years after the pledge of “Never Again,” the Tutsi ethnic minority in Rwanda suffered a genocide that killed an estimated 75-80 percent of their population. In this course, we will explore the factors that led to the genocide of the Tutsi in Rwanda and how the Rwandan case compare to other cases of genocide and extreme violence. We will also explore the efforts made in post-genocide Rwanda to rebuild, pursue justice, and promote reconciliation and the lessons that can be learned from the Rwandan case.

HGS 610  
The Cambodia Genocide  
This class covers the Cambodian Genocide committed by the Khmer Rouge between 1975 and 1979, the historical contexts in which the genocide emerged, and the aftermaths of the genocide. We will study the way colonial and geopolitical conflicts set the stage for mass violence in Cambodia, and the way the US War in Vietnam galvanized and inspired every-day Cambodians to join the Khmer Rouge movement. We will then study the way the genocide developed and unfolded between 1975 and 1979, paying attention to the social, cultural, and political dynamics of the genocide and interaction between the genocidal process and social, economic, and political conflicts. The class will then look at the post-
genocide social, religious, and political recovery efforts in the 1980s, the UN-backed peace process in the 1990s, and the rise of transitional justice efforts in the 2000s (which continues to this day). Students will also gain an understanding of what post-genocide peacemaking, peacekeeping, peacebuilding, transitional justice, and reconciliation has looked like in Cambodia between 1979 and 2019.

HGS 632
Jews and Germany: Rise, Fall and Rebirth
This online graduate seminar offers a survey of 2000 years of German and German-Jewish history and their remarkable interactions. Beginning with Jewish settlement in Germany during the Roman Period, we will examine the rise of Ashkenazic Jewish culture in Germany during the Middle Ages and its global impact on world Jewry. Similarly, Germany played a major role in the transition of Europe from the medieval period to the modern era along political, religious, economic and cultural lines. The rise of modern Jewish culture and Modern Judaism in Germany was also transformative in the Jewish experience. As is well known, modern antisemitism found fertile soil in Germany, ultimately leading to the creation of the Nazi State and the Holocaust. After World War II, German Jewish life was slowly rebuilt, and, in recent years, a surprising vigorous Jewish community has reemerged in a united Germany.

HGS 633
Loss and Renewal: The Aftermath of the Holocaust
This course will examine the final days of occupation and war in Europe, and will focus on the lives of Jews and other survivors of persecution in the newly 'liberated' territories. What did 'liberation' mean for the 'Surviving Remnant' - hundreds of thousands who had survived concentration camps, slave labor, death marches, and life in hiding? What choices did Jews and other survivors have in the immediate aftermath of the war, and how did they cope with the tremendous loss? From whence did help come, and how did survivors' paths reveal the transnational impact of the war and the Holocaust? The course will analyze the complexities of post-war relief by military and international relief organizations, the Displaced Persons camps and their operation, as well as the attempts by Jewish survivors to recover and begin anew, including through post-war documentation efforts to record the history of their own suffering. It will also examine the legacy of migration and loss and recovery, including restitution and compensation, and will briefly consider post-war justice.

HGS 634
Hitler’s Other Victims
While Jews were the primary targets of persecution, Nazi racial and political ideology motivated the regime to attack other groups as well. The physically and mentally disabled, political opponents, homosexuals, members of selected religious groups, Afro-Germans, Roma, Poles, and other Slavs were all persecuted by the Nazis. Organized thematically and loosely chronologically, this course spans from the Nazi rise to power through the end of WWII to examine the ways members of these groups were targeted by the Nazi regime and some of their responses to persecution. The course will conclude with a brief unit on the postwar focusing specifically on some of the difficulties surrounding commemoration and national memory of the Holocaust and WWII.

JST 515
The Problem of Evil: The Jewish Response (cross-listed)
From ancient times to present, Jews have believed in a Messiah and a Messianic age. One question that has troubled Judaism from its very beginning to the present day is, “Why does God permit suffering?” “Will the Judge of all the earth not act justly?” asks Abraham in the Book of Genesis, and from biblical
times to the Holocaust and today's headlines, the question has reverberated throughout Jewish tradition. By studying a variety of biblical, rabbinic, philosophical and mystical texts, some major responses to this question will be examined.

JST 615
Judaism and Christianity (cross-listed)
This course explores the common roots of ancient Rabbinic Judaism and early Christianity in the first five centuries CE. We study both the theological similarities between the two movements and the ways in which they developed into distinctly different religious traditions. Topics to be covered include: reward and punishment; heaven and hell; immortality of the soul; resurrection; martyrdom; and the messiah. The Jewish background of Jesus and Paul is discussed also. While the course concentrates primarily on the ancient period, we also briefly discuss the strained relationship between Judaism and Christianity in the medieval world and where that relationship is today.

Holocaust and Genocide Studies Courses - Doctoral Level

HGS 700
Unveiling the Underpinnings of Genocide
Genocide owes much of its perceived legitimacy to professionals who provide seemingly “reasonable” ideological, intellectual, scientific, religious, economic, and legal justifications for the destruction of a specific group. The Nazis' use of eugenics as applied “science” is a prime example of such justifications in propaganda campaigns that convinced large segments of the population that genocide of allegedly inferior races was warranted and beneficial to society. Examples from selected case studies of other genocides (from Armenia to Bosnia) will also be examined in the effort to corroborate or expand the factors used to justify genocide.

HGS 703/503
Women in the Holocaust
This course will analyze the various experiences of women during the Holocaust including as victim, perpetrator, bystander, rescuer and as members of the resistance. We will frame the experience of German women as occupying a narrow landscape based on the Nazi ideology of “Kinder, Küche, Kirche” (Children, Kitchen, Church) and discuss the gendered experiences of Jewish women, including coping strategies and specific challenges to survival. This course will utilize primary sources such as survivor memoirs and secondary sources from leading scholars in the field of Holocaust and gender studies.

HGS 704
Doctoral Writing Seminar - Non-Credit
This course on doctoral-level writing skills focuses on improving academic English appropriate to a qualitative study. Included will be: use of Chicago style and format to write papers; use of footnotes or endnotes, bibliographies, indices, table of contents, appendices, etc.; how to write a book review; using quotes – when to obtain permit from publishers; and other required skills.

HGS 705
Doctoral Research Methods Seminar
This course is designed to introduce doctoral students to theories and methods needed in preparation for research, data collection and data presentation in the dissertation report. It will include helpful literature and substantive, epistemological, and paradigmatic issues students will need to consider as
they progress through each stage of the work for the concept paper, proposal, and finally the dissertation.

**HGS 711**  
**History of Antisemitism**  
This course will examine the diverse forms that hatred of Jews has taken beginning with its roots in the ancient world and focusing on the modern period. We will consider the differences between the varieties of antisemitism and how they intersect and influence social and political movements and phenomena. Students will learn how modern antisemitism is characteristically different from its premodern predecessor anti-Judaism.

Does antisemitism always look the same? How does it adapt to different cultural and historical contexts? Ought outbreaks of anti-Jewish sentiment and violence throughout history be understood as related to one another or as distinct? What challenges arise when the history of antisemitism is used to explain the historical roots of the Holocaust?

**HGS 717/517**  
**Resistance in the Holocaust**  
This course analyzes various types of Jewish resistance during the Holocaust. Through a careful study of primary and secondary sources, the course will discuss the multifaceted forms of resistance staged by the Jewish people who were caught up in the murderous attempts of Nazi perpetrators. Apart from what is traditionally understood by armed resistance, cultural, religious, social, and educational responses (Hebrew: amidah) to the destruction will be studied.

**HGS 722**  
**Gender and Genocide II**  
Gender and genocide is an area of study critical to a more nuanced understanding of the different motivations and genocidal tools of perpetrators and the wide ranging experiences of victims. Specifically emphasized is the examination of the roles of women as victims, witnesses, survivors, and rescuers. This course takes an interdisciplinary approach drawing upon narratives, memoirs, oral testimonies, literature and historical sources. Topics to be covered include: genocide as a means of male bonding and substitute for employment, the centrality of masculinities in acts and processes of genocide and mass atrocity including sexual violence, sexual slavery, forced prostitution, forced pregnancy, and sterilization, and the experiences of women post-genocide. Specific issues related to LGBT victims will also be discussed. *(M.A. Gender and Genocide course recommended but not required as a pre-requisite.)*

**HGS 723**  
**Genocide in the Modern World**  
This history survey course will review a timeline of genocides in the modern age with a focus on the unique circumstances and causes and effects of each. Genocides will be examined in terms of social, economic, political, and religious contexts. Students will then critically analyze what patterns, similarities, principles and situations can be explored for greater understanding of why and how genocides continue to occur.

**HGS 724**  
**Holocaust, Genocide and International Law**  
The purpose of the 1948 United Nations Convention on the Prevention and Punishment of the Crime of Genocide was to prevent the recurrence of genocide after the Holocaust. Since the Convention's entry
into force in 1951, genocide has occurred over and over again. This course surveys the development of international human rights law through the legacy of the Holocaust, to assess whether and how law can effectively be applied to prosecute the perpetrators of genocide and to impact genocide prevention.

HGS 725
A Geographical Approach to the Study of the Holocaust
Propaganda, oppression, and assault evolved over time in Germany but, once perfected, was quickly enacted in countries subsequently conquered by the Nazis. Each country and its population, however, had different responses and interactions with Nazi rule depending on a range of factors. This course will provide a thorough review and in-depth analysis of the Nazi offensive through Europe and how each country and population was uniquely affected.

HGS 726
The Psychology and Sociology of Altruism and Rescue
Diplomats like Sousa Mendes and Sugihara, doctors, nurses, social workers, farmers, and others risked their lives to save Jews during the Shoah. Why did seemingly ordinary people risk their lives and often the lives of their families to help Jews who frequently were total strangers—while others stood passively by? What insight can be gained from them that will shed light on the broader questions of ethics and morality? Why is research on altruism and rescuers still relevant? This course will explore these questions through narratives of rescuers, current scholarly articles, and multimedia material. Psychological, demographic, sociological, and political factors will be examined. Stories of rescuers from more recent genocides in Rwanda, Bosnia, Cambodia, and other conflicts will also be addressed. Understanding the behavior of rescuers and of altruistic behavior across different cultures and eras will contribute to a better understanding of world events and human behavior.

HGS 727/525
Post-Holocaust Theologies
The Holocaust raised profound challenges to conventional religious views of reality and the belief that God intervenes in human history. By surveying prominent Jewish and Christian theologians from 1966 to 2006, this course will focus on two major theological questions: (1) Why does God allow evil, epitomized by the Holocaust, to exist in the world? (2) What traditional Christian theological teachings may have played a part in the events leading up to the Holocaust? As we will see, the responses to these questions are varied, unsettling, and powerful.

HGS 728
The Role of Muslims and the Holocaust
This class explores the role that Muslims played during the Holocaust. It explores historical and religious anti-Semitism in the Arab world and the consequences that led to the denial and relativism of the Holocaust. The class explores how Muslims were also rescuers and victims with Jews in Arab countries under the Vichy government and how entrenched the colonial forces were in Arab/Muslim lands during World War II. The conclusion of the class points to literature and scholarly works that might bridge an understanding between Jews and Muslims through Holocaust and postcolonial understanding.

HGS 754/554
The Warsaw Ghetto
This course discusses the Warsaw Ghetto, the largest Nazi ghetto in occupied Europe, and some of the earliest attempts to record its history. In studying this Jewish population, segregated by force in the capital of occupied Poland, the course will address several key issues concerning the terms of Jewish
existence behind the ghetto walls as well as aspects of the contemporary interactions between Germans, Jews, and Poles. Course topics will include the Nazi establishment of the Jewish District, the Jewish authorities (the Judenrat), Jewish welfare institutions, daily life in the ghetto, ghetto culture, relations among Jews and Gentiles, the Warsaw Ghetto Uprising, and other related aspects. Sources considered will range from recent scholarship to classic, historical works, and will include several important primary documents, such as ghetto diaries and memoirs.

HGS 756/556
Genocide Prevention
The 1948 United Nations Convention for the Prevention and Punishment of the Crime of Genocide promised to “liberate mankind from [the] odious scourge” of genocide, but the “odious scourge” remains a serious problem in contemporary global affairs. Through a comparative analysis of Rwanda and the former Yugoslavia, this course will explore the following general questions: How do we know what genocide is and when it is occurring? What political factors inhibit international responses? Why is the principle of state sovereignty so problematic? Who is responsible for prevention? Finally, in retrospect, when does genocide end, and what are the “realistic” limits to truth and justice in the transitional process?

HGS 760/560
America’s Response to the Holocaust
This course explores a difficult, complex and emotionally charged subject: the American response to the Holocaust. While most historians agree that the nation’s response was inadequate, and that a more forceful and effective rescue policy might have saved many lives, they debate what was realistically possible to accomplish under the circumstances. These included the uncertain course of early Nazi policy, the Nazis’ later military campaigns and determination to destroy the Jewish people of Europe, strong support for immigration restriction in America, and the U.S. involvement in the Allied war effort. Much of the discussion revolves around timing; some time frames held greater potential for rescue than others.

We will examine the roles of various branches of the American government: the President and his advisors, Congress, the State Department, and other Cabinet secretaries. In addition, we will evaluate the impact of public opinion, the press, religious groups, and private organizations on governmental policies related to rescue. Particular emphasis will be placed on the American Jewish community’s reaction to the tragedy, and the factors influencing that reaction. We will apply insights gained from our study of this dark chapter in history to consideration of appropriate responses to more recent international humanitarian crises.

HGS 762/562
The Church and the Holocaust
This course will first briefly examine the roots of anti-Jewish teachings in Christianity and then will focus on the Roman Catholic Church and the role of Pope Pius XII in the Holocaust. We will then examine the anti-Jewish teachings of Martin Luther and their influence on the German Protestant Churches during the Holocaust. In contrast, we will then discuss the resistance of the Church against Nazi ideology, including the efforts of the Confessing Church movement in Germany and the Orthodox Church in Greece. Lastly, we will take a brief look at Nostra Aetate and other post-Holocaust Christian efforts to eradicate anti-Jewish teachings from Christian theology.
The Holocaust and Ethical Reasoning
This course will provide students with an introduction to ethical reasoning within the framework of Holocaust studies. We will begin with an orientation to the vocabulary of ethical reasoning in Jewish, Christian and philosophical traditions and then address moral questions that arise in studying the Holocaust, such as, among others: How should we discuss the moral dilemmas faced by Holocaust victims? What does it mean to say that the perpetrators are evil? Readings will be drawn from historical and literary Holocaust narratives, classical religious sources and contemporary reflections on ethical issues.

HGS 795
Seminar A: Current Topics
Students will discuss a timely topic in seminar with a faculty or guest professor. Course topics will be developed and updated as appropriate with current issues in the field.

HGS 796/596
Independent Study –Travel
The Holocaust and Genocide Studies Independent Study-Travel course, HGS 596, is a 3 credit graduate course. Tuition is paid like any other course. Students need to submit a request to the Registrar to register for HGS 596 as they cannot register themselves. Students may request registration once they have been accepted to an approved travel-study program and have received permission from the program director/advisor. Students must provide proof of participation in the trip, such as a letter from the program organizers, as well as a detailed itinerary. The trip should be Holocaust/Genocide related and be a destination outside of the United States. Common destinations are Eastern Europe and Yad Vashem seminars in Israel.

To earn graduate credit, students must keep a daily log of sites visited, learning experiences, impressions and reflections to be turned in to an appointed professor. The log should be approximately one typed page per day. At the master's level, students must also write a 20-page research paper on a topic relevant to the trip, which must be approved by the appointed professor. Doctoral students will write a 30-page research paper. The paper and log are due no later than the end of the summer session B. (Most approved programs are run in the summer.)

Students may take only one international trip to be used toward credit in the Holocaust and Genocide Studies program.

HGS 896
Seminar B: Concept Paper Seminar
Students will focus and clarify their dissertation topics, state their research questions and predicted outcomes, outline their research plans, and develop a comprehensive bibliography of sources. They will then share these with fellow Ph.D. students and faculty for feedback. A preliminary draft of the concept paper will be required at the conclusion of the summer term and graded for three doctoral credits.

HGS 897
Concept Paper
The concept paper focuses on formulating the research questions and writing the concept paper. Once the dissertation advisor is satisfied with the results, the concept paper will be sent to the Program Chair for approval. This approval must be obtained before work may be done on the proposal phase of the Applied Dissertation Project.
HGS 898
Proposal
The content of the proposal includes the methodology and content of each chapter, including a thorough review of the literature that either supports or refutes the applied dissertation topic. Once approval is received from the dissertation advisor and program chair, the student may proceed to the final stage of dissertation writing.

HGS 899
Dissertation Report
The final report includes the collection and implementation of data, along with recommendations for further research if appropriate. Analysis of application of the topic to the student’s professional practice should be included.

Interfaith Leadership Courses

HGS 562/762
The Church and the Holocaust
This course will first examine the roots of anti-Jewish teachings in early and medieval Christianity. We will then focus on the Roman Catholic Church and the role of Pope Pius XII in the Holocaust, followed by an examination of the anti-Jewish teachings of Martin Luther and their influence on the German Protestant Churches during the Holocaust. In contrast, we will investigate the resistance of the Church against Nazi ideology, including the efforts of the Confessing Church movement in Germany and the Orthodox Church in Greece. Lastly, we will take a brief look at Nostra Aetate and other post-Holocaust Christian efforts to eradicate anti-Jewish teachings from Christian theology.

HGS 525/727
Post-Holocaust Theologies
The Holocaust raised profound challenges to conventional religious views of reality and the belief that God intervenes in human history. By surveying prominent Jewish and Christian theologians from 1966 to 2006, this course will focus on two major theological questions: (1) Why does God allow evil, epitomized by the Holocaust, to exist in the world? (2) What traditional Christian theological teachings may have played a part in the events leading up to the Holocaust? As we will see, the responses to these questions are varied, unsettling, and powerful.

IFL 505
Exploring Interfaith Leadership and Service (Offered through Elizabethtown College)
This survey course introduces the beliefs, values, practices, and historical origins of many of the world’s religions as well as non-religious worldviews, and also grants significant attention to the contemporary environment of religion, including secularization, the relationship between religion and politics, and religious diversity. Students will be challenged to relate religious values to fundamental human dilemmas, including historical dilemmas (e.g., evangelism, colonialism, and religious violence), theological dilemmas (e.g., exclusivism versus religious pluralism), and current issues (e.g., interfaith leadership and service) through case studies and interfaith leadership projects.

IFL 565
Nonviolence in America (Offered through Elizabethtown College)
This course examines the history of nonviolent thought and action in the United States, beginning with the Anabaptists and Quakers and ending with the War on Terror and the Occupy Movement. Special emphasis will be given to expressions of nonviolence in religious traditions.

**IFL 620**
**Successful Interfaith Dialogue**
Successful interfaith dialogue does not happen automatically, nor does it happen overnight. This course will explore the best practices for successful interfaith dialogue and what common pitfalls to avoid in leading an interfaith dialogue. Students will be provided with many useful and practical resources, including guidelines for effective dialogue, curriculum materials, educational resources, and program designs.

**IFL 622**
**Interfaith Social Justice and Social Action**
The three Abrahamic faiths of Judaism, Christianity, and Islam all have strong messages on social justice and the need for social action to alleviate human suffering. Starting in the Hebrew Bible with the book of Leviticus, there is an ongoing concern for the poor, the elderly, and the vulnerable; the insistence on honesty in business dealings; prohibitions against theft, deceit, and biased judicial proceedings; and all of this culminates with the statement, “love your fellow as yourself.” The interpretations of these injunctions will be studied in all three Abrahamic faiths, including contemporary understandings of social justice and social action in the 21st century.

**REL 331**
**Ethnicity, Gender, and Religion (Offered through Elizabethtown College)**
This course examines the relationship between ethnicity, gender, and religion as categories through which humans make meaning. Taking an interdisciplinary approach, we explore the subject through primary texts, theoretical analyses, and historical studies. Our goal is to gain a deeper understanding of the diversity of the human condition.

**REL 621**
**Interfaith Lifecycle and Holidays**
Judaism, Christianity, and Islam all share common human lifecycle events, and these are commemorated in rituals for birth, entering adulthood, marriage, and death. In addition, the three Abrahamic faiths observe holy days, celebrations, and fast days and follow religious observances specified in their religious calendars. This course will review the major lifecycle events and holy days of the three religious traditions and will emphasize the similarities they all share.

**REL 622**
**Interfaith Theology**
This course focuses on some of the major theological beliefs in Judaism, Christianity, and Islam. The course will be based primarily on comparing the 13 Principles of Faith of Maimonides, the Nicene Creed, and the Five Pillars of Islam, with a variety of later Jewish, Christian, and Islamic points of view also included. The primary concepts covered include: God the creator; the unity of God and the Trinity; idolatry and icons; prophecy and the Holy Spirit; Scripture and tradition; reward, punishment, and forgiveness; the world to come, and resurrection.

**REL 623**
**Interfaith Liturgy**
The three Abrahamic faiths of Judaism, Christianity, and Islam all share a common belief in the sanctity and meaning of prayer, whether we pray in Hebrew, Latin, Arabic, or English. This course will focus on the structure and meaning of the Sabbath liturgy in Judaism, the Roman Catholic Mass in Christianity, and the five daily prayers in Islam. Prayer themes common to all three faiths will be studied, including penitential prayer, liturgical creeds, petitionary prayer, and scripture in liturgy, as well as the Jewish and Christian roots of Islamic prayer.

**REL 624**  
**Interfaith Sacred Scriptures**  
This course first provides an overview of the structure and content of the sacred scriptures of Judaism, Christianity, and Islam, including their similarities and differences. Selected passages from the Hebrew Bible, the New Testament, and the Quran will be studied, especially those topics that appear in all three sacred texts. Lastly, the various ways in which the three traditions interpret Scripture are also investigated.

**REL 625**  
**The Saint in Judaism, Christianity, and Islam**  
All three of the Abrahamic faiths of Judaism, Christianity, and Islam have a concept of what makes a person a “saint.” The course investigates how these three definitions are similar and how they differ. The course also tackles the questions of whether it is possible for a sinner to become a saint, and how saints may be among us today.

**Jewish-Christian Studies Courses**

**JST 517**  
**Comparative Liturgy of Judaism and Christianity**  
This course focuses first on the history, structure, and meaning of the Sabbath liturgy in traditional Judaism, and then looks at the history, structure, and meaning of the Roman Catholic Mass in Christianity. Comparisons and contrasts will be studied between the two liturgies, as well as the Jewish roots of the Mass in ancient Jewish belief and in the ancient Israelite Temple rituals.

**JST 529**  
**Jewish and Christian Interpretations of the Bible**  
The Hebrew Bible is a heritage shared by Jews and Christians in common. In this course, major portions of the Torah will be studied from both the Jewish and Christian points of view, to discover where the two traditions are parallel and where they differ. Topics to be explored include: the Jewish and Christian views of Creation; Adam and Eve; Cain and Abel; the significance of Abraham; the Exodus from Egypt and the concept of redemption; ritual sacrifice and its symbolism; mitzvot, law and faith; and Moses as a symbol of prophetic leadership. Classical Rabbinic interpretations of the Torah will be compared with early Christian interpretations, as well as modern Jewish and Christian understandings of the Biblical text.

**JST 603**  
**Comparative Theology of Judaism and Christianity**  
This course focuses on some of the major theological beliefs in both ancient Judaism and early Christianity. While the course will be based primarily on the Thirteen Principles of Faith of Maimonides
as well as the Nicene Creed and basic dogmatic theology of early Christianity, a variety of later Jewish and Christian points of view will also be included. The primary concepts covered include: God the creator; the unity of God and the Trinity; idolatry and icons; prophecy and the Holy Spirit; Scripture and tradition; reward, punishment, and forgiveness; and the Messiah, the world to come, and resurrection.

**JST 615**  
**Judaism and Christianity** (cross-listed)  
This course explores the common roots of ancient Rabbinic Judaism and early Christianity in the first five centuries CE. We study both the theological similarities between the two movements and the ways in which they developed into distinctly different religious traditions. Topics to be covered include: reward and punishment; heaven and hell; immortality of the soul; resurrection; martyrdom; and the messiah. The Jewish background of Jesus and Paul is discussed also. While the course concentrates primarily on the ancient period, we also briefly discuss the strained relationship between Judaism and Christianity in the medieval world and where that relationship is today.

**JST 620**  
**Sages, Saints, and Sinners**  
This course will explore the following three questions: (1) Does Judaism have saints, and if so, who are these saintly Jewish heroes? (2) What is the definition of a Jewish saint? (3) Can a sinner become a saint? We will also discuss the Christian concept of saints and how Christian saints are similar to and different from Jewish saints.

**THT 40725**  
**The Jewish-Christian Encounter**  
This course will examine the relationship between Christians and Jews over the centuries, and will focus on the following questions: If the earliest Christians were all Jews, why has the relationship between Christianity and Judaism been frequently hostile over the centuries? In what ways have Judaism and Christianity influenced each other? Did church teaching play any role in the Nazi genocide of Jews? How has the encounter between the two traditions changed in recent decades? What are today’s pressing challenges? How can Jews and Christians develop greater mutual understanding of each other?

**Jewish Communal Service Courses**

**JST 504**  
**The Jewish Family: Institution in Transition**  
This seminar is designed to give a sociological overview of the contemporary Jewish family in the context of Jewish history and tradition. The traditional Jewish family, the role of both single and dual career families, the impact of divorce, and devising a policy to support Jewish family life within the institutional structures of American Jewry will be considered.

**JST 507**  
**Introduction to Classical Judaism**  
This course provides a graduate-level introduction to Classical Judaism, covering the Biblical, Rabbinic, and Medieval periods. After surveying the history and major texts of the Classical period, the course will concentrate on training students to analyze classical Jewish texts in depth, first examining traditional Jewish legal texts (Halachah) and then texts of classical Jewish thought and values (Aggadah).
JST 551  
**Judaism’s Encounter with Modernity**  
This course offers a graduate-level introduction to Judaism in the Modern Period. Together with a brief survey of Jewish history during this period, the course will concentrate on the religious and ideological challenges posed to Judaism by modernity and the range of Jewish responses, such as the Enlightenment, Reform Judaism, Conservative Judaism, contemporary Orthodoxy, Jewish secularism, Zionism, Jewish socialism, and Jewish liberalism.

JST 601  
**New Directions in the American Jewish Community**  
This seminar will provide an overview of the sociology of the American Jewish community in the context of the social history of American Jewry. Students will become familiar with the demography and social characteristics of the community, as well as its social structure and institutions. The Jewish family, synagogue and communal organizations, and conflict between institution and patterns of innovation will be seen within the context of the current debate among sociologists as to the future size and quality of Jewish communal life. (Modern)

JCS 610 & 611 (2 credits each = total of 4 credits)  
**Seminar in Jewish Communal Service**  
This integrative seminar is designed to explore the challenges and dilemmas of serving the Jewish community. Participants will share field experiences, meet with lay and professional leaders, and analyze values and issues they will face as communal professionals.

*Nonprofit Management electives*  
**MGT 510**  
**Fundamentals of Human Resources**  
Students will explore the techniques and skills necessary to manage and effectively guide human resources in a rapidly changing technological and competitive environment. Emphasis is on student ability to formulate and implement strategies to understand, guide, and develop human resources within the modern organization. Students will analyze psychological and ethical issues facing management and employees, along with behavioral concerns as experienced within organizations.

**MGT 512**  
**Professional Writing and Communication**  
Students will gain a deeper understanding of professional writing and communications skills. They will develop competence in advanced written and oral communications, research and information literacy, reading and critical thinking.

**MGT 542**  
**Financial Management of Nonprofit Organizations**  
This course will examine the critical financial considerations of the nonprofit organization, including sources of funds, reserve development and management, and financial accountability. In an environment that privileges accountability to funding sources in lieu of maximizing shareholder value, the students will consider the key financial measures and strategies required to ensure the effectiveness and sustainability of the organization. The course will also consider nonprofit financial statements as indicators of financial health and sound management.
MGT 543
Marketing the Nonprofit
This course will examine the particular marketing challenges associated with defining the approaches and services to beneficiaries as well as the cultivation of funding sources. At the organization and program levels, students will consider the application of marketing principles and branding to program design, promotion, and public relations, especially in relation to fundraising. The course will address a variety of methods for reaching the public such as traditional media, social media, and online communications.

MGT 544
Fundraising
This course will address the fundamentals of fundraising in its various forms: annual giving, grants (government and foundation), major gifts, individual donations, and estate planning. Students will have the opportunity to consider the economics of the philanthropic community as a whole, and the giving processes of the individual donor and foundation. Types of donors and philanthropic institutions as well as distinct terms and conditions of giving and accountability will be covered.

MGT 545
Strategic Planning in the Nonprofit Organization
Thinking and planning strategically are essential for anyone in a leadership position and for those who aspire to assume that role in the future. This course covers the entire strategic planning process from gathering data, identifying key stakeholders, formulating your vision and mission, defining your objectives and goals to writing, communicating, and implementing your plan with staff and board members. Case studies will be used.

MGT 553
Using Technology to Build Community and Grow Your Organization
Community affiliations are rapidly evolving in the 21st century, reflecting significant changes in society at large. New tools are needed to keep in step with the challenges facing faith-based organizations. This course will examine Web 2.0 applications that can be used to foster connectivity, communication, and collaboration in order to strengthen communal organizations. Hands-on exploration of online tools will be required. Prior experience is not necessary.

MGT 570
Conflict Management
Understanding that conflict is often a by-product of professional and personal interaction, this course offers strategies for constructively resolving issues at both the individual and group levels. Using self-reflection, personality inventories, and the study of temperaments, including the works of Myers-Briggs, Gregorc and Sternberg, it will enable participants to look beyond themselves, seeking to understand the greater motivations behind the actions and reactions of others.

MGT 572
Organizational Behavior
This course will examine some of the basic concepts and theories of organizational behavior, the study of what people think, feel and do in and around organizations. Human behavior issues in organizations will be studied from individual, group and system level perspectives, equipping students to better understand, predict and influence others, and enabling them to help their organizations become more efficient and effective. Topics include perceptions, personality, motivation, stress management, team
dynamics, decision-making, communication, organizational leadership, conflict and negotiation, power and influence, and organizational structure and culture.

MGT 574
Theory and Future of Nonprofits
This course explores the magnitude, scope and functions of the non-profit sector and its relationships with business and government. The topics include non-profit theory, principles of organization management, budgeting and resource management, advocacy governance and more. Consideration will also be given to the role of mission and public responsibility in defining the strategy and operational activities of the nonprofit corporation.

MGT 575
Project and Program Management
This course will prepare students to manage scheduling, resource allocation, time/cost tradeoffs, risk assessment, task coordination, team-building, progress monitoring, and post-project assessment through a comprehensive overview of project management. Special emphasis will be placed on program development, implementation, and program goals and assessment.

MGT 578
Nonprofit Law
Faith-based nonprofit organizations operate according to a complex set of state, federal and common law standards and have limitations on nonprofit activities that include political lobbying and campaigning, fundraising and for-profit business activities. This course provides the fundamental requirements for successful and legal nonprofit operations in the United States and helps the student understand the legal duties, obligations and reporting requirements to successfully start and run a nonprofit organization.

Jewish Communal Service 40910A/Jewish Education 75196A
Research Methods for Jewish Educators and Communal Professionals
This introductory course will provide Ed.D. and Jewish Communal Service MA candidates with the tools needed to interpret and conduct basic social science research, for Jewish educators and communal professionals. The course will introduce students to: general methodological concepts, language and approach in conducting research; specific objectives of research including program evaluation and educational research; research related to contemporary issues in the Jewish community. The course will cover both quantitative and qualitative approaches, including a range of data collection methods (including surveys, interviews, focus groups), as well as the relevance of research design, literature reviews, and communicating findings. Course assignments will include ongoing review of published research materials and hands-on experience with methods. Course requirements can also accommodate progress toward a degree-related research proposal.

Related courses:
Jewish Women in Modern Times
Business Ethics in Jewish Law
Marriage in the Talmud
Who is a Jew: Contemporary Complexities of Jewish Identity
Perspectives on American Judaism
Rhythms of Jewish Life: The Calendar and Life Cycle Events
Intermarriage in America
Survey of Medieval Jewish History
Comparative Theology of Judaism and Christianity
Post-Holocaust Theology
Transcending Trauma: The Psychosocial Impact of the Holocaust on Survivor Families

Jewish Education Courses

JED 510
Fundamentals and Orientation in Jewish Education
The activities of Jewish learning are ultimately linked to more fundamental assumptions about the nature of knowledge, human growth, and Jewish purpose. Methodologically, this class looks beneath the surface of the educational activities to find the visions that guide them. It is a Jewish version of what the education scholar Stephen Brookfield characterizes as the "assumption hunting" game. The sharp contrasts between the educational philosophies of Michael Rosenak and Mordecai Kaplan will be among the tools used to further this investigation.

JED 522
Supervision in Jewish Education
This course offers principles and functions of developmental supervision and their applications to Jewish education, as well as approaches aimed at improving and evaluating instruction and learning. There will be ample opportunities for supervised practice. (This is a required course for the students in the M.S.N.P.M.- Jewish Educational Administration track and can serve as an elective for the MED - Jewish Instructional Education concentration).

Jewish Studies Courses

HEB 000/206/501
Hebrew I: Beginners (no credit)
Hebrew I Online provides an interactive and fun introductory experience for students who have had some beginning exposure to basic decoding and writing in Hebrew. Students will meet twice a week for a live online session to learn and review the material. In addition, a special website will be available for students to log on at any time for learning and review. The course focuses on the development of all language skills (speaking, listening, reading and writing). Students will learn grammatical terms and principles such as pronouns, adjectives, gender and number agreement, prepositions, roots, numbers, special expressions, and the different categories (Gzarot) of Bynian Pa'al in the present and past tense. Students will read texts that reflect Hebrew and Jewish culture. Topics will include: home and school, food, family life, and the daily schedule.

HEB 207/502
Hebrew II: Advanced Beginners
Hebrew II Online continues the format of twice-a-week live webinar sessions combined with follow-up reinforcement through a 24/7 website for individual learning and review. All language skills are mastered through more advanced syntactic and grammatical structures. Students will begin to read and write texts requiring critical thought. Hebrew texts that reflect Israeli culture and Jewish History will be read and discussed, with continuing exposure to liturgical Hebrew through a weekly selection from the Siddur (prayer book). Topics will include: seasons and clothes, traveling, health and the body, people
and places, and other daily activities.

HEB 208/503
Hebrew III: Intermediate
This course will continue the development of all language skills: reading, listening, writing, and speaking and includes twice-a-week live webinar sessions. Weekly units will also include selections in Hebrew. In addition, study of advanced grammar and syntax will include all passive Binyanim, different Gezarot, and parts of speech.

HEB 209/504
Hebrew IV: Advanced
This course will focus on comprehension in reading modern Hebrew. Students will become acquainted with typical grammatical and idiomatic forms and vocabulary using selected texts. The grammar and vocabulary will be used in discussions of the ideas contained in the texts. The texts will include some significant prose and poetry passages.

HEB 210/510
Biblical Hebrew I
Biblical Hebrew Online provides an introductory experience in the language of the Bible for students who can decode (phonetically read) Hebrew. The course focuses on the fundamentals of biblical Hebrew’s grammatical structures and constructs, including its elaborate root word system and its rich vocabulary. After two semesters, students will be able to read and understand selected passages of the Hebrew Bible in the original. Students will meet once a week for a live online session to learn and review the material. In addition, students will be able to log into the class on Moodle at any time for learning and review.

JST 504
The Jewish Family: Institution in Transition
This seminar is designed to give a sociological overview of the contemporary Jewish family in the context of Jewish history and tradition. The traditional Jewish family, the role of both single and dual career families, the impact of divorce, and devising a policy to support Jewish family life within the institutional structures of American Jewry will be considered.

JST 505
Perspectives on American Judaism
While rooted in the philosophies of past generations, American Judaism has emerged in the twenty-first century as a multi-denominational enterprise. In addition to studying the social history, theology and organizational development of various American Jewish movements’ guests representing Orthodox, Conservative, Reform, Reconstructionist, Hasidic and New Age points of view will discuss their vision and spiritual and ritual practice of Judaism. The role of God, prayer, commandments and obligations in a volunteeristic community, creation of new life cycle rituals and the impact of the Jewish feminist movement on American Judaism will all be explored.

JST 507
Introduction to Classical Judaism
This course provides a graduate-level introduction to Classical Judaism, covering the Biblical, Rabbinic, and Medieval periods. After surveying the history and major texts of the Classical period, the course will
concentrate on training students to analyze classical Jewish texts in depth, first examining traditional Jewish legal texts (Halachah) and then texts of classical Jewish thought and values (Aggadah).

JST 515
The Problem of Evil: The Jewish Response
From ancient times to present, Jews have believed in a Messiah and a Messianic age. One question that has troubled Judaism from its very beginning to the present day is "Why does God permit suffering?" "Will the Judge of all the earth not act justly?" asks Abraham in the Book of Genesis, and from biblical times to the Holocaust and today's headlines, the question has reverberated throughout Jewish tradition. By studying a variety of biblical, rabbinic, philosophical, and mystical texts, some major Jewish responses to this question.

JST 516
Judaism and Islam
Judaism and Islam are in many ways extraordinarily similar and, in other respects, very different. To study them side by side increases our understanding of each one. The course will assume that students have some knowledge of Judaism, but little knowledge of Islam. Topics include an introduction to Islam; Islamic and Jewish Scripture; Islamic and Jewish law; the revival of Islam after World War I and World War II; and the history of Muslim-Jewish relations and their impact on Arab-Israeli relations.

JST 525
Jews in the Contemporary World
This course will survey Jewish life in the contemporary world since about 2010. Topics will include American Jewish demography, synagogue movements, and culture; Israeli Jewish society, culture, and politics; and a survey of Diaspora Jewish communities outside of the United States. Attention will be paid to changes such as the impact of new technologies, the growth of non-Ashkenazic Jewish communities, the growth of Haredi Orthodoxy, and the rise of mixed Jewish/non-Jewish families.

JST 551
Judaism's Encounter with Modernity
This course offers a graduate-level introduction to Judaism in the Modern Period. Together with a brief survey of Jewish history during this period, the course will concentrate on the religious and ideological challenges posed to Judaism by modernity and the range of Jewish responses, such as the Enlightenment, Reform Judaism, Conservative Judaism, contemporary Orthodoxy, Jewish secularism, Zionism, Jewish socialism, and Jewish liberalism.

JST 601
New Directions in the American Jewish Community
This seminar will provide an overview of the sociology of the American Jewish community in the context of the social history of the American Jewry. Students will become familiar with the demography and social characteristics of the community, as well as its social structure and institutions. The Jewish family, synagogue and communal organizations, and conflict between institution and patterns of innovation will be seen within the context of the current debate among sociologists of the Jews as to the future size and quality of communal life.

JST 603
Comparative Theology of Judaism and Christianity
This course focuses on some of the major theological beliefs in both ancient Judaism and early Christianity. While the course will be based primarily on the Thirteen Principles of Faith of Maimonides
as well as the Nicene Creed and basic dogmatic theology of early Christianity, a variety of later Jewish and Christian points of view will also be included. The primary concepts covered include: God the creator; the unity of God and the Trinity; idolatry and icons; prophecy and the Holy Spirit; Scripture and tradition; reward, punishment, and forgiveness; and the Messiah, the world to come, and resurrection.

**JST 604**  
**Business and Workplace Ethics**  
The issue of business ethics has been prominent in the news recently because several large American corporations have been accused of serious fraud violations. Jewish law contains a great deal of discussion concerning business practices and business ethics, and the current climate is an especially urgent one in which to study these sources (in English translation.) The primary focus of this course is to study Biblical and Rabbinic sources and analyze how issues of business ethics develop historically in Jewish legal texts. Some topics for discussion include: honesty in business; honest merchandizing; business fraud in Jewish law; labor law; competition; fair profits; loans and interest; insider trading; and health and safety issues.

**JST 615**  
**Judaism and Christianity** (cross-listed)  
This course explores the common roots of ancient Rabbinic Judaism and early Christianity in the first five centuries CE. We study both the theological similarities between the two movements and the ways in which they developed into distinctly different religious traditions. Topics to be covered include: reward and punishment; heaven and hell; immortality of the soul; resurrection; martyrdom; and the Messiah. The Jewish background of Jesus and Paul is discussed also. While the course concentrates primarily on the ancient period, we also briefly discuss the strained relationship between Judaism and Christianity in the medieval world and where that relationship is today.

**JST 628**  
**Kabbalistic Masters**  
This course provides an introduction to the Jewish mystical tradition, focusing on the classic text of Jewish mysticism, the Zohar; and on the early Hasidic masters, including the Baal Shem Tov and Rabbi Nahman of Bratslav. The course will cover topics such as mystical visions and experiences, mystical interpretation of the Torah, the doctrine of Sefirot, the mystical purpose of the commandments, and mystical concepts of prayer.

**MUS 131**  
Throughout history, Jewish communities around the world have used music to express their values and to preserve their traditions. In this class, students will explore the diverse languages, texts and sounds that are part of Jewish culture, and discover the ways in which music has evolved in the wake of geographic location and historical circumstance. Special attention will be paid to the role and development of choral music in Jewish tradition, with particular focus on the repertoire selected for performance by HaZamir: The International Jewish High School Choir. Participants in this class will combine their rehearsal time in local HaZamir chapters with online study and special Forums devoted to discussion of the music and reflections on the experience of creating Jewish community through choral singing. Participation in this course is limited to high school juniors and seniors who are also currently members of HaZamir: The International Jewish High School Choir. Specific reference will be made to current and recently-past HaZamir repertoire; other examples will focus more generally on Jewish music for choirs.
NES 101
Israel and the Middle East
This course provides students with an introduction to Modern Israel within the context of the Middle East. Through the formal academic study of primary sources, maps and video clips, students will explore and analyze various aspects of Israel’s history, society and culture and their impact on the founders’ vision for a Jewish state as well as the controversies that confront Israel in today’s geopolitical world. Students will also be introduced to many rich facets of Jewish culture that have developed in Israel as they delve into subjects such as the role of the military as an engine of social integration and entrepreneurial thinking, the changing nature of the Kibbutz, Israel’s pioneering new technologies and the great religious and national diversity of Israel’s people.

YIDD 201/ 501
Yiddish 1
This course provides an interactive introductory experience with Yiddish. It is designed for students who can read the Yiddish/Hebrew alphabet. Students will meet twice a week for live online sessions to learn and practice new material and review previously learned content. The course focuses on the development of the four language skills (listening, speaking, reading and writing). Students will master basic grammatical patterns, sentence structures, and the present tense. Topics will include school, daily activities, numbers, telling time, and Jewish holidays. The course will incorporate Yiddish poems and songs as well as texts in English that introduce students to various aspects of Yiddish culture.

The following courses can be taken as Electives for the Jewish Studies program, and the course descriptions can be found cross-listed under the appropriate program:

All courses in the Jewish-Christian Studies program

The following courses in the Jewish Education program:

Mitzvot, Moral Development, Classroom Management
Teaching Torah to Young Children
Teaching Hagim
Methods of Teaching Bible
Teaching History
Methods of Teaching Prayer
Teaching the Holocaust
Teaching Israel
Methods of Teaching Jewish Theology
Wrestling with Parashat Hashavua

Nonprofit Management Courses

MGT 510
Fundamentals of Human Resources
Students will explore the techniques and skills necessary to manage and effectively guide human resources in a rapidly changing technological and competitive environment. Emphasis is on student ability to formulate and implement strategies to understand, guide, and develop human
resources within the modern organization. Students will analyze psychological and ethical issues facing management and employees, along with behavioral concerns as experienced within organizations.

MGT 512
Professional Writing and Communication
Students will gain a deeper understanding of professional writing and communications skills. They will develop competence in advanced written and oral communications, research and information literacy, reading and critical thinking.

MGT 542
Financial Management of Nonprofit Organizations
This course will examine the critical financial considerations of the nonprofit organization, including sources of funds, reserve development and management, and financial accountability. In an environment that privileges accountability to funding sources in lieu of maximizing shareholder value, the students will consider the key financial measures and strategies required to ensure the effectiveness and sustainability of the organization. The course will also consider nonprofit financial statements as indicators of financial health and sound management.

MGT 543
Marketing the Nonprofit
This course will examine the particular marketing challenges associated with defining the approaches and services to beneficiaries as well as the cultivation of funding sources. At the organization and program levels, students will consider the application of marketing principles and branding to program design, promotion, and public relations, especially in relation to fundraising. The course will address a variety of methods for reaching the public such as traditional media, social media, and online communications.

MGT 544
Fundraising
This course will address the fundamentals of fundraising in its various forms: annual giving, grants (government and foundation), major gifts, individual donations, and estate planning. Students will have the opportunity to consider the economics of the philanthropic community as a whole, and the giving processes of the individual donor and foundation. Types of donors and philanthropic institutions as well as distinct terms and conditions of giving and accountability will be covered.

MGT 545
Strategic Planning in the Nonprofit Organization
Thinking and planning strategically are essential for anyone in a leadership position and for those who aspire to assume that role in the future. This course covers the entire strategic planning process from gathering data, identifying key stakeholders, formulating your vision and mission, defining your objectives and goals to writing, communicating, and implementing your plan with staff and board members. Case studies will be used.

MGT 553
Using Technology to Build Community and Grow Your Organization
Community affiliations are rapidly evolving in the 21st century, reflecting significant changes in society at large. New tools are needed to keep in step with the challenges facing faith-based organizations. This course will examine Web 2.0 applications that can be used to foster connectivity, communication, and
collaboration in order to strengthen communal organizations. Hands-on exploration of online tools will be required. Prior experience is not necessary.

**MGT 570  
Conflict Management**
Understanding that conflict is often a by-product of professional and personal interaction, this course offers strategies for constructively resolving issues at both the individual and group levels. Using self-reflection, personality inventories, and the study of temperaments, including the works of Myers-Briggs, Gregorc and Sternberg, it will enable participants to look beyond themselves, seeking to understand the greater motivations behind the actions and reactions of others.

**MGT 572  
Organizational Behavior**
This course will examine some of the basic concepts and theories of organizational behavior, the study of what people think, feel and do in and around organizations. Human behavior issues in organizations will be studied from individual, group and system level perspectives, equipping students to better understand, predict and influence others, and enabling them to help their organizations become more efficient and effective. Topics include perceptions, personality, motivation, stress management, team dynamics, decision-making, communication, organizational leadership, conflict and negotiation, power and influence, and organizational structure and culture.

**MGT 574  
Theory and Future of Nonprofits**
This course explores the magnitude, scope and functions of the non-profit sector and its relationships with business and government. The topics include non-profit theory, principles of organization management, budgeting and resource management, advocacy governance and more. Consideration will also be given to the role of mission and public responsibility in defining the strategy and operational activities of the nonprofit corporation.

**MGT 575  
Project and Program Management**
This course will prepare students to manage scheduling, resource allocation, time/cost tradeoffs, risk assessment, task coordination, team-building, progress monitoring, and post-project assessment through a comprehensive overview of project management. Special emphasis will be placed on program development, implementation, and program goals and assessment.

**MGT 578  
Nonprofit Law**
Nonprofit organizations operate according to a complex set of state, federal and common law that impact and limit the organization’s activities in exchange for the nonprofit status and tax exempt benefit. Lobbying, political activity and for profit activities are among the areas affected. This course will provide the fundamentals of nonprofit law and provide the student with guidance on how to navigate and remain compliant with the law and regulations and successfully operate the 21st Century nonprofit organization.

**MGT 600  
Capstone/Applied Research Project**
In this culminating project for the program, students will apply the research skills they have learned throughout the program in conjunction with the leadership and management knowledge they have
garnered to complete a research project of their choosing. Students will develop a research methodology best suited to the problem they identified in MSM 514 ("New Business Development") or 605 ("Management within a Global Environment") to explore in this course.

**Doctorate of Education in Leadership Courses**

**EDD 700**
**Introduction to Doctoral Studies**
This hybrid course will introduce EdD students to the expectations of doctoral study and provide a road map for successful completion of the degree program. Among the topics to be covered: an overview of types of doctoral research, the Institutional Review Board process, selecting and refining the dissertation topic, benchmarks for progress. Students will be expected to complete pre-work prior to the summer residency.

**AND**

**Academic Writing at the Doctoral Level**
This writing workshop will focus on a diagnostic assessment of students’ writing skills and will provide models of doctoral level research and writing for successful completion of the dissertation process. Special attention will be given to the tools necessary for writing style and format, using APA standards, and guidelines for preparing the literature review.

**REQUIRED CORE FOR ALL CONCENTRATIONS: 18 credits**

**EDD 706**
**Leading an Educational Organization**
An analysis of the leadership characteristics that are essential for effective management in educational institutions. Students will be encouraged to relate theoretical concepts to their own real world practice.

**EDD 707**
**Strategic Planning for Educational Leadership**
An exploration of models for assessment and quality improvement as they relate to future planning. The role of the administrator in strategic planning initiatives will be emphasized.

**EDD 702**
**Critical Contexts in Educational Leadership**
This course will focus on the ethical and moral issues facing administrators in educational institutions. Current topics, using recent case studies, will be examined and analyzed from the perspective of educational leadership.

**EDD 703**
**Cross Cultural Perspectives in Educational Leadership**
An analysis of the opportunities and challenges facing educational leaders in the diverse cultures of communities as reflected in schools and colleges, with an emphasis on application of theories of leadership in cultural contexts.

**EDD 704**
**Needs Assessment, Program Design, and Evaluation**
An examination and analysis of the process and steps necessary to determine need and to create and evaluate appropriate projects within an educational organization.

**EDD 705**  
**Methods of Inquiry**  
Designed to provide guidance in the analysis, interpretation, and evaluation of research reports and methods commonly used in education and the social sciences. Students will apply this knowledge in their concept paper as they identify an applied action research area of interest, prepare a literature review, develop researchable questions, and identify appropriate data collection and analysis procedures to answer the questions posed.

**HIGHER EDUCATION Concentration: 21 credits**

**EDD 720**  
**Leadership and Administration of Higher Education**  
An analysis of the organization, structure, and function of higher education, including an examination of the role of mission, academic administration, student services, financial planning, and institutional advancement.

**EDD 721**  
**Marketing and Enrollment in Higher Education**  
An analysis of current practices and future trends in the marketing and recruitment of students in higher education. Predictive modeling, as it applies to realistic enrollment planning will be examined.

**EDD 722**  
**Program Planning and Curriculum Development**  
The role of the administrator in program and curriculum planning will be examined with an emphasis on financial implications and continuous assessment.

**EDD 723**  
**Student Affairs in Higher Education**  
This course will focus on the theory and practice of student affairs in higher education today, with an emphasis on academic advising, athletics, student life and safety, health and well being, and the creation and support of living communities. The legal ramifications of all aspects of student life will be considered.

**EDD 724**  
**Planning, Budgeting and Finance**  
This course will provide the necessary foundation for higher education administrators to effectively function in different types of higher education institutions. Attention will be given to budgeting, long range financial planning, and fundraising.

**EDD 725**  
**Governance, Ethics and the Law**  
Students will explore and analyze various organizational paradigms and practices as they relate to external government bodies, internal and external stakeholders, governing boards, and presidential leadership. The need for ethical and legal considerations in higher education leadership will be stressed.
EDD 726
Politics and External Relations
This course focuses on the leadership skills essential to working with external constituencies, with diverse opinions and competing interests. The importance of developing positive relationships with boards, unions, local, state, and federal officials, and other interested parties will be examined. Scenario planning for crisis and public affairs management will be constructed.

Pre K-12 LEADERSHIP Concentration: 21 credits

EDD 740
School Boards and School District Governance
An analysis of the role of internal and external governance and structures in k-12 education. This course explores the politics involved in school district governance and the leadership skills necessary to effectively lead in competing relationships.

EDD 741
School Law and Policy
This course focuses on the laws and policies that affect all children in k-12 education. Students will be expected to analyze those laws and policies that impact their particular educational situation and assess compliance to best serve all children.

EDD 742
Cultural Diversity in Schools
Students will explore the leadership skills that educational leaders must exhibit in order to effectively manage an increasingly diverse student population. Sensitivity awareness will be stressed and students will examine current case studies and assess outcomes based on their own experiences.

EDD 727
Planning, Budgeting, and Finance in Schools
This course will provide the necessary foundation for school administrators to effectively function in different types of educational settings. Attention will be given to budgeting, long range financial planning and fundraising.

EDD 744
Transforming Schools
The application of theory and experience necessary to change the culture of schools, including the balance of internal and external influences.

EDD 745
Program Development, Curriculum, and Assessment
Students will explore the theory, best practices, and decision-making tools necessary to evaluate current and new trends in P-12 programming and curriculum development and implementation, with an emphasis on assessment for continuous improvement of student learning outcomes.

EDD 746
Technology, Data Analysis and Program Evaluation for Schools
This course will explore current technology and its use in data analysis and evaluation for continuous improvement in schools. Planning tools for future technology trends will be examined.

**JEWSIH EDUCATION Concentration: 21 credits**

**EDD 760**
**Leadership in Jewish Education**
Discusses theoretical concepts, practical insights and their application to leadership within Jewish communal institutions. Focuses on inspiring and developing effective leadership by addressing topics such as building a vision, encouraging collaboration, overcoming obstacles, recognizing community values and institutional opportunities, and improving communication.

**EDD 761**
**History and Philosophy of Jewish Education**
This course explores the historical and philosophical foundations of Jewish education. Issues include: How did the Jewish day school, Hebrew school, and summer camp begin in the United States? What major problems do Jewish educators face and how have experts addressed these problems? What lessons from the past can impact how educators in Jewish institutions approach their work today?

**EDD 762**
**Landscape of Jewish Education in North America**
An exploration of the historical and contemporary understandings and purpose of Jewish education in North America. Through examination of various contexts and cultures of Jewish education, students will reconsider and refine their basic assumptions of Jewish education.

**EDD 763**
**Program Development, Curriculum, and Assessment**
Provides the theoretical and practical sources for the design implementation of curricula in congregational, communal, or day school settings. Drawing from Jewish and general education sources, the course will examine primary dimensions of program planning, curriculum design and assessment.

**EDD 764**
**Ethical and Legal Issues in Jewish Education**
An examination and analysis of the ethical and legal issues peculiar to Jewish education institutions and their relationship to those commonly found in secular institutions. This course will utilize case studies of current issues and their application to individual student experiences.

**EDD 765**
**Current Trends in Jewish Education**
This course explores specific challenges that face leaders of Jewish educational institutions and how successful leaders confront them. Examines utilization of technology, creativity, and integrated and differentiated approaches to education as a myriad of tools for exploring this topic.

**EDD 727**
**Planning, Budgeting, and Finance in Schools**
This course will provide the necessary foundation for school administrators to effectively function in different types of educational settings. Attention will be given to budgeting, long range financial planning and fundraising.
**APPLIED DISSERTATION: 9 credits**

**EDD 898**  
**Concept Paper: 3 credits**  
The concept paper focuses on formulating the research questions and writing the concept paper. Once the dissertation advisor is satisfied with the results, the concept paper will be sent to the Program Chair for approval. This approval must be obtained before work may be done on the proposal phase of the Applied Dissertation Project.

**EDD 899**  
**Proposal: 3 credits**  
The content of the proposal includes the methodology and content of each chapter, including a thorough review of the literature that either supports or refutes the applied dissertation topic. Once approval is received from the dissertation advisor and Program Chair the student may proceed to the final stage of the project.

**EDD 900**  
**Applied Dissertation Report: 3 credits**  
The final report includes the collection and implementation of data, along with recommendations for further research if appropriate. Analysis of application of the topic to the students’ professional practice should be included.